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# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Responses to U.S. budget cuts, page 1

## World news Business summary

### 'Dissident' Du Pont seized at home of Nkomo plunges by 39%

Zimbabwe police seized guns used by opposition leader Joshua Nkomo's bodyguards in order to investigate "certain crimes" the authorities believe may have been committed by members of his Zanu Party.

Later, according to a parliamentary statement, police arrested a "dissident" in Nkomo's Bulawayo home. Nkomo was present when the arrest was made, but had nothing to say.

Police moves against Nkomo's bodyguards followed last week's cabinet reshuffle in which Enos Nkala, a bitter opponent of Nkomo, was appointed Minister of Home Affairs with responsibility for the police. Page 3

**Arms study approved**

U.S. President Ronald Reagan approved a study which could be the basis for future arms transfers to Middle East countries, White House spokesman Larry Speakes said.

**False passports**

The pair charged in New Zealand with murder and sabotage in the sinking of the protest ship Rainbow Warrior gave police false Swiss passports listing their names as Alain and Sophie Turenge, the Swiss Government said.

**Opec compromise**

A majority of Opec countries looked almost certain to agree a compromise to cut official heavy crude oil prices by 50 cents a barrel and medium crudes by 20 cents a barrel.

**Dam owner arrested**

Giulio Rota, one owner of the Tevere dam which burst on Friday, killing about 200 people, is under arrest after giving himself up to police. Meanwhile, the EEC has pledged L1.5bn (\$780,000) aid for victims. Page 2.

**Diplomat shot**

Jordanian First Secretary Ziyad al-Saifi, 43, was killed while driving his car in Amman, Turkey, the latest in a string of attacks against Jordanian officials.

**Hijack film subpoena**

The U.S. Justice Department subpoenaed ABC, CBS and NBC television networks for all coverage of last month's TWA hijacking in Beirut in an effort to identify the hijackers. Page 4

**Bonn clean air plan**

The West German Cabinet approved clean air guidelines placing strict limits on heavy metals and carcinogens, which will require industry to invest more than DM 10bn (\$3.5bn) in coming years.

**Back seat drive**

Britain will require rear seat belts or child restraints in all cars built after October 1986, but it will not make their use compulsory.

**Oil site attacked**

Guatemalan guerrillas attacked an oil-prospecting site of the Spanish-based firm, Compania Hispanica de Petroleos, the army said.

**Iran captures marsh**

Iran said it captured 11 sq km of marshland in southern Iraq, killing or wounding hundreds of Iraqi troops and capturing 21.

**Monsoon kills 115**

India's monsoon rains have killed 115 people, with at least 12 swept away by flash floods in Uttar Pradesh state.

**Modern history**

Bonn Cabinet approved a DM 102m (\$33m) plan for a museum devoted exclusively to history of West Germany since its foundation at the end of the second world war and the division of Germany into east and west.

## France suspends new investments in South Africa

BY PAUL BETTS IN PARIS AND ROBERT MAUTHNER IN LONDON

FRANCE yesterday mounted the toughest sanctions yet by a Western country against South Africa in the wake of Pretoria's declaration of a state of emergency last weekend.

Paris last night suspended all new investments in South Africa, recalled its ambassador from Pretoria and introduced a resolution at the United Nations Security Council condemning apartheid policies and the suppression of human rights in South Africa.

The South African government did not immediately respond to the French moves, but Mr. P. Botha, its Foreign Minister, accused the foreign media of gullibility in portraying the Government's opponents as Western-style democrats when they secretly planned a Marxist tyranny.

"Their aim is to emotionally unite the international community against the Government with the aim of the total isolation of South Africa," said Mr. Botha.

The immediate reaction of French business to the sanctions was one of regret that companies could no longer work in "one of the most viable countries in the African continent." But many businessmen also pointed out that the alarming political situation was already making them reconsider new investments there.

Elsewhere in Europe, the French move was seen as breaking the European Community's carefully constructed joint position on South Africa declared by EEC Foreign Ministers on Monday.

Under pressure to take firm action from within its own Socialist Party and also from the communists, the French Government yesterday made it clear that it was not satisfied by the EEC declaration calling for an end to the state of emergency.

Officials in the Prime Minister's office said that the suspension covered new investments but that commercial relations with South Africa would not be broken off at this stage. They claimed that France accounted for 5 per cent of foreign investment in South Africa. It was acknowledged that the investment suspension would be difficult to police but officials pointed to the large presence in South Africa of France's nationalised banks. Altogether some 150 French companies have operations in the republic.

France is believed to be the fifth largest lender to South Africa after the UK, the U.S., Japan and West Germany. Total French bank loans outstanding were understood to total FFfr 21.14bn (\$2.42bn) at the end of last year.

The suspension of investments could have an impact on South Africa's nuclear industry. South Africa has currently only one nuclear reactor at the Koeberg power plant supplied by France. In the energy field, Total, the French oil company, has interests in a 3.7m tonnes a year refinery, stakes in two coal mines and a petrol station distribution network.

Apart from Total, the other main French companies expected to be affected by the suspension of investments are CGEE Alsthom and Merlin Guerin in the electrical equipment sector, L'Air Liquide involved in coal gasification, the Renault and Peugeot motor groups, and the Rhone-Poulenc nationalised chemicals group.

Yesterday's announcement marks a departure from the Paris Government's earlier attitude to sanctions against South Africa. It had indicated as recently as May that it felt that imposing sanctions would probably have little effect.

Continued on Page 10

## Gandhi reaches accord with moderate Sikhs

BY K. K. SHARMA IN NEW DELHI

MR. RAJIV GANDHI, the Indian Prime Minister, yesterday announced to cheering MPs that he has signed an agreement with the moderate leader of the Sikh community which could end the sectarian violence that led to the assassination last October of his mother, Mrs. Indira Gandhi.

The agreement was signed with Mr. Harchand Singh Longowal, leader of the Akali Dal party after two days of virtually non-stop negotiations.

It meets most of the political and religious demands made by the Sikhs including an inquiry into the killing of many of their people after the death of Mrs. Gandhi, then Prime Minister.

Under the agreement a commission will determine which areas of the Punjab, the Sikhs' home state, are Hindu; these will be transferred to the neighbouring state of Haryana by next January. In return, the Punjab will search and arrest Mr. Longowal, who is the shared capital of both Punjab and Haryana, will become capital of Punjab only.

Punjab state will be given a major share of the waters of the Ravi and Beas Rivers and the Government will take measures to propagate the use of Punjabi, the Sikh language.

The issue of religious and political autonomy for the Punjab is to be referred to a commission, as is the status of Sikh temples. The outbreak of bitterness and bloodshed among the Sikh community was heightened by the army action last year in entering its holiest shrine the Golden Temple in Amritsar when hundreds were killed.

This action, to root out extremist Sikh leaders, caused tension between Hindus and Sikhs and later led to the revenge killing of Mrs. Gandhi.

Mr. Gandhi also agreed to withdraw the legislation which gives the authorities wide powers in the Punjab to search and arrest. He refused to accede, however, to the demand for an amnesty for those Sikh soldiers in the Indian Army who mutinied after the seizure of the Golden Temple, many of these soldiers are being tried in military courts, or are in jail.

The Government has agreed to pay compensation to the families of those killed in the violence since 1982 and for damaged property. It has also pledged to try to increase protection of minorities, including Sikhs, and 'not to discriminate against them in recruitment to the armed forces.'

It is far from certain whether the extremist faction of the Akali Dal party will accept the agreement signed yesterday. The extremists are led by Mr. Joginder Singh, father of the late Sant Jarnail Singh Bhindranwale, who was killed in the Golden Temple action.

The faction is to meet in Amritsar today to consider the agreement and is almost certain to oppose it.

Mr. Longowal said he was fully satisfied with the terms

## Thatcher gets a warning shot from Tory MPs

By Peter Riddell, Political Editor, in London

BRITAIN'S Conservative Government intends to press ahead with the large, staged increases in pay for senior civil servants, armed services chiefs and judges, despite the largest House of Commons revolt by its own backbenchers this parliament in the early hours of yesterday.

The Conservative rebellion at 2 am blew up like a summer storm with unexpected intensity. Similarly, it may blow away equally quickly, with the Commons summer recess starting tomorrow afternoon. But the damage from the storm may take some time to clear up.

A total of 48 Conservative MPs voted against the Government, and at least 25 to 30 more abstained, on an order to increase the salary of the Lord Chancellor - Britain's highest legal officer - after a debate in which several members attacked the Government for insensitivity and arrogance. The Government majority was cut to 17, nearly 130 less than its normal margin over all other parties.

Mrs. Margaret Thatcher, the Prime Minister, was yesterday officially described as being relaxed, though disappointed about the revolt, taking the view that the Government has to take tough decisions whatever short-term worries backbenchers may have.

There was no shift of any policy when the issue was raised during last night's debate on the timing of the Commons summer adjournment. Mr. Barney Hayhoe, a Treasury Minister of State, robustly defended the proposal, arguing that the staged increases would add less to pay in 1985-86 than had been proposed by Labour in 1978.

He also said that most Labour, Liberal and Social Democrat MPs had voted for a full, not phased, increase in their own salaries in 1983.

Mr. Roy Hattersley, Labour's deputy leader, said the proposals were unfair to the low and average-paid who were being asked to show restraint. He challenged the Prime Minister to give a full explanation herself.

The revolt reflected considerable unease among Conservative MPs from all wings of the party, not just about the specific issue of top salaries but also more generally about whether ministers are getting out of touch.

Sir Philip Goodhart, a senior backbencher, said last night that he hoped that, after the summer, ministers would be getting out of touch.

Continued on Page 10

Editorial comment, Page 8

## Indesit slips closer to receivership

BY ALAN FRIEDMAN IN MILAN

INDESIT, Italy's second largest home appliance group, looks set to go into court-appointed receivership in the next week or two.

The troubled Turin-based company, hit by quadrupled losses of L1,050m (\$55m) last year, heavy debts and a liquidity crisis, said yesterday its only remaining hope was that a foreign company might take it over. But Bosch-Siemens, the Munich-based company which Indesit contacted recently in order to seek a rescue, yesterday declared that it had no intention of taking a stake in Indesit and had held no talks with the Italian company.

Sig. Franco Passi, the Indesit chairman who was appointed last week when his predecessor was sacked along with the company's entire board, said last night that he thought it likely Indesit would be put in the hands of court-appointed commissioners by August 10, when the company's creditors are expected to meet.

"There is no other choice except for us to be declared bankrupt. I think the company will go into receivership and then will hopefully be nursed back to health," he said.

The procedure under which Indesit is expected to go into receivership involves the "Prodi Law" of 1978, designed by then Industry Minister, Prof. Romano Prodi who is now chairman of the IMI state holding group. The law, designed to

save jobs, enables the Industry Ministry to guarantee a company's debts, freeze payments by the company to creditors and install Government commissioners.

In practice, Indesit's supplier who are owed around L40bn of a total debt (including bank loans) of L200bn are likely to go to court to present their claims. The court will then refer the matter of receivership to the Industry Ministry in Rome. An official at the ministry said yesterday that the Government view would favour receivership under the Prodi Law.

Indesit, which has a well-known name and market presence in Europe, has been hit by difficult market conditions at home and abroad. The company last year derived 70 per cent of its L310bn turnover from outside Italy.

But at present, Indesit is producing only 600,000 units (washing machines, cookers, refrigerators and dishwashers) a year, representing less than a third of its productive capacity of 3m units a year. Of 7,500 employees, only 2,200 are actually working at present, according to Sig. Passi, who said the rest are on state subsidised lay-off schemes.

At a crisis meeting with top Indesit managers last night, the company's new management team was announced.

## Peking trade deficit \$3bn in half-year

BY ROBERT THOMSON IN PEKING

CHINA'S soaring imports, coupled with a decline in exports, led to a \$3.16bn trade deficit for the first half of the year. Yesterday's figures suggest that the fall in foreign exchange reserves will continue.

This is confirmation of the leadership's fears that the economy is overheated and has prompted a move to cut imports of consumer goods in an attempt to improve foreign exchange control.

Huang Wenjun of the Ministry of Foreign Economic Relations and Trade said the cuts would not affect China's ability to honour trade contracts.

In the first six months, imports rose 70.4 per cent to \$14.42bn compared with \$8.46bn for the same period last year, while exports fell 1.3 per cent to \$11.26bn from \$11.41bn. Total trade was up 29.2 per cent. Imports from Japan led the increase, rising 102 per cent in the first half to \$5.33bn compared with exports to Japan, up 11.1 per cent to \$2.94bn.

The widening deficit has prompted Chinese officials to encourage Japan to reduce its trade barrier and buy Chinese. The China Daily reported yesterday that "such large deficits are bound to hamper trade between the two countries."

Earlier this year, Chinese leaders urged caution in economic development and expressed worries about losing control of the economy. The latest figures show tougher measures will be needed if the economy is to be reined in.

Of particular concern has been the decline in foreign exchange reserves, which fell from \$16.3bn to \$11.3bn in the six months from October. The new trade figures suggest the trend will continue.

## IBM wins go-ahead in Mexico

BY DAVID GARDNER IN MEXICO CITY

IBM has won its battle to set up a wholly owned subsidiary to make personal computers in Mexico after 18 months of controversy that divided both the government and the local computer industry. The U.S. computer group plan came to be seen as a definitive test of Mexican attitudes towards foreign investment.

Mexico's foreign investment commission rejected IBM's original plan in January, but has now accepted modified proposals, including sharply raised technology commitments. IBM is to expand its existing wholly owned plant in Guadalajara, which makes the System 36 mini-computer, and is committed to producing 603,000 System 51-range personal computers in the first five years of production. Some 92 per cent of the units will be for export, earning Mexico \$620m in foreign exchange.

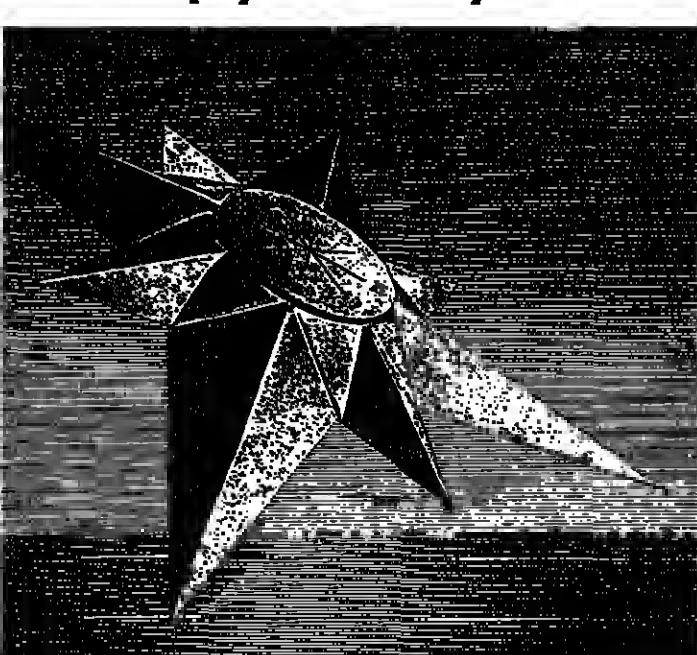
The total investment, earlier rejected by Brazil, has been raised from \$7m to \$91m, and will give IBM its fourth personal computer manufacturing unit worldwide, interlocking with the existing facilities in the U.S., Australia and Scotland.

At the centre of the controversy was a decree drafted in 1982 but never enacted, regulating the electronics industry. The decree allowed for 100 per cent foreign ownership in mainframe and mini-computer production but required minority foreign capital in personal computer ventures, and set targets for local content and export.

Rival U.S. computer makers, including Apple and Hewlett-Packard, tailored their Mexican operation to the decree on the understanding that it would become law, and lobbied against IBM's original plan, saying it would change the rules after the game had begun.

Hewlett-Packard, for example, al-

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## EUROPEAN NEWS

## Union board members enrage Renault chairman

OUR PARIS STAFF

GEORGE BESSE, the chairman of Renault, the troubled French car group, has become embroiled in a bitter feud with the pro-Communist CGT union members who sit on the state-owned company's board. Trying to conduct his sweeping restructuring programme as discreetly as possible, he has been incensed by repeated leaks of company policies by the three CGT board members.

The last straw came when they told the Press that Renault planned to advance a \$150m subordinated loan to American Motors, in which it has a 45 per cent stake. This week, they enraged M Besse by suggesting that Renault was planning to mortgage some of its plants.

The chairman, known for his quick temper, has issued a formal warning to the CGT board members. By law state companies must have union representatives on the board. At Renault's the representatives of the CPDT pro-Socialist union, the reformist FO union and the CGC union group middle management. Although these are privy to all board decisions and proposals, they are also supposed to be bound by the same restrictions and obligations as other board members.

M Besse feels that the CGT representatives have overstepped their privileges by improperly disclosing confidential information. He is understood to have asked aides to see if union board members can be removed for breach of board regulations.

But the dispute is more than a feud between the new Renault chairman and the CGT representatives. It raises the complicated issue of the limits and role of union participation on the board of nationalised companies.

For his part, the CGT and the Communists are now clearly attempting to use the difficulties of Renault to try to mobilise a demoralised rank and file in a more general protest against the Socialist Government's industrial restructuring policies. Renault has long been the main symbol of nationalised industry in France.

## W. German company 'not paying protection'

By Rupert Cornwell in Bonn

MANNESMANN, the West German steel and engineering concern, yesterday denied reports from Colombia that it was paying "protection money" to guerrilla groups operating in the north east of the country, where it is working on a DM 600m (£157m) oil pipeline project.

A spokesman in Dueseldorf also made clear, in contradiction to the reports, that it had not been notified by the Bogota authorities that two executives of Mannesmann Anlagenbau, the company's plant engineering subsidiary constructing the pipeline, were to be expelled from Colombia.

The expulsions have been sought apparently by the Colombian national security council. According to Bogota radio, Mannesmann had been paying DM 600,000 (£150,000) protection money every month to the pro-Cuban National Liberation Army (NLA) underground organisation, which operates close to the Venezuelan border, where the project is sited.

In Dueseldorf, the spokesman for Mannesmann admitted only that the company had given "humanitarian help" to the local population, which had been distributed by PATSO, a group run by priests.

The 300 km pipeline will carry oil from a recently discovered field in the Cano Limon region close to Venezuela, which in turn will contribute to the projected emergence of Colombia as a net exporter of oil.

Mannesmann won the contract last summer, and work began in late 1984, carried out by a consortium including the British-based International Management Engineering Group. Last October, a Mannesmann engineer was kidnapped by the NLA, to be released three days later.

The reports from Colombia claim that other foreign companies have paid money to the NLA, including Occidental Petroleum of the U.S.

Planned tax cuts of DM 10bn (£2.5bn) should help the West German economy expand by 3 per cent next year compared with expectations of 2.5 per cent growth this year, according to the IHWFA economic research institute in Hamburg, Reuters reports.

## Portugal charts new course for fisheries

By Diana Smith in Lisbon

A BIG operation is under way to modernise Portugal's antiquated fishing fleet, adapt it to less rudimentary and more productive methods, clean up parasitic and corrupt fish marketing circuits and generally force Europe's inefficient fishing sector into the 20th century.

Tapping the funds and technical assistance that membership of the European Community will bring, the Portuguese authorities plan to use the 10-year transition period granted by the EEC to protect national waters—which cover almost a third of the North Atlantic when the Azores and Madeira zones are included—to build up a fleet and infrastructure that have suffered for generations from lack of investment, management capacity and rational use of resources.

Portugal strove during the negotiations for EEC entry to protect its waters against high-powered efficient Spanish fleets. This was achieved through a strict licensing system. Now it is setting out to protect waters against crude traditional domestic fishing that has depleted spawning grounds and poorly served a fish-eating nation.

Mr Almeida Serra, the Maritime Minister, and Sr Carlos Pimenta, Secretary of State for Fishing, have drawn up a plan to modernise the hard-pressed fishing sector and have begun to take steps that will funnel substantial EEC aid and loans into the sector.

They insist on only viable projects, the quality of investment funds—a departure from past attitudes.

By next year, the first of Portugal's EEC accession, EEC 1.5bn (£30m) will be available for efficient Spanish fleets. This was achieved through a strict licensing system. Now it is setting out to protect waters against crude traditional domestic fishing that has depleted spawning grounds and poorly served a fish-eating nation.

Marketed structures where wealthy middlemen have paid rock-bottom prices to fishermen, taken large profits and passed on high prices to the consumer will soon come under attack. The Maritime Ministry will solicit the help of the housewife in this battle, helping people understand that there is no real economic reason for the luxury prices they are paying for the most modest species of fish.

Fishing will be able to tap some of the Ecu 400m (£220m) annual European Investment Bank loans and the Ecu 655m (£350m) aid to which Portugal will have access. The state will have to match the funds at an average ratio of half and half—meaning that, next year, Portugal will have some Ecu 2bn to apply to its most backward sectors in which agriculture and fishing head the list.

To help control national waters, about 150m will be invested over the next seven years to create a patrol fleet with the co-operation of the navy. It will supervise the 12-mile and 200-mile zones under the Portuguese agreement with the EEC and Spain that ensures tightly-regulated catches, they are not prepared to leave anything to chance.

Mr Nabli's trip to Portugal, yesterday morning's discussions on differentials were generally regarded as a constructive exercise. There seemed to be a greater realisation that differentials must be reviewed and, if necessary, revised on a regular and frequent basis.

Swedish still has some of the highest real interest rates in the industrial world, with a gap of some 7-9 points between Swedish and Eurodollar rates.

There is a quite different psychological situation now, said one money market dealer yesterday, "and the markets are looking forward to the next interest rate cut in August or September."

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## Paul Betts talks to the French Finance and Economic Minister Berezgoy pats himself on the back

M PIERRE BEREZGOY goes home every night with a headache. But it is not because of problems with the French economy or the franc. The trouble is that the Finance and Economy Minister's imposing office in the Louvre was not built for summer heatwaves.

Despite his daily headache, the largely self-taught Socialist son of a Ukrainian worker cannot help looking satisfied with the recent performance of the French economy. While the Socialists are already widely tipped as losers in the general election, the economy has recently produced a string of encouraging figures.

The balance of payments current account deficit was sharply lowered in the first half of the year to FF 9.5bn (£565m) from FF 10.1bn (£606m) in the same period last year. June produced a trade surplus and, if the dollar continues to fall, M Berezgoy expects the trade deficit this year to be about half of last year's.

"The trade deficit is expected to be in the range of FF 5bn-FF 15bn. If the dollar is at around FF 8.50, the deficit should be about FF 10bn and we should have a serious current account surplus this year," says M Berezgoy.

The first half of this year confirmed the general recovery, although M Berezgoy acknowledges the task was made more difficult by the strong dollar. The second half should reflect the benefits of the recent income and corporate tax cuts, as well as the lower dollar (it was trading at FF 8.70 in Paris yesterday) if its present decline is confirmed.

M Berezgoy is also pleased with the way the European Monetary System realignment was carried out over the weekend. "I think the first operation went very well," he says, adding that

the franc also came out of it well. He admits that the Patronat, the French employers' federation, and a number of other parties would have liked a small devaluation of the franc. "But I refused any devaluation of the franc," he says, "I am absolutely opposed to it."

M Berezgoy rejects the argument that a franc devaluation is inevitable because of the inflation differential between France and West Germany, the country's main trading partner.

"The trade deficit with West Germany is essentially a structural problem," he says. France for years has had a trade deficit with Bonn, with French

Prime Minister, have put together one of the most rigorous public spending budgets in post-war France, involving a real cut in public spending next year, reductions in state financial support to nationalised industries, and several thousand job cuts in the public sector.

M Berezgoy does not like his budget described as "draconian" but simply as rigorous, and says he would have liked to be even tougher on the spending cuts.

He also sees himself as a champion of competition and economic liberalism, and so has pressed for an acceleration in the liberalisation of industrial prices in France. After the lifting of controls on petrol and

imports of German capital goods not covered by French consumer goods to West Germany.

"If you compare the franc with the currencies of other major French trading partners, the situation of our currency is not so bad."

"My top priority remains the fight against inflation and I am therefore very hostile towards measures and introduced new financial instruments, such as certificates of deposit. He is now discussing with the bourse the introduction next autumn of commercial paper."

But if M Berezgoy is gratified by the present performance of the economy and the franc, he is still worried.

"We have two block points: low growth and high unemployment," he says. "The national statistics institute estimates

car prices, about 74 per cent of industrial prices have now been freed.

"I want to free them 100 per cent by March 1986," he says. But he is not in such a hurry to free prices in the service sector.

M Berezgoy, to encourage competition in the financial markets, has launched a series of financial deregulation measures and introduced new financial instruments, such as certificates of deposit. He is now discussing with the bourse the introduction next autumn of commercial paper."

But if M Berezgoy is gratified by the present performance of the economy and the franc, he is still worried.

"We have two block points: low growth and high unemployment," he says. "The national statistics institute estimates

growth of gross domestic product will be as low as 0.8 per cent this year. The most optimistic growth forecast for 1985 ranges between 1 per cent—1.5 per cent.

While unemployment has stabilised at an annual rate of 10.2 per cent, the figures are distorted by the Government's recent community work and youth employment measures.

M Berezgoy has campaigned relentlessly for lower interest rates to encourage some additional economic activity and a recovery in industrial investment. With the Banque de France cutting its money market intervention rate several times in past months, interest rates in general have slowly declined.

Another big worry is how to maintain the tentative investment recovery in France. Industrial investment rose last year, rising 9.2 per cent in volume after three consecutive years of decline, but all other sectors of economic activity saw investments fall in 1984.

Industrial investments are now expected to increase by about 5 per cent this year while there are some signs of a pick-up in other sectors. "The main question is whether the investment recovery will be bit by bit or in a big burst," says M Berezgoy.

It is, essentially, a psychological problem. M Berezgoy hopes to maintain the investment momentum by further cuts in interest rates and by fiscal incentives. In the Government's tough public spending budget for 1986, there will also be a 3 per cent cut in personal income tax and a fiscal measure M Berezgoy hopes will stimulate investment.

This involves tax deductions for businesses which reinvest part of their profits in productive investments.

But M Berezgoy insists that



The beat is on: Pierre Berezgoy is confident that the 1986 election result is not a foregone conclusion

The Government is not providing any budget hand-outs as the imminent elections approach. Public spending cuts will hit most areas of Government except a few priority sectors such as law and order, education and training, research and defence.

Apert from these, the Government is accelerating the restructuring programmes still outstanding in a number of key industries. The unions are up in arms over the decision to close another steel plant this week and make 2,000 additional job cuts in the steel sector.

Additional job cuts involving about 900 people have also been announced recently in the troubled shipbuilding industry. But even with Renault, the loss-making state car group involved

in a huge restructuring programme, the government does not seem worried about union backlash.

Indeed, the Government has succeeded in both holding down wage demands and getting a series of very sizeable restructurings and job cuts past a demoralised and worried working rank and file.

M Berezgoy believes the Government will be judged on its general performance next year's elections. "I think we are on the right track," he says. He acknowledges that virtually everyone at this stage regards the elections as foregone conclusion, but claims that the Socialist Government's economic policies and the recovery are giving it a fighting chance in a political headache.

## Poland's industrial output rises by 2%

BY CHRISTOPHER BOBINSKI IN WARSAW

INDUSTRIAL OUTPUT grew by 2 per cent in Poland in the first half of the year, exactly half the target for the entire year, figures published by the Government's statistical office show.

They also reveal that foreign trade is lagging behind expectations and strong pressure on wages continues, producing a 5 per cent rise, much higher than the planned increase.

Parliament yesterday approved a 3.5 per cent annual national income growth target for the 1986 to 1990 plan. An attempt will be made to hold down the growth in consumption for the first three years of the period and then, in anticipation of growing popular impatience, increase the rate somewhat during the remaining two years.

At the end of the decade the inflation rate, which was around 14 per cent for the first six months of this year, is expected to be between 6 and 8 per cent. Despite government planners' preference for capital intensive,

centrally financed investment, Parliament has stressed that finance should also be provided for individual companies to modernise.

The planners are aiming to devote more resources to capital investment up until 1990, but this is likely to clash with continuing pressure on wages as demonstrated in the first six months.

Despite the 5 per cent growth in real incomes, the actual volume of sales in the shops grew by 2 per cent. Much of the extra cash being paid out as wages went to fuel the flourishing black market or flowed into swelling saving accounts. Productivity growth is still lagging behind real wage increases.

In Poland's hard currency trade, exports grew by under 1 per cent to reach \$2.8bn during the six months. Imports rose by 9.5 per cent to reach \$2.2bn. The resulting \$580m surplus compares with \$780m in the first six months of last year.

## Brussels seeks to boost university-industry links

BY IVO DAWNAY IN BRUSSELS

AN ATTEMPT to develop closer links between universities and industry was launched by the European Commission yesterday.

The scheme, dubbed the Community action programme in Education and Training for Technology (Comett), is aimed at better accommodating the academic world to the needs of commercial technology.

Outlining the programme yesterday, Mr Peter Sutherland, the Social Affairs Commissioner, compared European tertiary education unfavourably with that of the U.S. in its ability to supply useful graduates to industry.

"The linkage between third level education and industry needs to be greatly increased to improve the efficiency of European industry," he said.

But the Comett programme is also aimed at developing cultural links between EEC member states. Mr Sutherland pointed out that less than 1 per cent of Community students had any experience of study abroad. The Comett programme, premising it is approved by the Council of Ministers, will be carried out in two stages. A launch period of four years, starting in 1986, and costing

about Ecu 80m (£44m) to establish the project, followed by a consolidation phase, as yet uncoded until 1992.

The outline programme includes:

● Setting up University-Industry Training Partnerships (UITPs) to liaise with existing national schemes to develop international co-operative projects. The target is to create 150 UITPs by 1989, overseen by a full-time liaison officer.

● Creation of grants for exchanges for students and industrial and academic personnel.

● Joint training projects run by universities and industry concentrating on areas and topics where skill shortages are inhibiting development and economic of scale. Comett support will account for 35 per cent of costs up to a total of Ecu 500,000.

● Efforts to develop joint projects for the teaching of trainers employed by industry, with financing of up to 50 per cent of the cost to a ceiling of Ecu 400,000. A European Technological Open University is also under discussion.

● The entire project to be backed by intensive monitoring, the establishment of a shared data base, and other techniques.

## European TV groups get together

By Raymond Snoddy

SIX EUROPEAN television organisations, including Channel 4 of Britain, have set up an association to co-ordinate programmes for Europe and the world market.

They intend to spend a total of Ecu 70m (£39m) to produce 100 hours of drama over the next three years. The plan is seen as a practical commercial alternative to EEC Commission suggestions that a European Film Fund be set up to stimulate European production and employment and turn the tide of U.S. media imperialism.

The association, the first of its kind, is likely to receive the blessing of the British Government which has been hostile to the idea of contributing to such a fund.

The aim is to create high quality programmes at a fraction of what it would cost individual television organisations.

The six members of the association, apart from Channel 4, are: Antenne 2 (France), ORF (Austria) RAI (Italy), SRG/SSR (Switzerland) and ZDF (West Germany).

A programme committee will meet in September in Paris to decide on projects. Recommendations will go to a management board comprising the chairmen, directors-general or managing directors of all six organisations at a meeting in Vienna the following month.

But an idea has been accepted each member organisation will be free to decide whether to invest. Each project will be made by one of the six partners, often in more than one language.

Mr Jeremy Isaacs, chief executive of Channel 4, said yesterday: "We look forward to taking part in this bold experiment with our European partners. The talent is here. The test will be to work together to put work of quality on all our screens."

The association has its origins in a successful collaboration between Channel 4 and Antenne 2 in the making of a film drama "Les Louvres" using bilingual actors. The cost to each organisation was 60 per cent of what it would have cost to make alone.

The initiative attracted the attention of the French Government, and Mr Justin Dukes, the Channel 4 managing director, was summoned to the Elysee Palace for discussions.

## Most Opec nations likely to lower prices

BY RICHARD JOHNS IN GENEVA

A MAJORITY of the Organisation of Petroleum Exporting Countries (Opec) looked almost certain yesterday to agree a compromise under which the official selling rates for heavy crudes will be lowered by 50 cents a barrel and those in the medium range by 20 cents.

This would mean a price for Arabian heavy 27 degrees API crudes of \$28.25 down from \$28.50, and that of 31 degrees API Arabian medium of \$27.20 down from \$27.40.

Algeria still rejects out of band any revision of price differentials. Its chief delegate, Mr Bakouh, who has been instructed to concede nothing on this score, but his belligerent performance here, following an earlier one in Vienna last month, has angered mainstream members, not the least Saudi Arabia.

Libya and Iran will probably dissociate themselves from the readjustment of differentials which, anyway, is seen as only an interim measure before another ministerial meeting in mid-September.

Meanwhile, Saudi Arabia's oil marketing arm, Norbec, is understood to have chartered three Ultra Large Crude Carriers and two Very Large Crude Carriers for storage purposes. The aim would be to maintain oil output at a sufficient level to provide enough associated gas for the Kingdom's industries.

The 50-cent cut in prospect is unlikely to boost Saudi Arabia's flagging production in the near future unless some special deal is struck with the four U.S. major oil companies which are partners in the operations of the Arabian American Oil Company. Saudi Arabia is believed to have stocks of about 30m barrels in floating storage ready for marketing.

More reassuring for Opec as a whole and the Gulf producers in particular is reliable information that nine other large crude carriers have been chartered to pick up Iranian oil from the Shir terminal presently out of range of Iraqi missile attacks, and four for voyages from the Gulf to Japan. None though has been secured by the four U.S. partners in Aramco — Exxon, Shell, Texaco and Mobil.

The charters suggest there could be a temporary boost in demand for Opec crude following a period during which the market has stood back partly for seasonal reasons but also in anticipation of a further price slide.

Dr Tam David-West, Nigeria's Oil Minister, indicated yesterday evening that the view in prospect would be acceptable to Lagos. In practice Nigeria, with the acquiescence of most other Opec members, has been allowed a dispensation, with an official selling rate of \$28.65 for its top light varieties which is lower than rates for comparable crudes of other members. Barring deals apart, it appears to have been observing official selling rates in its transactions and output has fallen below quota.

Venezuela seems to have decided that it can accept only a limited fall in the price of Arabian 27 degree API gravity heavy crude and for Arabian medium. It can do so because it has a big range of crudes of less than 20 degrees gravity. Those fall outside Opec pricing rules but can yield a fairly high proportion of light and medium distillates if processed in refineries with modern "cracking" capacity.

Mr Nabli's trip to Portugal, yesterday morning's discussions on differentials were generally regarded as a constructive exercise. There seemed to be a greater realisation that differentials must be reviewed and, if necessary, revised on a regular and frequent basis.

Swedish still has some of the highest real interest rates in the industrial world, with a gap of some 7-9 points between Swedish and Eurodollar rates.

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## OVERSEAS NEWS

## Israel abandons plan to cut public sector pay by 3%

BY DAVID LENNON IN TEL AVIV

THE ISRAELI CABINET yesterday abandoned its attempt to cut public sector wages by 3 per cent, which had been one of the key elements in the austerity programme announced at the beginning of the month.

At the same time, the Cabinet ruled that dismissal notices would be sent today to 3 per cent of the workers in the public sector. It would endeavour to cut a further 3 per cent through efficiency dismissals.

Mr Yitzhak Mordechai, the Finance Minister, expressed considerable reservations about the Cabinet decision on pay and redundancies. He said this would make it more difficult to achieve the goals set out in the economic programme.

The Government has apparently agreed to carry out the dismissals in co-operation with the unions, and not by emergency decree as originally proposed.

The Histadrut trade union federation, which fought tenaciously for the same pay rises for public and private sector workers, cautiously welcomed the Government's decision last night.

The public sector workers will now receive the same 14 per cent pay rise next month as employees in the private sector.

● The Israeli economy is in recession, according to the Bank of Israel, and this is expected to deepen in the coming months as a result of the Government's new austerity programme.

A survey of company activity in the second quarter of the year revealed that following the easing of last autumn's recession in the early months of this year, there has been a renewed slowdown. Output and sales in all branches of industry have declined, the survey found.

Orders for the domestic economy have fallen and in some sectors there are signs of increasing financial difficulties.

The central bank forecast a continuation or deepening of the recession and a growth in unemployment in the coming months.

## Peres says Jordan ready to talk without conditions

BY OUR TEL AVIV CORRESPONDENT

JORDAN is ready to enter into peace negotiations with Israel without prior conditions, Mr Shimon Peres, the Prime Minister, told the Knesset yesterday. Jordan feels that 1985 is its year of opportunity for making progress on the issue of negotiations, he said.

The Premier said that Jordan felt a decision was needed quickly about the issue of the joint Jordanian-Palestinian delegation.

"If these talks do get under way, they must concentrate not only on mutual recognition, but also on ending terrorism," he said.

Responding to questions about his attitude to the position of the Palestinian delegation, Mr Peres said that Israel will not examine the history of the delegates, but their current political views.

The Premier said on Tuesday that two of the seven Palestinians who were suggested as delegates would be acceptable to Israel. Both live in the Israeli-occupied territories.

Mr Peres reiterated that Israel would negotiate with representatives of the Palestinians, but not with what he called the murderers from the PLO.

Relations with Egypt, which were severely strained by the Israeli invasion of Lebanon, are steadily improving, the Premier told a Knesset committee on Tuesday.

He said that President Hosni Mubarak had informed him that Cairo was lifting all restrictions on trade and tourism with Israel. Furthermore, Egypt intended to open an academic research centre in Israel, similar to the one Israel maintains in Cairo.

The Premier said that all problems had not been resolved, but he did see progress towards meeting the Israeli demand for implementing the normalisation agreements contained in the 1978 peace treaty.

## Berri accuses U.S. of treachery over prisoners

BY NORA BOUSTANY IN BEIRUT

ISRAEL released 100 Lebanese prisoners yesterday amid tight security as Mr Nabih Berri, Lebanon's Shiite Muslim leader, charged the U.S. with treachery because a pledge to free hundreds of other detainees in exchange for American hostages had not been honoured.

Israeli-backed South Lebanon Army militiamen carefully searched international committee of the Red Cross (ICRC) cars at the entrance to a border security strip assigned to transfer the Lebanese prisoners from Ras al Bayda.

A rash of suicide car bombings, the last of which was carried out with a stolen ICRC vehicle in an Israeli-defined security zone in south Lebanon ten days ago, had raised fears of such attacks.

Mr Berri, Justice and State Minister for South Lebanon, negotiated the release of 735 Lebanese prisoners in return for freed passengers of the hijacked TWA plane last month.

Mr Berri called on the international community to "open its eyes to the promises made by the U.S. to Syria for the release of all Aflit prisoners." Israel has only released 400 in two instalments out of the total 735.

## 'Dissident' arrested in Nkomo's home

ZIMBABWE police have seized several guns used by Mr Joshua Nkomo's bodyguards to investigate "certain crimes" that the authorities believe may have been committed by members of his opposition Zapu party, Tony Hawkins reports from Harare.

This announcement, made by the acting Police Commissioner yesterday, was swiftly followed by a Parliamentary statement from the Minister responsible for Security, Mr Emmerson Munangagwa, that police had subsequently arrested a "dissident" in Mr Nkomo's home in Bulawayo.

Mr Munangagwa told MPs that Mr Nkomo had been present when the arrest was made but had nothing to say. The Zimbabwe Government claims that the so-called dissidents operating in the south west of the country against the security forces, are part of Mr Nkomo's Opposition and that he and his colleagues are behind the insurgency campaign.

## NZ investigate couple

New Zealand police were still investigating the identities of two people charged yesterday with arson and murder following the bombing of the Greenpeace ship Rainbow Warrior, reports Dan Rayward in Wellington.

The couple were refused bail and remained in custody for three weeks. They were charged under the names on their Swiss passports as Ms Sophie Tureng, aged 36, and Mr Alain Tureng, aged 34. However, New Zealand police believe the passports are false.

Interpol and the Swiss police have reportedly found no trace of the couple under these names.

## NZ dollar advances

THE New Zealand dollar gained strongly against both the U.S. and Australian currencies in a burst of hectic trading yesterday afternoon.

Last Friday the NZ dollar touched \$0.50 — the highest point since its devaluation last July. It held the gain on Monday and surged to \$0.52. This is 10 cents above the value of the NZ dollar at its low point of 42 cents before it was floated in March.

The gain was almost 3 per cent since the beginning of the week.

The NZ dollar rose 4 per cent against the Australian dollar to reach 73.5 Australian cents.

## Pakistan reserves fall

Pakistan's foreign exchange reserves have fallen to an all-time low of \$600m (\$478m) sufficient to finance only five weeks of imports, Mohammed Aftab reports. But Pakistan has no plans to seek any rescheduling of its \$12bn foreign debt according to Dr Mahabbul Haq, finance minister.

To grapple with balance of payments problems and to build up foreign reserves to a level of \$1bn the Government is to pursue an export drive, manage imports, particularly cash flow on official account, and make a quicker utilisation of foreign assistance," Mr Haq said.

## Detentions in South Africa rise to 665

BY ANTHONY ROBINSON IN JOHANNESBURG

THE NUMBER of detentions under South Africa's state of emergency regulations rose to 665 yesterday as the security forces announced a further 224 arrests.

The operation has the hallmarks of a carefully prepared plan to detain those who have emerged in recent months as the grass roots organisers of community action, school boycotts and demonstrations.

The police reported a decline in the number of incidents involving death or injury but said there was stone-throwing on the East and West Rand and in townships around Johannesburg.

In the Eastern Cape, which accounted for 187 of the latest 224 arrests, police reported seizing "a large number" of dangerous weapons including knives, pangas and sharpened rods at the site of a United Democratic Front (UDF) meeting.

Black community leaders from Soweto, including the mayor Mr Edward Kunene, whose house was destroyed in rioting in the week prior to the declaration of a state of emergency, discussed the security situation in South Africa's largest black city with Mr Chris Heunis, the Minister of Constitutional Development and Planning.

The meeting, which took place in Pretoria on Tuesday, will be followed by another session on August 13 and reflects the urgency of Government intention to restore the authority of black local councillors and police in the townships.

Thus far the emergency regulations have not led to the arrest of many trade union officials and the black National Union of Miners (NUM) reports that its planned special congress will take place as scheduled at Welkom on August 3.

The congress has been called in the wake of the union strike ballot which indicated a large majority of members who voted were in favour of strike action.

The congress will discuss the tactics of strike action.

Mining areas on the East and West Rand are included in the 36 magisterial districts covered by the emergency regulations but not those in the Orange Free State.

Although the emergency has not directly affected the union's activities, an official said it has undoubtedly had a psychological effect.

The NUM is demanding a 22 per cent across the board pay increase and improved fringe benefits while the chamber of mines has re-used to raise its fine offer ranging from 14.1 to 19.6 per cent and has disputed the validity of the strike ballot.

Samuel Senoren assesses the guerrilla campaign of insurgents in the Philippines  
Rebels keep up the pressure on Marcos

THE PHILIPPINE flag has fluttered at half mast for about two years above the military headquarters in Davao, the third largest city, some 600 miles south of Manila on Mindanao Island.

The half mast mourns the death of soldiers.

The escalating battle against insurgency by the 20-year-old Government of President Ferdinand Marcos reflects the Philippines' faltering economy and desperate efforts by the Marcos regime to get it back into shape.

The city of Davao has been thrust into the centre of the insurgency campaign because the New People's Army (NPA), the military arm of the outlawed Communist Party of the Philippines (CPP), has selected it as a pilot area for a sustained propaganda and urban guerrilla war.

The NPA represents a wide cross-section of Philippine society, including professionals, clerical, farmers and students. Only a few are believed to be hardcore Marxists. The majority became guerrillas through force of circumstances, looking to the NPA for swift justice and retribution, or as an alternative that would eliminate the wide economic disparities in the Philippines.

Davao, with its 800,000 residents, is readily accessible from all points and yet lies close enough to the mountain regions of Mindanao to make it an ideal testing ground for the NPA.

"We have been converted into a 'laboratory' by the communist guerrillas," laments Gen Jaime Echeverria, the region's military commander.

The NPA has gained an undisputed foothold in the city where its liquidation teams, called "sparrow" units, have operated freely since 1983.

The sparrows work in two-to-five-man teams and execute their targets, usually rogue soldiers and abusive civilian officials, in broad daylight and in full public view.

Gen Echeverria, however, claims the sparrows have been put to flight since reforms of the military establishment last year.

During the first half of 1985, he says, people began to co-operate with the armed forces. The turning point came in February when Mr Nur Khan,



the rebel area commander, surrendered to government forces with 500 heavily-armed fighters.

A large number of rebels have been captured or surrendered, but an increasing number of recruits are joining the NPA.

The NPA has grown from a ragtag group of a few hundred in 1973, when Mr Marcos

imposed martial rule and jailed hundreds of suspected Communists and Government enemies, into a potent force of between 10,000 and 12,000 regulars, 65 per cent of whom are armed. Its arsenal consists mostly of handguns, rifles and machine guns.

The effectiveness of the 250,000-member military, according to Mr Richard Armitage, U.S. Assistant Defence Secretary, has declined during the past 10 years, partly because of a tight defence budget.

The Philippines now spends only about 1.1 per cent of GNP on defence, the lowest ratio in Southeast Asia.

Mr Armitage told a U.S. Congress defence committee in March that the Philippine armed forces did not have 10 years to regain their effectiveness because the success or failure of the insurgency would be seen in the next three years.

About 4 per cent of the country's 41,615 villages are now under NPA control or influence, according to Gen Fidel Ramos, chief of the armed forces. Another military report puts this estimate at 14 per

cent. The NPA actively operates in 62 of the country's 73 provinces.

Gen Ramos says a village is considered to be under NPA influence if the CPP has established a political group there or if a local militia has been formed and 50 per cent of the population can be mobilised.

A much simpler indicator of the extent of NPA influence in a village would be the number of households with dogs. Dogs are taboo to rebels because they betray the presence of strangers and hamper their movement, especially at night.

Last year, more than 1,000 soldiers were killed in encounters with guerrillas; 1,000 civilians also died, mostly victims of crossfire. The armed forces claim to have killed more than 1,000 guerrillas last year.

The NPA/CPP had programmed 1985 as the year for a take-off from strategic defensive to strategic offensive, the second stage of guerrilla wars. Military officials, however, say there has been no evidence to suggest such a take-off. They are hopeful that the third stage, the strategic offensive, will eventuate.

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## AMERICAN NEWS

## Boeing and GE in pledge on overpricing

BOEING, the major U.S. aerospace group, and General Electric, the U.S. industrial conglomerate, have offered to make refunds to the Pentagon for any spare-parts shipments the Government considers overpriced. APD reports from Washington.

The Defence Department said on Tuesday that it has received letters containing the offers from both companies. Mr. Caspar Weinberger, Defence Secretary, said he had directed Pentagon officials to establish a "standard industry-wide refund policy" based on the two letters. A Pentagon official said last night that he was not certain when such a standard would be ready or whether it would be voluntary or mandatory.

The companies' actions come in the wake of disclosures over the past year of excessive charges for spare parts by a number of major contractors. Last year Boeing, the nation's fifth largest defence contractor, cut the price it had charged the air force for a pair of pliers after a Government engineer disclosed the cost to a Senate panel. The Pentagon said it did not know of any such overcharging by GE, the U.S.'s sixth largest defence contractor.

In the case of the pliers, Boeing said on Tuesday that the company had cut the price for two sets of pliers delivered to the service to about \$80 (\$57) each from \$745. It said the Air Force had since returned the pliers to Boeing.

## U.S. to investigate recordings of hijack

THE U.S. Justice Department has issued subpoenas to three major television networks for all their coverage of last month's TWA hijacking in Beirut in an effort to identify the hijackers. Reuter reports from New York.

The ABC, CBS and NBC networks confirmed receiving the subpoenas, which they said were aimed at gathering material for a federal grand jury in Washington to indict the hijackers. The subpoenas cover all video tapes, audio tapes and photographs, whether broadcast or not.

## THATCHER TO DELIVER KEYNOTE SPEECH

## World conservatives hold summit

BY STEWART FLEMING IN WASHINGTON

THE second Party Leaders' Conference of the International Democrat Union, an international organisation of conservative political parties, will open in Washington tonight with a fund raising dinner at which British Prime Minister Mrs Margaret Thatcher will deliver a keynote address.

According to Mr Harvey Thomas, the UK Conservative Party's Press spokesman who is playing the same role for the IDU here, the two-day meeting represents a coming of age of the union, whose first party leaders' conference was hosted by Mrs Thatcher in London two years ago.

The IDU, which will bring together 135 delegates and observers from conservative parties in 30 countries, is a rather interesting development

in the eyes of one Washington observer of the increasing international co-operation among Conservative and right-wing political parties.

Mr Thomas agrees that in the past conservative political parties have, partly, because of a reluctance to appear to be interfering in each others' affairs, tended not to be as active in seeking avenues for international co-operation as socialist and liberal democratic political parties. He points to the Socialist International as an example of the closer links among leftist political groups.

One Washington expert on international party political co-operation points out there is a conservative leaning Christian Democratic International, but that what distinguishes the IDU is its vigorous proselytising on

behalf of right-wing conservative views, particularly in South America.

The active role which Mr Richard Allen, a former national security adviser in the Reagan Administration and foreign policy adviser to the Republican Party, is playing in promoting IDU is cited as evidence of the strength of right-wing conservative views in the organisation.

The Reagan Administration's support for the IDU is emphasised by the presence of Vice-President Mr George Bush, another keynote speaker at the dinner tonight, and the Republican Party's decision to host the meeting.

Mr Thomas says that the origins of the organisation, initiated by the formation of the European and Pacific Democrat Unions in 1978 and 1982,

lie in the "realisation that there was too much collectivism being promoted as the only caring, people-orientated political philosophy."

He adds that a recognition of common ground on privatisation, the importance of the market economy and, in some areas foreign policy, also helps to account for the desire for the 25 Conservative and Christian Democrat party leaders to meet at what the IDU is billing as a "conservative summit."

Among the prime ministers expected to attend along with Mrs Thatcher are Mr Paul Schmidt of Denmark and Mr Edward Seaga of Jamaica.

Herr Franz Josef Strauss, the Bavarian Prime Minister and head of the CSU in West Germany, and Mr Jacques Chirac, mayor of Paris, are also due to attend.

## U.S. close to deal on selling Landsat to private sector

BY PETER MARSH

THE END of the long-running effort to hand America's Landsat earth-mapping satellites to the private sector is in sight. The signing of an agreement is imminent between the Department of Commerce and Eosat, a joint venture between Hughes Aircraft and RCA.

Under the agreement, which is due to be signed in the next week, Eosat will take over in mid-October the running of the Landsat craft from the National Oceanic and Atmospheric Administration, an agency of the Commerce Department.

which entered orbit in 1972, relay to ground stations photographs taken from several hundred kilometres above the earth. The information can be used by, for example, farmers to monitor the growth of crops and minerals companies to spot geological faults that may indicate oil deposits.

Digital codes of the photographs are transmitted by radio waves and are turned into useful images by computer techniques. Although sales of Landsat information are put at no more than \$20m (£14.3m) annually, sales of "value

added" products based on the data, oilfield surveys or super-accurate maps, for example, are 10-20 times higher.

Since its inception, the Landsat service has been run as a federal research programme, with little attention given to marketing of the information from the satellites. As a result, the service has made heavy losses.

Both President Carter and, when he took office in 1981, President Reagan have sought to interest private companies in taking over Landsat. But this proved difficult due to the far from proven market for sales of information from outer space.

Under an agreement negotiated in recent months between the Commerce Department and Eosat, the Government will hand to the consortium \$250m over the next five years to fund the lion's share of the development of two more satellites and to improve the network of Landsat receiving stations.

Over this period, Eosat will inject a further \$75m of its own cash, according to Mr Charles Williams, president of the consortium.

The first Eosat-built satellite should be in space in December 1988, one year after the Landsat satellite now in orbit (the fifth member of the Landsat series) wears out.

Eosat faces competition from Spot Image, a company partly backed by the French Government, which plans to sell images from a French-built Spot satellite from early next year.

According to Mr Williams, the biggest commercial threat to Eosat comes not from France but Japan. In the late 1980s and early 1990s, the Japanese Government plans a series of orbiting craft to take pictures both of land areas and the oceans.

Eosat is to base its operations in Lanham, Maryland, where it will employ 125 people initially. The number should double in 1987. Data from the satellites will be sold by marketing departments of Hughes and RCA around the world.

As part of the agreement with the Commerce Department, Eosat is to build a ground station, probably in Oklahoma, for receiving the data from outer space.

## Widow spiders take Ford for a ride

POISONOUS black widow spiders have been riding the railways and highways from a plastics plant in Michigan to a Ford plant in Michigan. AP reports from Detroit.

At least 24 black widows have been found since June 25 in dashboard parts sent to Ford plastics plant in Saline, Michigan, company and United Auto Workers Union officials said.

"There has been an injury as a result of any of this, but it obviously is thoroughly disquieting," Mr William Selevier, a Ford official said.

"The sorting racks holding the parts apparently have a low tubing and the suspicion is that these spiders were hitchhiking in the tubing," he said.

Black widows are about the size of a grape and are characterised by a red hour-glass shape on their bellies. The spiders' bites are not usually deadly, but symptoms include chills, fever, sweating, abdominal cramps, vomiting and pain.

Ford's efforts to stop the unwanted immigrants have included ringing its car plastics plant in Monterrey, Mexico, with a 2 foot wide strip of insecticide, fumigating racks in Monterrey and Saline, hand inspecting the dashboard parts and torching the racks.

## Argentines resigned to impasse with UK

By Robert Graham in Buenos Aires

THE ARGENTINE Government is resigned to the present impasse with Britain over the Falklands.

Officials in the Foreign Ministry in Buenos Aires do not discount Britain's method of a step-by-step approach to improve relations. But the Argentine Government is at the moment unwilling to reciprocate Britain's unilateral lifting of the trade embargo, in force since the Falklands conflict in 1982. Britain lifted the embargo on Argentine imports on July 8.

Although the Argentine Government has publicly acknowledged this move to be a positive gesture, the Argentines believe trade relations alone will not alter the basic reality.

This is that Britain is solely concerned with re-establishing normal trade and diplomatic relations without discussing the future of the Falkland Islands.

The Argentines, on the other hand, insist that their main aim in resuming relations with Britain is to ensure that sovereignty is discussed - even if substantive discussion is left to an indeterminate date in the future.

In replying to Britain's lifting of the trade ban, Argentina offered to restart negotiations within the next 80 days, but the Foreign Ministry now feels that such negotiations are most unlikely given Britain's dismissive attitude to this offer.

In private, no initiative is now expected until after the United Nations General Assembly debate on the Falklands in the autumn. A further complication is the holding of parliamentary elections in Buenos Aires in November.

Argentina is already operating on the basis that nothing of value can be achieved in resuming talks with Britain before the end of the year. The main focus in Buenos Aires is on seeking to persuade Argentina's allies in Europe to adopt a more positive position of support in advance of the UN debate.

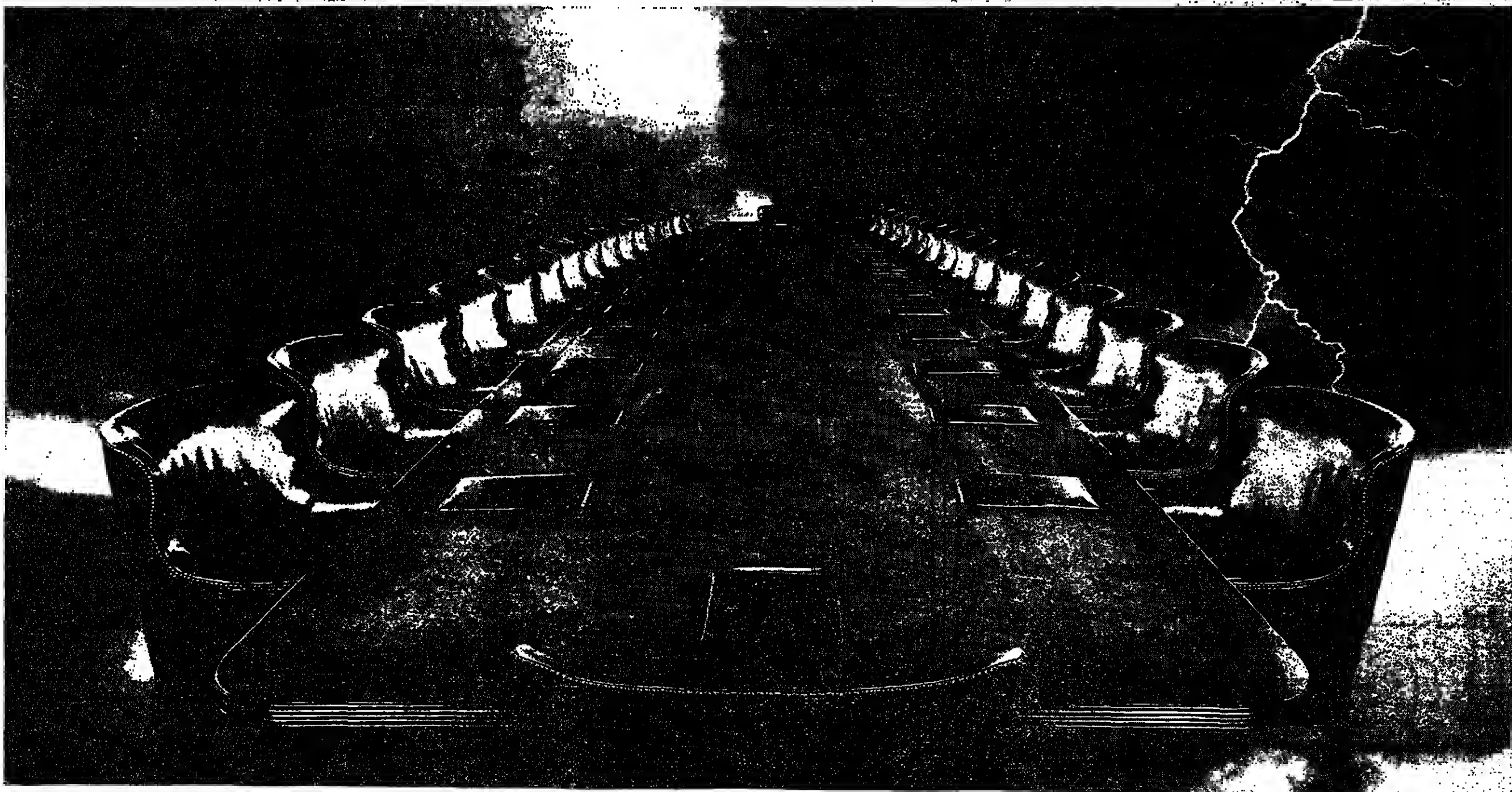
Since Britain announced it was lifting the trade ban, the British interest section of the Swiss Embassy, which is looking after UK interests in Buenos Aires, has had several inquiries. The Anglo-Argentine Chamber of Commerce has also had inquiries.

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## WORLD TRADE NEWS

## U.S. and UK 'make progress on trade control disputes'

BY DAVID BUCHAN

THE U.S. sees no prospect of persuading Britain to concede the vexed legal argument over the extra-territorial reach of U.S. export controls.

It believes, however, that the two governments are making headway in smoothing over some of their trade control disputes, a senior U.S. official said in London yesterday.

Mr William Archey, Assistant U.S. Commerce Secretary responsible for trade regulation, spoke to reporters a day after he had briefed the Department of Trade and Industry on the new Export Administration Act which Congress finally passed last month.

The briefing also included the new licensing system governing regular technology shipments between Western Allies. The Licensing system came into effect this week.

Asked about the view of Sir Michael Havers, UK Attorney-General, that U.S. control over certain exports from the UK and over movement of some U.S. technology within the UK was contrary to international law, Mr Archey said: "We have agreed to disagree on this point."

He claimed, however, that British and allied opinion had been taken into account in the operation of new U.S. trade controls, and he cited the "general distribution licences" which the Commerce Department has started to issue this week.

These give major U.S. companies blanket authority for

periods of four years to ship certain high technology to their regular customers in countries which are members, along with the U.S., of the Paris-based Coordinating Committee (CoCom)—basically Nato plus Japan.

The original U.S. proposal was that, under such a licence, all CoCom country recipients of U.S. technology would have to provide Washington with a detailed list of all their customers world-wide, so that none of the sensitive goods ended up in the Warsaw Pact.

U.S. allies protested at this, and Mr Archey said, the customer list requirement was scrapped.

Previous attempts by U.S. companies, like IBM, to control the movement of their machines even inside an allied country such as Britain were made more or less moot by the new distribution licence system, Mr Archey said.

It was a letter a couple of years ago by the UK subsidiary of IBM to its British customers reminding them that the letter of U.S. law required them to notify any changes in use or location of their computers which did much to stir general British animosity over U.S. extra-territorial controls.

Trade controls for national security reasons, agreed on a multilateral basis within CoCom, generally caused less friction between Washington and London than U.S. controls imposed unilaterally for foreign policy purposes, Mr Archey claimed.

Andrew Fisher reports on worsening trends in the seaborne trade industry

## Drowsy cargo markets face the big sleep

WHERE HAVE all the cargoes gone? It could be the shipowner's lament of 1985: for after several years of desperately weak bulk cargo markets, they have now become worse than ever.

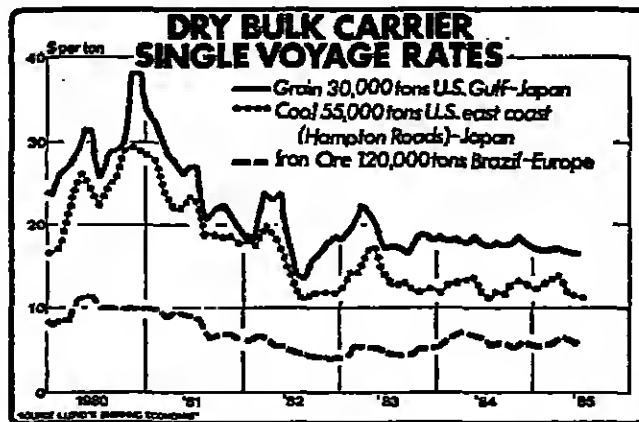
Normally, the market goes through a drowsy patch in the summer. But this year's slowdown has made markets somnolent enough to alarm those in the industry well used to falling rates and lack of earnings.

Current cargo rates fell a grim story. For example, the rate per ton for coal from Hampton Roads on the U.S. East Coast through the Panama Canal to Japan is under \$12, against nearly \$30 at the end of 1980. Grain and iron ore rates have also slumped in the past four years.

Figures from the General Council of British Shipping were equally depressing, showing its index for single voyage rates for bulk cargoes in June back near the September, 1983, level. This was lower than in 1976, when the index began, and a third of the peak of April, 1980.

Shipbrokers seem to be vying with each other to find the most telling descriptions of the industry's sorry state. From London, Eggar Forrester said: "There is a greater degree of pessimism prevailing in the market than at any time during the 1980s."

Norway's P. F. Bassoe said:



"It needs more than a cheerful optimism to expect an immediate upturn in the market." New ships were pouring on to the market and the tonnage surplus was equivalent to about a quarter of the existing fleet.

The old clichés about shipowners being like lemmings in chasing the newest trends, often with disastrous results, and about too many ships chasing too few cargoes are all too painfully true.

The slide in rates for bulk cargoes like coal, iron ore, and grain is not just a reflection of sudden poor demand, though these markets could certainly do with a bit more trading bounce.

For some years, seaborne trade has failed to show the steady growth rates of the 1960s and 1970s, when major industries were still in full expansionary stride. Now, big manufacturing industries are tending to retrench or adjust.

So the new tonnage is not matched by an upsurge in demand. The temptations of low prices and attractive financing at world yards, especially in the Far East, have proved irresistible to many owners.

Cargoes are not going down," said Mr David Giles, a director of Simpson Spence and Young, the London shipbrokers.

"They have, in fact, been growing, but they've been outpaced by the supply of ships."

The output of new bulk carrier tonnage rose last year by 2.6m gross tons to 8.4m, according to Lloyd's Register of Shipping. In the first quarter of 1985, another 2.9m tons were completed, with nearly 4m tons still on order.

This year, said Bassoe, more new ships in the bulk sector would be delivered than ever before. Other negative factors were:

• The rise in the number of combination ships, also able to carry oil, in dry cargo markets during the tanker sector's malaise.

• Prospects of improved world grain harvests, notably in the Soviet Union, which chartered many ships to import grain after last year's poor crops.

• Shipyard capacity. Yards remain desperate for work (Sanko, the loss-making Japanese group, ordered 125 bulk carriers from domestic yards in 1985).

• Lower oil prices which may prolong the life of older ships by reducing costs. (Bunker fuel prices are some \$40 a ton less than earlier this year).

• Less need for raw materials as a result of change in industry's production methods.

This has had a severe effect on second-hand ship prices, now in "free-fall," said Bassoe. This year has so far seen a slide of 40 per cent in values for most types of vessel, which increases financial pressures on shipping companies and makes more casualties likely.

As if to rub salt in the wounds, the Oslo broker also referred to suggestions that China may start to export coal and iron ore, so shortening transport lanes to Japan and reducing demand for shipping. Low oil prices do not help coal sales either.

Every so often, one or other sector of the market sees a flurry of activity which encourages owners to order again. This happened with Panamax vessels — 60,000-80,000 tons and able to go through the canal — at the start of the 1980s, then to Capesize ships (100,000 tons-plus), and finally to handy sized ships of 25,000-40,000 tons.

It was mostly the latter which Sanko ordered in such profusion. These are now an extra drag on the market, especially on the Pacific. But Fairplay magazine's latest listings show numerous bulk carriers of all sizes on order from other Japanese, Chinese, Indian, Iranian, Greek, Hong Kong, Norwegian, and Polish owners.

NGC says that the rates under the contract, which will run from October 1 this year, are better than those being paid in the spot market.

The five partners in NGC are Einar Bakkevig, Langfeldt-Staugen Management, Ivarns, Olvind Lorentzen and Oslo Shipping.

## Norwegians and P &amp; O in liquid gas pact

By Fay Gjeater in Oslo

BRITAIN'S P & O end a five-company Norwegian shipping group have jointly issued a two-year contract, with options for a further two years, to carry natural gas liquids from a new Norwegian natural gas terminal and separation plant at Kårstø, Western Norway.

The Norwegian state oil company, Statoil, which awarded the contract, estimates that it will be worth a total of around Nkr 50m (£4.3m) annually. Shipments will consist mainly of propane, with some butane, and will average between 500,000 and 800,000 tonnes annually during the contract period.

Norwegian Gas Carriers (NGC) which controls 15 small gas tankers, will handle smaller shipments from the separation plant, while P & O will take large lots in its big tankers, under a co-operation agreement.

NGC says that the rates under the contract, which will run from October 1 this year, are better than those being paid in the spot market.

The five partners in NGC are Einar Bakkevig, Langfeldt-Staugen Management, Ivarns, Olvind Lorentzen and Oslo Shipping.

## French group signs \$85m Colombia oil-terminal deal

BY PAUL BETTS IN PARIS

GTM-ENTREPOSE, the civil engineering group controlled by the French Vallourec steel group, has signed a \$85m (\$85m) contract to build an oil terminal in Colombia.

The deal ends a fierce bidding battle between the French company and Bechtel, the U.S. engineering group, for the award of a major pipeline and oil terminal contract in Colombia.

Bechtel originally won the contract for the 500-kilometre pipeline across the Andes to Coveñas on the Caribbean coast. But it has now sub-contracted the terminal part of the deal to GTM-Entrepose.

The French company had

originally hoped to win the entire \$500m pipeline project. To give itself a better chance to beat Bechtel, GTM-Entrepose agreed to drop a \$10m claim against Ecopetrol, the Colombian state oil company, on an earlier project.

The claim had soured relations between the French company and Ecopetrol, and is believed to have cost GTM-Entrepose a contract for the initial section of the pipeline which Bechtel has been contracted to build. This first section went to Mannesman of West Germany.

The pipeline and the terminal are regarded as a key project for Colombia.

## Philips/S. Korea venture

BY LAURA RAUN IN AMSTERDAM

PHILIPS, the Dutch electronics group, plans to establish a \$50m (£38m) joint venture with Dongwon Electronics, a South Korean company, to manufacture and export of VHS video cassette recorders.

Approval for the joint venture, to be 70 per cent owned by Philips and 30 per cent by Dongwon, is expected from the Seoul Government within months. The plans are for annual

production of 500,000 VHS recorders of the type compatible with television sets in the Far East and the U.S. market, with production rising to 1m by 1989.

This is Philips' third Far Eastern co-operative arrangement announced in the past 10 days following a fibre-optics technology transfer to China and a home-telecommunications joint venture with Kyocera of Japan.

## Inmarsat books launches on Ariane and Shuttle

BY PETER MARSH IN LONDON

INMARSAT, the international body responsible for satellite communications between ships and shore bases, has played safe by ordering launches on both the U.S. space shuttle and Western Europe's Ariane for its next generation of space vehicles.

The shuttle and Ariane are the two main contenders in the growing business of launching communications satellites, worth about \$300m a year.

The 43-nation Inmarsat, based in London, is paying \$75m for two satellite launches on the shuttle and a

third on the European rocket, which is sold by Arianespace, a company in Paris.

Inmarsat's family of three new satellites, which a British Aerospace consortium is building at a cost of \$150m, will enter orbit after June 1988.

Mr Olof Lundberg, the organisation's director general, said, "We could afford to look Inmarsat into only one (launch-vehicle) supplier this early in a spacecraft programme, particularly when the launch vehicle market promises to be very competitive."

## Italian transport company wins \$100m U.S. order

BY ALAN FRIEDMAN

BREDA, Italy's state-owned public transport construction company, has won a \$100m order to supply the city of Washington D.C. with 72 new carriages for its underground system. The contract brings the total value of underground vehicles supplied by Breda to the Washington Metropolitan Area Transit Authority since 1980 to \$400m.

Breda, the Pistoia-based company which is part of the EFIM state holding group, has already shipped 294 carriages to Washington. The company originally beat Japanese, Canadian, West German and

French bidders. The company will deliver the newest order for 72 vehicles by late next year or early 1987. Breda first won orders in the U.S. market in 1978 when the city of Cleveland, Ohio, ordered \$40m worth of trams.

Breda last year had total sales of £121m (\$110m) and net profits of £14.5m. It employs 1,360 workers and said that in 1984 some 67 per cent of total revenues came from outside Italy. The company is presently at work on a project for a new underground line in the City of Rome.



## This man is bidding for Debenhams

Mr Halpern's Burton Group is, as is well-known, bidding for Debenhams.

But Burton's experience in retailing is largely limited to selling inexpensive clothes to the under-30s (a declining market\*) in single storey shops.

No wonder he wants to try and grab Debenhams share of the growth market of the next decade.

His single attempt to appeal to the expanding over-30s market (so well understood by Debenhams) is struggling. 'Principles', the shop chain in question, is acknowledged to be less than a success.

His experience of managing large, multi-level stores retailing a wide range of merchandise is virtually nil.

His expansive claims to have the ability to run Debenhams are ill-founded.

To support them, he has felt compelled to present his bid as a joint effort with Sir Terence Conran. It is nothing of the kind. Burton is bidding on its own.



## This man isn't bidding for Debenhams

Sir Terence Conran's Habitat-Mothercare Group is, as is less well-known, not bidding for Debenhams.

He is putting up no cash.

He has no legal commitment whatever to the potential future of Debenhams.

Mr Halpern is offering him an option of up to 20% of Debenhams (if Burton were to take it over); this option can't be exercised until September 1986, and even then Sir Terence has no obligation to go ahead.

Mr Halpern intends that Sir Terence should be responsible for design aspects. The 'galleria', their offering in store design thinking, has been largely discredited as vague and hopelessly costly. It has been pushed back to a very inconspicuous corner amongst their claims.

Sir Terence can afford to sit on the sidelines; he isn't bidding.

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\*Source: Central Statistical Office: Social Trends, 1985.

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## FINANCIAL TIMES

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Thursday July 25 1985

# End of a bad term

IT IS beginning to look like carelessness or, as some would say, the arrogance of power, in the early hours of Wednesday morning Mrs Thatcher's administration came very close to defeat in the House of Commons on the subject of top people's salaries: indeed, almost certainly would have been defeated if the Labour Party vote had turned out at full strength. Labour played very little part in the debate, except as spectators. It was the disaffection within the Tory ranks that mattered. It is almost as if the Conservative Party, with its huge majority since the General Election of 1983, has visibly lost its way and no longer knows collectively what it is doing.

There may be some excuses, though not many. The question of top people's pay is such a sensitive issue. It is necessary to present decisions with tact and reasoned argument. It is almost inexcusable to drip them out in a written parliamentary answer, as happened last week. It was just as careless of the Prime Minister not to mention them in the 1982 Committee of Tory backbenchers which she addressed last Thursday. For this time it should have been clear that it was the potential Tory rebels that counted: the MPs who have to explain the Government's approach to the teachers' dispute or the apparent cuts in the health service to their constituents. The Government was decidedly given a fright by its own supporters.

**Morale**  
 It may not matter too much in that Parliament is due to rise on Friday for the summer recess. By the autumn there will be other subjects to distract Tory rebels: it is not as if the ban on top people's salaries was a one-off tactical mistake. The record of this Government mis-

managing relatively small decisions is becoming rather long. The effect on its reputation is cumulative.

Another criticism, raised by Mr Peter Shore in the salaries debate, is the way the Government tries to buy off its potential critics with money. It did that when it sought to end trade unionism among the intelligence staff at Cheltenham, which was when many of its present troubles began. It has done it again to the new Service morale is low, partly because the Government has been no more appreciative of civil servants in general, so the solution to raise the pay at the top. It should not be surprising if that leads to public cynicism. All that is a far cry from Mrs Thatcher's original aims. The Conservative Party manifesto of 1979 is worth re-reading. It set out to control inflation, public expenditure and public borrowing, and to change the balance of power between the state and the private sector. It was a manifesto for a new kind of government, one that was not afraid to push through its policies. After all, the Conservatives were originally elected to take bold and radical decisions.

**Roots**  
 Yet the Government has somehow become tarnished with time, seemingly reluctant to learn from the mistakes of its predecessors. Precisely because top people's pay is such a sensitive issue, it is necessary to present decisions with tact and reasoned argument. It is almost inexcusable to drip them out in a written parliamentary answer, as happened last week. It was just as careless of the Prime Minister not to mention them in the 1982 Committee of Tory backbenchers which she addressed last Thursday. For this time it should have been clear that it was the potential Tory rebels that counted: the MPs who have to explain the Government's approach to the teachers' dispute or the apparent cuts in the health service to their constituents. The Government was decidedly given a fright by its own supporters.

It is very doubtful how far the Government will benefit from this. It may get the worst of both worlds: proclaiming to be radical while seeming to trim. The message has ceased to be clear. Yet that original manifesto, not only a greater concentration on peasant agriculture, but the maintenance of existing facilities rather than the creation of new schemes. The scale of the rehabilitation of the country, however, is formidable. The World Bank expects a decline in net capital flows to sub-Saharan Africa from an annual average of \$10.8bn in 1980-82 to \$5bn in 1985-87. At the same time Africa has all but exhausted its capacity to borrow its way out of trouble. As debt servicing has mounted from some \$4.1bn in 1981 to a forecast average of \$11.8bn from 1988 to 1997, so an increasing number of countries have been forced into rescheduling. The outcome provides limited relief. Zaïre, once a by-word for financial irresponsibility, has for the past two-and-a-half-years followed almost to the letter the IMF prescription but in 1984 paid out over \$190m more to medium-term foreign creditors than it received in new funds. As one major donor concluded, it is "obviously a situation incompatible with recovery or development."

**Deterioration**  
 In spite of efforts by some donors to raise their commitments to Africa — notably the World Bank's \$1.2bn special fund for the purchase of power — the fall well short of the needs of a continent whose infrastructure has deteriorated, plant and machinery run down, and whose exports have lost over 20 per cent of their purchasing power between 1973 and 1981. The scarcity of new resources, though specially acute in Africa, is faced by the developing world in general. Preliminary OECD estimates for 1984 suggest that total net financial flows to developing countries from all sources declined in 1984 by some \$10bn to approximately \$66bn. The danger in Africa is that the good work which is underway will come to naught if Western commitments fall off. The need for dialogue between donors and African government remains, along with close monitoring of the aid programme. So far the stick has been used with considerable effect. Now is the time to increase the size of the carrot.

ONE OF Britain's research councils, curiously driven by cuts in government spending to seek alternative sources of cash, tells of the famous British company which offered to sell it a bank of valuable scientific data on waves for £100,000. The research council said it couldn't afford that sort of money.

Then another part of the same company asked the same research council for help. The scientists had the data it wanted but the company balked at the fee—a mere £100.

Industry's schizophrenic attitude to the value of scientific research—as illustrated by this story—is a major worry for top scientists who for the first time in their careers are finding they must bustle for money. Their once bountiful sponsor—the taxpayer—which used to increase budgets automatically each year, is now taking a much more hard-headed approach to this area of spending.

The question of spending on UK science—is it too much or too little, and is it managed effectively—is also becoming an increasingly lively political issue as reflected by yesterday's Report of the Education, Science and Arts Committee of the House of Commons. This recommends that the Government should relieve the immediate financial crisis faced by the science establishment but it says nothing on the key question of whether budgets are being managed.

The backbone of British science is the science budget, voted by Parliament, and spent mainly by five research councils representing broad swathes of scientific disciplines in the universities and polytechnics. Its focus is the "pure" and "strategic" bands of the research spectrum, as the sketch shows.

An Advisory Board for the Research Councils (ABRC) advises Sir Keith Joseph, Secretary for Education and Science, on the size of the budget and how it is to be shared between the five councils. In addition, they have a small income—about 5 per cent—from research contracts placed by industry, Government and charities.

Professor Sir David Phillips, chairman of the ABRC and effectively Sir Keith's chief scientific adviser, argues that though the science budget appears to have been growing since 1981, it has in fact been falling. This is because more and more cash has been needed for overheads such as superannuation; and for higher subscriptions to international science projects such as Cern, the particle physics research centre in Geneva, due to the fall in the value of the pound.

Sir David says the science budget is buying at least 5 per cent less research for Britain than in 1981, and he expects it to fall at least another 4 per cent by 1990—a 10 per cent drop over the decade. Sir John Kingman, the mathematician who heads the biggest of the five, the Science and Engineering Research Council (SERC), sees the councils as "guardians of the future prosperity of the country," but says Britain is slipping into the second division of international science.

Both scientists firmly believe that the Government must find more money for the research councils.

While scientists themselves must become more proficient in picking priorities—seek better

## UK scientific research

# An urgent new need to get value for money

By David Fishlock  
 Science Editor

value-for-money—it is unrealistic to try to restrict science to too narrow a base.

The growth points of science and technology typically attract some of the best minds. If not funded, this will seek satisfaction overseas, as is already happening.

Britain's major industrial competitors are currently increasing investment in science, particularly in strategic research areas, of importance to industry. To these ends, the science chiefs are asking for another \$55m spread over three years on an extra \$15m on the present budget of about £600m rising to £630m, then £640m more.

The Government's attitude as represented by Sir Keith Joseph, has tended to be that it was not prepared to make a special case of science. Scientists, he says, should look more closely at how efficiently they are spending money, and their commitment to time-honoured but perhaps flagging sectors of science.

Traditionally, academic science has been largely self-policing. It has backed what it judged to be the brightest ideas for advancing science, selected by the "peer review" system of self-criticism by panels of experts drawn from both within and outside the subject in question.

Its attitude can be summed up by the story of the British Nobel prize winner who, when ever called upon to account for his activities, simply replied: "I am thinking." One big question is how many people Britain can afford to pay just to think. The report advises the Government to shoulder some of the costs which lie beyond the control of the research councils, such as the extra costs of superannuation, which recommended severe cuts from 1990.

The implication of the report for the Government is that the science chiefs should receive enough extra cash to relieve the immediate financial crisis they face, but not so much as to remove the incentive to scrutinise how they spend it, or for

programmes occasioned by currency fluctuations.

The MPs also recognise the validity of arguments about the rapidly rising cost of the latest scientific tools—the so-called "sophistication factor"—of which the Defence Ministry is also painfully aware. It wants the Government to find more money simply to keep the tools of British science brightly honed.

The MPs venture no comment on the efficiency with which the science budget is policed by its own activities, beyond saying they believe in general that

"decisions on specific priorities should be left to those most qualified to judge their worth and relative priority within the resources available: the research councils and the ABRC."

They add a warning to government, however, that if the science budget continues at present levels, other major areas of research "will inevitably be scrutinised in as rigorous a manner" as was done by Sir John Kendrew's critique of particle physics last month, which recommended severe cuts from 1990.

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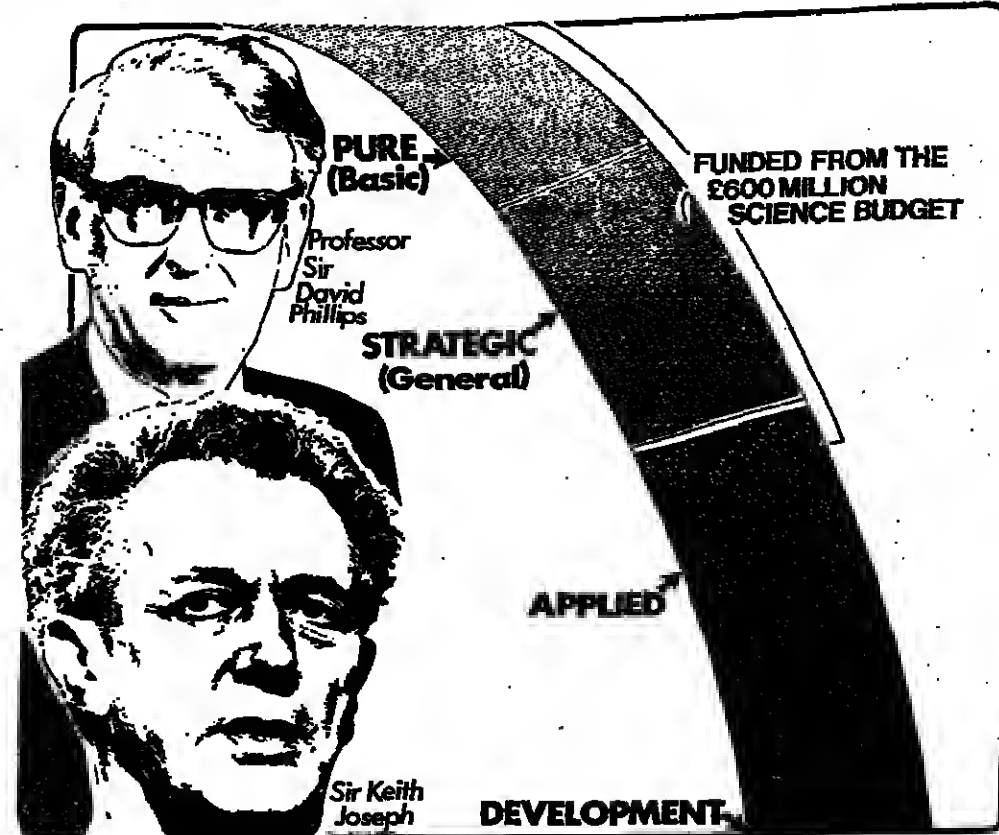
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## RESEARCH COUNCIL BUDGETS 1985-86\*

	£m
Science and Engineering Research Council	298.0
Medical Research Council	122.3
Natural Environment Research Council	67.3
Agricultural and Food Research Council	50.3
Economic and Social Research Council	23.6
Other beneficiaries	22.4
	583.9

\* Contribution from the Science Budget.

seeking new sponsors other than the taxpayer. The two are, of course, inter-related—more efficient research management should attract more sponsors of research.

How to measure the utility and productivity of scientific research—"value for money"—has been a challenge ever since science became big business, demanding expensive tools such as atom-smashers, satellites and computers.

In times of expanding research budgets most scientists, when challenged to say of what use a piece of basic

science might prove to be, are apt to take refuge in Benjamin Franklin's famous rejoiner: "Of what use is a baby?"

Academics, of course, have their own scale of intellectual values for different sciences. Pure mathematics and theoretical physics head the pecking order. Geology and botany come a long way down.

But the low-ranking disciplines, once largely descriptive, can make a major contribution to the economy. The search for oil, gas and mineral wealth has made geology a much more disciplined science, and the requirements for burying nuclear waste will take it another step forward. In consequence, such sciences have also become very expensive to conduct, as they accepted the value of such tools as computers, remote sensors

and modern analytical techniques. Almost every science now needs the electron microscope. In 1965 the best electron microscope cost about £12,000. Today the best costs between £250,000 and £1.5m—a good example of the "sophistication factor" at work.

One research team, however, refuses to accept the "Franklin rejoinder" is a pair of social scientists at Sussex University who, with all the brushiness and naivety of youth, have been challenging some past research council investments in big tools such as telescopes and atom-smashers.

John Irvine and Ben Martin of the Science Policy Research Unit have infuriated the scientific establishment with their outspoken criticisms, based on their own system of analysing the output of research tools and not least from the research council managers themselves. Some placed research contracts for further evaluations of output and productivity.

Scientists also need better ways of measuring what is going on. Of the best ideas they can still afford to back, how can they be sure they are backing the ones in the best long-term interest of British science and the advanced technologies which depend crucially upon it—information technology, biotechnology, pharmaceuticals, for instance?

In fact, the individual research councils are approaching the matter of management in their own ways. The two which expect budgets to be most severely cut are agricultural and Food Research Council (AFRC) and the

Natural Environment Research Council (NERC). Have already produced businesslike corporate plans for the next five years, showing how they propose to absorb the cuts.

SERC, the biggest, which takes half the science budget, but will suffer only a slight trimming next year, is also preparing a corporate plan for release this autumn. Its problem is that it believes it has a strong case for expansion in such economically important sectors as engineering, science and biotechnology, but can see no way of raising the cash short of abandoning entirely some expensive activity such as atom-smashing or astronomy or space science.

NERC, on the other hand, is proposing what to some of its scientists are ominously commercial changes. Under its corporate plan for the next five years it will re-organise its activities into three broad sectors: earth science, marine science, and terrestrial and freshwater science. Each will have a scientific director charged with picking priority topics and setting objectives.

High in their minds will be concepts "which haven't been in fashion," says Mr Hugh Fish, NERC's chairman—such as value-for-money. Moreover, if something is not making progress he expects them to stop it.

Mr Fish has given his top staff to the end of the year to face the question of value-for-money criteria for assessing output and productivity.

All the research councils have been strongly urged by Sir David Phillips and the ABRC to face the question of value-for-money. The ABRC itself has commissioned an appraisal of three different methods of citation analysis—the Sussex one and others used in the U.S. and France—by the ESAC.

Even the Royal Society, bastion of all that is pure in science, has found itself forced to take the question of productivity very seriously in its own study of the health of British science.

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## ECONOMIC VIEWPOINT

## Responses to U.S. budget cuts

By Samuel Brittan

PAUL VOLCKER's testimony to Congress could be summarised as: "Enough is enough."

The U.S. monetary guidelines were more than breached—they were buried aside in the first half of 1985; and short-term dollar interest rates fell by 3 to 4 percentage points from last autumn onwards.

Partly as a result, although the dollar remains extremely high on any reasonable basis, its effective exchange rate has fallen by 10 per cent from its February high point; and it has fallen by 10 per cent from its twenty strong currencies such as the Deutsche Mark.

What the Fed chairman effectively told Congress was that he had gone as far as he intended in reducing interest rates and easing down the dollar, until there is some parallel action by Congress to reduce the U.S. budget deficit.

There is to be no attempt to reverse the recent monetary overshoot. But from now on monetary growth is meant to slow down drastically, and there will be no further attempts to ease interest rates downwards at the expense of monetary objectives.

This new and much stricter course is, of course, based on the Fed's view that real GNP growth will recover to an annualised rate of 4 per cent—more in the second half of 1985.

Should the growth forecasts prove much too optimistic, and recession threaten, the Fed on past form would move towards monetary ease again. But until either a clear and present danger emerges on this front, or Congress moves on the deficit, when the Fed will stick to a tight monetary course. Indeed, real growth of the extent forecast, or further sharp falls in the dollar, could easily lead to a rebound towards higher interest rates.

Underlying the decisions of Paul Volcker and a majority of his colleagues is the view that America's amazing good fortune with inflation could withstand the recent 10 per cent fall in the dollar, but could not withstand another early fall of that magnitude, unless there is some action on the fiscal front.

Meanwhile, Rudolph Fenner, Director of the Congressional Budget Office, gave the House Banking Committee eloquent

FOURTH YEAR EFFECT OF CUT IN U.S. BUDGET DEFICIT OF 2 PER CENT GNP

CHANGES MEASURED IN PERCENTAGES OF GNP

	(a) Unchanged monetary targets in U.S. and elsewhere	(b) Unchanged U.S. targets, other countries follow U.S. interest rate changes	(c) U.S. monetary relaxation, other countries follow U.S. interest rate changes	(d) U.S. monetary relaxation, other countries follow U.S. interest rate changes
U.S.				
Real GNP	-0.7 to -1.8	-0.9 to -1.5	0	0 to 0.8
Short term interest rates (p.p.)	-2.1 to -2.4	-2.6 to -2.7	-0.5 to -0.8	-0.7 to -0.75
Effective exchange rate	-0.8 to -5.0	1.3 to 1.7	-0.9 to -18.0	0.4 to 1.1
Current balance (\$bn)	14 to 46	17 to 51	13 to 66	10 to 47
Price level	-0.2 to -1.6	-0.9 to -1.8	-0.2 to 1.7	-0.4 to -0.3
OTHER MAJOR OECD COUNTRIES				
Real GNP	-0.5 to -1.3	0.2 to 0.7	-0.4 to -2.9	0.8 to 2.3
Short term interest rates (p.p.)	-0.9 to -1.2	-2.6 to -2.7	-0.4 to -1.0	-0.7 to -0.75
Domestic prices	-1.1 to -1.6	0.3 to -0.5	-0.8 to -4.5	0.4 to 1.2

Based on the OECD model

and convincing testimony on July 18 on the interaction between the U.S. Budget and current account deficits.

My best guess is that there is now sufficient alarm to prevent the Budget Office's worst fears of the Federal deficit rising to \$300bn per annum by 1990. On the other hand, it is likely to get stuck at somewhere around its present \$200bn level, which will—with luck—allow it to fall very gradually as a proportion of GNP.

Whether this counts as a "cut" or not depends on what you had previously been expecting to happen. As with British public spending, cuts are largely in the mind.

A reduction in the U.S. Budget deficit is nevertheless enough of a talking point to be worth investigating. The June OECD Economic Outlook had an unusually detailed analysis of the likely consequences.

● A sustained reduction of the U.S. budget deficit, achieved through fiscal contraction, would of itself reduce U.S. GNP in the short to medium term.

● It would, for a time, exert some downward pressure on the OECD price level;

● With given U.S. money growth, induced lower U.S. interest rates would tend to lower the dollar;

● It is more interesting to look at the policy assumptions which the OECD conclusions were based. The policy com-

ports resulting from increased U.S. international competitiveness consequent upon the lower dollar;

● Endogenous reductions in interest rates outside the U.S. with money growth and fiscal policies unchanged, would be insufficient to offset the effects, noted under (4) above, on non-U.S. activity;

● The U.S. current account deficit would clearly improve, but on most assumptions would remain substantial for some years.

The most controversial of these conclusions are the fifth and perhaps the first. If higher exchange rates against the dol-

lar drag domestic prices downwards, and velocity is on an unchanged trend, then unchanged monetary targets ought to mean more real growth in Europe and Japan. But recent experience with velocity changes (irrespective of whether or not these changes can be explained ex post) do not encourage one to bet against the OECD on the issue.

It is more interesting to look at the policy assumptions which the OECD conclusions were based. The policy com-

binations shown in the table provide a method of investigating the consequences of changes in the U.S. budget (and of other hypothetical changes) of value whether one believes the detailed estimates or not.

If there were ever to be some attempt at international economic management, grids such as the one in the table would need to be taken very seriously.

The estimates are derived from OECD's own Interlink model and the multi-country model of the Fed's. The Japanese EPA model, also consulted by OECD, shows broadly similar results. The simulations are for a cut in the U.S. deficit

of 2 per cent of GNP approximately \$80bn, and the effects are shown after four years have elapsed to allow time for them to work through properly.

If there is a cut in the U.S. Budget deficit, and nothing else, these models show a substantial fall in short-term U.S. interest rates, a fall in the dollar and a reduction in the current U.S. payments deficit. But none of these effects is sufficient to prevent a lowering of U.S. real GDP (and thus of the growth rate) and spillover effects on to

other countries, who would suffer less inflation, but also enjoy less growth.

If on the other hand, other countries responded by matching U.S. interest rate cuts, even at the expense of faster monetary growth, then the GNP lag would be transformed into a modest gain, and inflation might still fall slightly even outside the U.S.

Neither of these cases is likely. For it is inconceivable that the U.S. authorities would allow a prolonged growth recession as a consequence of Congressional virtue in cutting the Budget deficit. A much more likely assumption is that shown in the third column, where the Fed cuts interest rates enough to offset lower Federal spending or greater tax payments, to offset any consequential adverse effect on U.S. growth.

In this third case the dollar, and the U.S. current account deficit both decline. But there are snags for other countries. Their interest rates and inflation rates drop, but so too do their growth rates.

In one of the models (the Fed's) they do so very seriously and in greater measure than in the first column, where no U.S. monetary relaxation is assumed. The clue to this seeming paradox is that the Fed relaxation is assumed to lead to a larger fall in the dollar,

which deals a blow to European and Japanese competitiveness in world markets.

The crude alternative for countries outside the U.S. is to allow their interest rates to fall with U.S. rates as shown in the fourth and final column. This gives such a stimulus to worldwide activity that the U.S. current deficit still shrinks, even though the dollar does not fall.

The possible danger of this course is shown in the final entry of the fourth column, namely a higher inflation rate outside the U.S. True the effect appears modest, but long experience of such models should tell their users not to be reassured by effects which seem small, if their direction is wrong.

The obvious middle way for the Europeans and the Japanese is to steer between the policies of the third and fourth columns; in other words, not to stick religiously to monetary targets, but not just to copy U.S. interest rate movements either. If countries outside the U.S. were following a policy of stabilising Nominal GDP, they could respond to the fall in inflation shown in the third column by some stimulus to output, which does not go as far as the inflationary boost of the final column.

This still leaves the question of whether such a stimulus should be fiscal or monetary. If you believe that even a large fall in the dollar, of the kind shown in the third column, would not have any inflationary effects in the U.S., provided only there is a major cut in the Budget deficit, then the Europeans have a wide choice.

If, on the other hand, the fall in the dollar either is inflationary, or is perceived in the U.S. to be so, then good neighbourliness and political prudence (as well as concern for their export industries) would narrow the European choice, in favour of the lower interest rate option.

You do not have to be in favour of "locomotives," "convoys," incomes policies, or inflationary demand management to see the benefits of modifying one country's policies in line with another's behaviour and the common benefits of playing a co-operative game.

Lombard  
Wealth creation and top pay

By Anatole Kaletsky

YESTERDAY'S parliamentary rebellion on public sector pay was an event of rare poetic justice. The Government has become a victim of its own successes.

In an economy with truly competitive labour markets comparability would prevail automatically. When labour becomes a commodity, like sand or cement, the price of a janitor or a computer programmer, so the nature, or profitability, of the employer's business. A local authority would not expect to pay less than an oil company for a bag of cement on the grounds that it had less money, any markets are only

Thus, in terms of Mr Thatcher's economic model, Lord Plowden's methodology was entirely appropriate. Only his conclusion should have been turned on its head. Instead of agreeing huge pay increases for top public servants, the Government should have responded much as it would if a similar study showed that local authority manual workers were being paid less than labourers in the private sector: by calling for drastic pay cuts in the private sector, especially in the City.

At first sight such a call might seem completely incompatible with market economics. The Government condemns excessive wages paid to manual workers in the private sector because manual workers enforce their pay demands through militant trade unions which monopolise labour markets. Salaries in the City, on the other hand, are being bid up by what are clearly competitive market forces.

Yet there is something questionable about a market mechanism for graduate employees which sets rewards in inverse proportion to the apparent productive contribution made by various professions; starting at the bottom with teachers and university professors, who create the human capital on which all of the nation's prosperity is ultimately based, and rising through engineers, computer programmers, Fleet Street journalists, merchant bankers and lawyers, until finally, we reach the stockbrokers, Eurobond salesman and foreign exchange dealers at the top.

The service industries generally have a simple answer to

such complaints. Just because you cannot see the output of the service industries, does not mean that they are unproductive. But there is a crucial distinction between financial and other service industries. Not only is the output of the financial industry invisible: much of it is also unproductive in a strict sense. Producing a haircut or a good television programme is obviously a wealth-creating activity. But trading in the secondary markets for stocks or currencies is mostly a zero-sum game — one man's profit is another man's loss. Secondarily, markets are only productive insofar as they contribute to the financial system's two essential economic functions: allocating capital to its most productive uses and enabling savers to minimise what would be the excessive risks of direct investment in productive assets.

One of the fascinating aspects of the present City pay explosion is that most of the benefits are going to the people whose work has the least direct connection with these two socially useful functions. The huge salaries are not being offered to humble clerical bankers or even pension fund managers who actually lead money to productive industries.

High interest rates and deflationary economic policies around the world have so distorted resource allocation that genuinely productive capital formation has become rather unattractive in relation to investment in risk-free government bonds—investors and dealers in such instruments are living off the wealth created by past generations without contributing anything to future capital. Simultaneously, liberalisation of capital markets around the world has greatly increased the level of financial institutions in effect to charge higher insurance premiums for controlling the risks which the financial markets themselves create.

Measured against the financial system's genuinely "productive" functions of allocating capital and minimising risk, excessive salaries are no more justified by wealth creation in the City than they are in Whitehall.

## Liability for unsafe goods

From the Director-General, Confederation of British Industry

Sir,—The Consumers' Association (July 15) rejects both common sense and natural justice in its ill-considered attack on British industry over product liability.

It is a gross over-simplification to say that manufacturers impose a clear and direct burden on kind which retailers already bear, since the directive puts risks on manufacturers of a totally different order of magnitude from those facing retailers.

And it is disingenuous to say that the costs of product liability will be passed on to the consumer anyway. The evidence is that product liability insurance for industry in high-risk areas, such as pharmaceuticals and aerospace, is either limited or not available at all. If companies cannot insure against such risks, they will be reluctant to innovate, to everyone's loss.

In addition, where strict liability does exist, for example in the case of pharmaceuticals in West Germany, the law recognises that a limit must be set on the total amount of damages which can be paid out on claims. This is a clear recognition that there has to be some ceiling on the risk which either the company or insurance can bear.

Unpalatable though it may be, the fact is that a major catastrophe there can be no guarantee, at least under any system involving tort litigation—that all those suffering harm will be compensated. There is no way in which claims can be met once insurance cover and the company's assets have been exhausted.

Rachel Waterhouse offers a simplistic solution to complex issues. But it is only necessary to look at the analysis and detail in the Product Liability Bill currently under consideration in the U.S. to acknowledge that there are no easy answers in this area.

Industry wants to market safe goods but society demands new, more sophisticated and cheaper products. Surely what nobody wants is a system which inhibits industrial innovation and impedes competitiveness while leaving consumers no better off than they were before.

(Sir) Terence Beckett, 103, New Oxford Street, WC1.

**Londoners are subsidised**

From Mr E. A. Hunter

Sir,—For many years the Financial Times, economists and others have advised against blanket regional aid programmes and incentives pointing out the distorting effect these have on people and the economy.

It occurs to me, following

## Letters to the Editor

your report (July 15) that the London allowance is now £1,464 a year (say 10 to 15 per cent of gross modal salaries), that the London allowance is a blanket regional aid incentive.

As such this allowance distorts the economy by:

● Encouraging people to remain in or near London;

● Mitigating against free staff movements;

● Acting as a form of cross subsidisation from the "depressed" northern consumers to Londoners.

E. A. Hunter, 2 Beaufort Road, Sale, Cheshire

**Bank loans and the JMB affair**

From Mr A. N. Watson

Sir,—I read with concern your report (July 20), on the Bank of England's proposals flowing from the failure of Johnson Matthey Bankers. A safeguard mentioned to avoid banks "having too many eggs in one basket" is for them to report to the Bank of England (not always known for its quick action) any loan made to a borrower or related company which exceeds 10 per cent of the bank's capital, with an overriding limit of 25 per cent.

However, there are questions which have to be answered.

How can the reporting of a loan commitment already entered into be effective in avoiding problems associated with financial failure of a borrower? At best, the need to report will be seen as a sanction. At worst, the course for disaster will have been set and

the Bank of England will be seen as having given approval for the infringement as it will be unable to correct the situation. This is because publicity could raise doubts concerning the borrower's financial position and bring about the event which one is trying to avoid.

Could the solution be for banks to take into account only so much of a loan (or total loan to related borrowers) as does not exceed 10 per cent of the bank's capital in deciding the bank's financial solvency? This type of system applies to insurance companies which also have to ensure that they do not have excessive investment concentration.

If this was done, any loan requirement exceeding a bank's limit would need to be shared with another bank. That would spread the effect of possible failure to the ultimate benefit of both banking community and the investing public. Furthermore, the Bank of England could be left to consider the solvency and trading position of the banks on a more clear-cut and dispassionate basis.

A. N. Watson, Appletree Cottage, Lodge Lane, Salfords, near Redhill, Surrey.

**Language barrier to export sales**

From the MEP for Hertfordshire (Con)

Sir,—How right Sir Philip de Zulueta is (Letters, July 23), in his view of the need for massive improvement in British businessmen's knowledge of foreign

languages, as indicated by a discussion I had recently with a Finnish industrialist.

He told me, part in anger, part in sorrow and despair, of a British salesman who came to see him about a substantial purchase of components, with good prospects of a long-term market.

"He didn't even speak French," he said. "I didn't really expect him to speak Dutch, but I won't buy from any firm that sends me a salesman who can't speak one of my country's official languages."

The lack of knowledge by so many of our salesmen of the language and customs of the country they try to sell to may well be as important a reason as the antics of the £ sterling for the relative stagnation of our exports to our European Community partners in recent years: they have stuck at 44 per cent of our total exports, following a spectacular rise from 28 per cent in the earlier years of our membership.

That stagnation may well continue even if we bring the £ into the exchange-rate mechanism of the European Monetary System ("when the time is ripe"), unless we also take steps to see that our businessmen (not only salesmen) can speak at least one of the main European Community languages.

Derek Prag, The Euro-Centre, The Centre, Hatfield, Herts.

**Figures are facts**

From Mr D. C. Damant

Sir,—It is Mr Cornford (July 16) who claims that the Efficient Market Theory debate is metaphysical. It is in fact empirical. The statistics for the performance of institutional portfolios are there for all to see.

David Damant, Quilter Goodson, 31-45, Cressham Street, EC2.

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**The effects of a fall in the dollar**

From CIST-Wharton Econometric Forecasting Associates

Sir,—With reference to Samuel Brittan's article, "How to respond to a fall in the dollar" (July 18), you may be interested in the findings of a study carried out by Wharton Econometrics (Could Europe grow faster? May 1985). The Wharton study has the advantage of highlighting the impact on the developing countries, as well as the OECD area.

Using the Wharton World Model we examined the effects of a sudden fall in the dollar by 16.7 per cent below the base forecast in 1985 and by 28.4 per cent in 1986, before gradually returning to the base level by 1990. In the face of inflationary pressures and capital outflows, U.S. monetary conditions tighten, with a consequent increase in interest rates. Outside the U.S., monetary condi-

tions ease correspondingly as a result of lower inflation and capital inflows.

The results indicate that, in general, changes in net trade positions dominate changes in credit conditions. In the U.S., GDP is 2.4 per cent higher than base in 1985 and 4.3 per cent in 1986, as the constraint on growth imposed by the trade deficit eases. Thanks to tighter monetary conditions inflation is hardly affected. The boost to GDP is rather greater than implied in the OECD study quoted by Samuel Brittan, and the inflationary effects much lower. In Europe, by contrast, GDP is 0.9 per cent below base in 1985 and 1.9 per cent lower in 1986. Japan also suffers from a deterioration of its competitive position.

Looking further ahead than the OECD, by 1990 differing trends emerge. In the U.S. output is not significantly different

from the base forecast, faster growth in the earlier years compensating for lower growth in the later years. In Europe, loss of competitiveness marginally outweighs the beneficial effects of lower interest rates and inflation. In 1990, GDP is just below its baseline level. The long-run effect on Japan is similar, while Latin America is a marginal gainer.

Interestingly, the biggest losers of all turn out to be the developing countries of the Pacific Basin, which are highly dependent on exports of manufactures. By 1990 foreign GDP in this region amounts to 3.4 per cent of baseline output. This is a reminder that these countries are highly dependent on the continuing expansion of their export markets, particularly in the U.S.

Neil Blake and Charles Burtoe, 28, Lower Belgrave Street, SW1.

This announcement appears as a matter of record only.

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# FINANCIAL TIMES

Thursday July 25 1985

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NORTHERN IRELAND EXECUTIVE AIRCRAFT PROJECT MAY BE RESCUED

## Lear Fan survival hopes rise

BY ANDREW FISHER IN LONDON AND PAUL TAYLOR IN NEW YORK

THE chances of finding a rescuer for Lear Fan, the Northern Ireland executive aircraft project that collapsed in May after receiving £57m (\$79.8m) of public money, have been increased by moves to set up a new company with rights to the carbon-fibre aircraft's technology.

The scheme, the result of negotiations in New York last week involving Mr Michael Jordan of accountants Cork Gully, the UK Government-appointed receiver to the British arm of Lear Fan, and others with interests in the company, is aimed at lifting the threat of a maze of lawsuits over the technology rights.

It is understood that representatives of the Lear Fan group's creditors agreed to drop lawsuits filed in the U.S. in return for a stake in the new company.

The dropping of the lawsuits and the settling of disputes over rights to Lear Fan technology - the project involves 62 separate technology

agreements - and royalties from any future sales, are seen as crucial if the new company is to attract investors willing to proceed with the project.

A rescuer would be able simply to buy the new company, in which there will be a big British Government stake, through the Northern Ireland Development Board, rather than face a series of legal battles. "So there is hope," Mr Jordan said.

The new company will now embrace the Belfast assets, which, like those of the U.S. arm in Reno, Nevada, were mothballed when the project collapsed. The Belfast factory will remain in the hands of the receiver.

When Lear Fan Ltd, one of the seven or more companies comprising the Lear Fan group in the U.S., filed for Chapter Seven bankruptcy in Denver on June 3, in listed assets of just \$7m and liabilities of \$475m. Those included a \$300m lawsuit filed by a group of California doc-

tors who were among the original group of private partners assembled by Oppenheimer and Co, the Wall Street investment bank which is a subsidiary of Mercantile House in the UK, to provide initial venture capital for the project.

Under a Chapter Seven filing, a trustee is normally appointed and empowered to sell assets to satisfy creditors. Several other Lear Fan units have filed for protection from their creditors under Chapter 11 of the U.S. bankruptcy code, which allows a company to continue operating while it attempts to formulate a restructuring plan.

At the New York meeting were lawyers representing the receiver, Oppenheimer, other investors, Mrs Moya Lear (widow of Mr William Lear, designer of the Lear Fan aircraft), two Saudi princes who were big investors in the project, and the Chapter Seven trustee of Lear in the U.S. Their clients still have to agree to the scheme.

Mr John Aycoth, a spokesman for Mrs Lear, said she was "quite pleased" with the plan.

If and when the new company is formed, the U.S. arm now subject to a Chapter Seven filing would switch to the more flexible Chapter 11.

Mr Jordan said several U.S. and other companies had shown preliminary interest in reviving the Lear project after the moves to set up the company and thus split out the liabilities from the assets.

"Now we can see the way ahead to try to get into some serious discussions on the future of the project," Mr Jordan said. But the overall market for executive aircraft was not good.

He admitted it would still not be easy to find someone to rescue the business and reckoned it would have to be done in six months before the project began to dissolve. All technical drawings had been preserved and the technology descriptions were on computer.

## Brazil to speed up sale of state-held companies

By Andrew Whitley  
in Rio de Janeiro

THE BRAZILIAN Government is to speed up privatisation of a long list of productive companies in state hands, as part of its drive to reduce the role of the state in the economy.

Sr Antonio Frota Neto, a presidential spokesman, said yesterday a Bill would be sent to Congress before the end of the year giving the Government the means to implement an ambitious privatisation programme.

To avoid depressing the potential market, the list of those companies being sold off is being kept confidential at present. But the Planning Ministry is known to have drawn up its own list of 77 enterprises to be privatised, merged or closed down.

Sr Joao Sayad, the Planning Minister, said last week that important state enterprises such as Petrobras, the oil giant, Siderbrás, the heavily indebted steel holding company, and Companhia Vale do Rio Doce, CVRD, the highly successful mining company, would not be affected.

Speculation over CVRD's future has been rife because of heavy share issues it has recently made on the local stock exchange, reducing the Government's control.

Reduction of the Government's presence in the economy, to free scarce resources for the administration's planned doubling of social spending next year, was a central theme of last Monday's nationwide television broadcast by President Jose Sarney.

In addition to putting new life into a privatisation programme, originally announced under the former Figueiredo Government, the new civilian Government intends to promote foreign investment, to protect the domestic and foreign investors can only be satisfied at what look like inflated prices.

This may all sound like a bubble waiting to burst; and the surface tension will rise further as more air is blown in. A higher bid is expected in the Swan/Castellane beer battle, and possibly in the three-cornered retailing fight for Myer. If the market's current level is to be justified - excluding resource companies it is on an historic p/a of around 11 - investors will want to see solid double-figure growth in

## THE LEX COLUMN A glint of gold down under

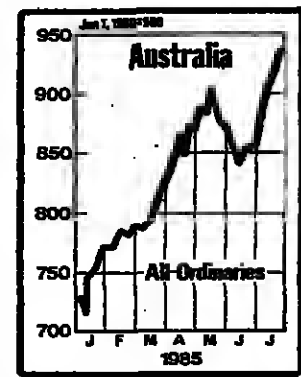
The way Australian investors are pumping money into their own gold shares, one might think that South Africa's political system was about to collapse altogether. Just yesterday, the Australian gold index rose over 15 points - or 1.8 per cent - on the theory that the worse the political news is from Johannesburg, the more money will move to other markets.

In practice, Australian investors are still waiting for the flood of foreign interest in their gold stocks - and they may have to wait a while longer. Most London gold funds had taken all the money they wanted out of South Africa long before the current troubles. And the Americans, who are still heavily invested there, probably have too much to lose. Since their stakes are so large, any sizeable selling would seriously affect the price of the remainder of their shares.

If Australian gold shares do not shine, though, it will be because they are being eclipsed by the rest of the market. In the last six weeks, the All-Ordinaries Index has risen some 10 per cent, and since the beginning of the year, over 25 per cent. Not that the economic news is particularly good; if anything, investors should be worried by the threat of price and wage inflation caused by the devaluation of the Australian dollar. But the rash of corporate activity combined with an upsurge in foreign investment attracted by an apparently oversold currency have been enough to push the indices to record levels.

Since the beginning of the year, takeover activity has been so prolific - and intricate - that the rumours have hardly been able to keep pace with the facts. Not only have share prices risen as a result of actual or potential bids, the successful takeovers have also released more cash to be reinvested. And in a relatively liquid market, the heavy demand from domestic and foreign investors can only be satisfied at what look like inflated prices.

This may all sound like a bubble waiting to burst; and the surface tension will rise further as more air is blown in. A higher bid is expected in the Swan/Castellane beer battle, and possibly in the three-cornered retailing fight for Myer. If the market's current level is to be justified - excluding resource companies it is on an historic p/a of around 11 - investors will want to see solid double-figure growth in



est rates which traditionally attend a rise in the pound and a decline in commodity prices. And it is no secret that the foreigners who have been buying gold during the past month find the conventional market more attractive - and easier to understand - than index-linked.

Yet, for long-term value, the index-linked market is hard to beat. The short-dated stocks are currently discounting an average inflation rate of under four per cent for high taxpayers and, even for gross funds, the best even inflation rate against conventional is no more than seven per cent across the maturity spectrum. And that takes no account of the risk premium in the conventional market.

### Dowry

If a perverse corporate strategist had set out to design a company that was guaranteed to suffer in this summer's equity market, the business mix would certainly have included electronics, and probably some engineering as well; to throw in exposure to defence contracts and the coal board would have seemed like caricature. In the circumstances, Dowry's share price has held up rather well; 4p higher at 170p yesterday, it is only 20 per cent off the top.

Dowry's year has not been without its problems. Although pre-tax profits for the year to March are up by a fifth at £44.2m, that figure reflects damage from frayed labour relations in the aerospace division, where profits were sharply lower in the second half as sales were maintained, but sourced from unusual and expensive places; at least the order book is strong and the current year's production should not be similarly disrupted. On the other hand, mining equipment sales through the coal strike without anything like the problems suggested by Dobson Park or Anderson Strathclyde.

In aerospace, as in electronics, the group's own heavy spending on product development will continue to weigh on reported profits for some time; but, with an unguaranteed balance sheet, Dowry is not likely to be asking the market for cash. If it can make something near £53m this year, earnings per share could actually climb back to where they were in 1980; in which case a multiple of 10 is not asking an awful lot.

## Stockholm refuses to rescue Consafe

By Kevin Done in Stockholm

THE SWEDISH Government has refused to take any immediate initiative to rescue Consafe, the financially troubled offshore services group which is facing an acute liquidity crisis.

Consafe, the world's leading operator of offshore accommodation and service platforms for the oil and gas industry, has been forced to begin negotiations with its main creditors after warning that it is facing losses of SKr 300-400m (\$35.0m-\$47.6m).

Through Swedyard, the state-owned shipbuilding group which has built most of the Consafe's fleet of semi-submersible platforms, the Swedish state has guaranteed around 80 per cent, or some SKr 2.3m, of Consafe's total long-term debt of around SKr 3bn.

The Government, in its first statement on the threatened Consafe collapse, said that it expected the company's shareholders to "take their responsibility."

Mr Roine Carlsson, the Swedish Industry Minister responsible for state-owned companies, said that Consafe's problems should be solved by its owners and the financial markets, but he did not rule out a role for the state through Swedyard, the state Ship Credit Guarantee Office or the National Debt Office.

An earlier round of rescue talks broke down last week when Swedyard withdrew from negotiations and said it was not prepared to make further concessions.

The Consafe board is to meet today to discuss a new restructuring plan drawn up by management, and the board is expected to present the plan to Mr Carlsson at a meeting in Stockholm tomorrow.

The company is losing around SKr 1.5m a day with a substantial part of its fleet laid up without contracts. If Consafe is allowed to collapse it would also ultimately be a death-blow for the Göteborger Arrendal yard which has largely lived off Consafe orders in recent years.

Any rescue would be highly charged politically, however, just a few weeks before the general election on September 15.

The Social Democratic Government has taken a hard line against providing state support to help ailing companies survive collapse.

Mr Christer Eriksson, managing director and founder of Consafe, who still controls around 50 per cent of the equity and more than 90 per cent of the votes in the company, has been a fierce critic of the Socialist Government earlier and in particular has fought the controversial system of trade union-controlled investment funds which was introduced last year.

Swedish capital inflow, Page 2

## Increase in Hanson's Bowater stake seen as prelude to bid

BY MARTIN DICKSON IN LONDON

HANSON TRUST, the UK industrial holding company, disclosed yesterday that it had built up a 7.03 per cent stake in Bowater Industries, the paper group.

There was immediate market speculation that Hanson might be preparing a bid for Bowater, shares of which jumped sharply on the London Stock Exchange, closing up 37p on the day at 313p. Hanson shares closed up 1p at 188p.

Hanson is believed to have held a stake of around 4 per cent in Bowater for a considerable time, but share buying over the past week has carried it above the 5 per cent level at which it must disclose its interest.

Hanson said last night: "At the prices we have paid over a period for our shares we regard them as a

worthwhile investment." It would not comment on its future intentions.

The market has long been expecting a big takeover bid from Hanson, which earlier this month completed a controversial £519m (\$726m) rights issue - the largest ever by a UK company wholly in the private sector.

However, Lord Hanson, the group's chairman, said recently that his ideal target would be a broadly based U.S. group. The company said yesterday that the Bowater stake in no way altered that.

Bowater emerged from its big North American newspaper activities last year, leaving a UK company with 1984 pre-tax profits of £35.7m on turnover of £127m. It makes packaging, tissue, paper and

pulp, and has important builders' merchant and freight forwarding interests. At last night's closing price, it has a market capitalisation of £200m.

In 1973 Bowater, then larger, and the much smaller Hanson Trust reached agreement on a merger, but Bowater's bid was dropped after a reference to the Monopolies Commission.

Bowater said last night that Lord Hanson had telephoned Dr Ingram Lenton, the company's chairman, yesterday to notify him of the stake. There had been no other talks between the two sides.

Asked Bowater's likely attitude to a bid, the company said: "I am sure we would defend ourselves as vigorously as possible, but at this stage there is no sign of one."

## Brussels may probe copier 'dumping'

By Quentin Peel in Brussels

THE EUROPEAN Commission is expected before the end of the month to order an investigation into the possible dumping of Japanese copiers on the European market, officials in Brussels confirmed yesterday.

A complaint has been made against Japanese suppliers by European photocopy manufacturers, who have progressively lost market share in recent years.

Discussions are currently taking place between the Commission and officials of the member state to decide whether there is prima facie evidence of dumping that would merit an investigation.

Japanese manufacturers are estimated to supply up to 80 per cent of the machines in the Community, a market in which prices have been reduced considerably. Only eight European suppliers remain in Britain, France, Germany, Italy and the Netherlands.

The complaint is understood to have been made by the Committee of European Copier Manufacturers, representing companies such as Italy's Olivetti and Britain's Rank Xerox.

Recent anti-dumping cases have involved Japanese suppliers of electronic typewriters and hydraulic excavators. The EEC member states have taken a particularly tough stance, insisting on imposing anti-dumping duties in the latter case, rather than accept assurances of higher prices negotiated with the manufacturers.

The importance of an investigation into photocopyers will be if the Japanese manufacturers are found to be dumping their products in Europe at lower prices than those charged in Japan, in spite of already occupying such a dominant position in the market.

## French investment in South Africa halted

Continued from Page 1

and could conceivably damage efforts to persuade South Africa to change its policy on apartheid.

But Mr Laurent Fabius, the Prime Minister, warned at a human rights meeting in Paris at the end of May attended by Bishop Desmond Tutu of South Africa that the French Government would consider firm actions against Pretoria if there was no satisfactory change in policies in South Africa during the next 18 months. The events of the last few weeks precipitated the Government's decision to take action last night.

If France leads the hard-line camp in the EEC on South Africa, Britain stands at the other end of the scale. The British firmly resist suggestions that the EEC should adopt economic sanctions against South Africa, a position underlined in the clearest manner by Sir Geoffrey Howe, the Foreign Secretary, in a speech to the Royal Commonwealth Society in London on Tuesday.

It now remains to be seen to what extent other members of the Community will follow France's line, which is at least partially dictated by the Socialist Government's desire to placate its left-wing supporters.

Diplomatic observers in London believe that West Germany, with very substantial investments in South Africa, is more likely to take the British than the French line. But the Dutch, who, in Brussels, called for the code of conduct for EEC companies to be made compulsory and who have always adopted an extremely critical attitude towards South Africa, might be persuaded to follow the French example.

What is certain is that the European Community has lost a golden opportunity to adopt a common position on a major international

problem and has thus undermined current efforts to extend political co-operation between the member states.

Tom Lynch writes in London: Sir Geoffrey yesterday faced a barrage of demands by Labour Alliance MPs for UK Government action against South Africa.

His repeated dismissal of calls in the House of Commons for economic sanctions against South Africa were attacked by Mr Denis Healey, Labour's foreign affairs spokesman. He said the Government had supported sanctions against Poland after the declaration of the state of emergency there, and was now secretly supporting U.S. sanctions against Nicaragua.

He challenged Sir Geoffrey to deny that sanctions had been effective in helping to secure the release of the U.S. hostages in Iran. He said the declaration of a state of emergency had turned South Africa into a "warmonger state."

Sir Geoffrey said the Government had always taken "a profoundly sceptical" view of the value of sanctions anywhere. He agreed with Mr Anthony Nelson, a Conservative MP, that sanctions would be ineffective and undesirable and were not in the interests of those they sought to help.

Mr David Steel, the Liberal leader, said an "imaginative and humanitarian gesture" such as the freezing of assets of Mr Nelson Mandela, the leader of the African National Congress, would do more to calm the situation than the emergency powers invoked by the South African Government. He called on Britain to consider the use of selective sanctions.

Sir Geoffrey supported the call for Mandela's release, and agreed that bold actions were necessary to restore the possibility of dialogue in South Africa.

## Thatcher unmoved by Tory revolt

Continued from Page 1

isters would be a "little more receptive to the views of backbenchers. Good government need not consist of trampling on the sensibilities of friends and supporters," he said.

Conservative Party managers will now be conducting a post-mortem examination. One commented last night that Mrs Thatcher would no longer be able to take for granted the loyalty of her backbenchers. He said Mrs Thatcher might have been better advised to explain the proposals to the commonsense first and to have mentioned them in her speech to the 1922 Committee of backbench Tories last Thursday.

There has also been some embarrassment and anger on the opposition side since 35 to 40 Labour MPs failed to vote, as did a third of MPs in the Liberal/SDP Alliance.

A group of 15 Labour MPs last night tried and failed to obtain an emergency meeting of the Parliamentary Labour Party to find out why opposition whips had failed to bring in sufficient MPs to defeat the Government. The criticism is partly associated with the forthcoming election for a new Labour Chief Whip.

The House of Commons is a place of changing moods, often seizing on an issue and for a short time making it the focus of intense interest. And so it was on Tuesday night.

Conservative MPs had returned to the Commons on Monday from their constituencies reinforced in their anger about the size of the teachers' pay talks and when sacrifices were being demanded elsewhere.

Initially, it was thought that only 20 to 30 backbenchers might vote against or abstain. However, as MPs chatted on Tuesday evening in the bars, tearooms and on Terrace, waiting for the debate to start after midnight, doubters turned into abstainers and abstainers into outright rebels.

## ADVERTISEMENT

### NEWS REVIEW BUSINESS DEC chooses Ferranti Broadband

The Digital Equipment Corporation (DEC) has ordered Ferranti Broadband local area network (LAN) for their R & D facility at Reading. The system currently consists of network cabling, data and video modems and was designed for the DEC UK engineering facility by Ferranti Computer Systems, Wythenshawe Division.

This follows much wider acceptance of Broadband by major computer and LAN vendors, including DEC with its latest Broadband Ethernet product range.

**Building service**  
As part of the UK's first major automated management system for building repair and maintenance for the public sector, Lancashire County Council has opted for a 'piggy-backed' telephone key system. The multi-facility digital telephone system from Ferranti GTE allows property supervisors all over the East of the county to dial in direct to staff in the Property Services Department, who are then able to initiate and monitor emergency job requests by computer.

### Briefly...

Ferranti plc announces the formation of a joint venture company between TRW Ferranti Subsea Limited and A/S Kongsberg Vapenfabrikk of Norway, to be known as Kongsberg Controls A/S. It is a move to win a substantial share of the IBM PC compatible market. Ferranti Computer Systems, has introduced two new low priced micro-computers.

### TELECOMMUNICATIONS Credit authorisation

On Line Card Services, the company formed jointly by the major credit card companies to market authorisation terminals, has selected a Ferranti GTE display and transaction telephone to speak head their Cardlink service to major retailers and credit card outlets.

Widespread knowledge of electronic authorisation might alert users of stolen cards before they are picked up by the Cardlink system, so although Cardlink is already in use by several well-known high street retailers, details of current users are not widely publicised. By "wiping"

a credit card through the reader, the Data 8000 transaction telephone automatically transmits details of a credit card sale to the computer at the appropriate card company. Details of the returned authorisation number and prompts sales staff to lift the receiver and establish a telephone link if there is a problem on a particular transaction.

On Line has placed an initial order worth £400,000 which would double the present installed base. On Line Card Services is jointly owned by Access, American Express, Barclaycard and Diners Club.

### PRINTING A German composer

West German printer Girardet of Essen has placed an order through Ferranti GmbH in Wiesbaden for a CS7-15 Series 11 composing system worth £180,000 which will be primarily used for the setting of trade magazines and technical and scientific publications.

The system will be supplied with two of the latest raster scan CS7 make-up displays, the first of their type to be installed in Germany and five on-line, interactive editing and correction terminals. Three CS7 text input terminals, using identical key-

boards and the same command structure as the on-line terminals, are being supplied for off-line remote text capture.

The CS7 software includes: magazine page make-up, multi-level mathematics, enhanced book pagination, throughout analysis, aesthetic kerning, Lasercomp graphics, hyphenation exception dictionary, generalised code conversion and column move for tabular setting.

The CS7 is produced in the UK by the Wythenshawe Division of Ferranti Computer Systems.

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## World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Amst	23	SE	10	23	SE	10	23	SE	10
Antw	23	SE	10	23	SE	10	23	SE	10
Brux	23	SE	10	23	SE	10	23	SE	10
Gene	23	SE	10	23	SE	10	23	SE	10
Paris	23	SE	10	23	SE	10	23	SE	10
Brussels	23	SE	10	23	SE	10	23	SE	10
London	23	SE	10	23	SE	10	23	SE	10
Edin	23	SE	10	23	SE	10	23	SE	10
Glas	23	SE	10	23	SE	10	23	SE	10
Card	23	SE	10	23	SE	10	23	SE	10
Belfast	23	SE	10	23	SE	10	23	SE	10
Stock	23	SE	10	23	SE	10	23	SE	10
Copen	23	SE	10	23	SE	10	23	SE	10
Helsinki	23	SE	10	23	SE	10	23	SE	10
Oslo	23	SE	10	23	SE	10	23	SE	10
Reyk	23	SE	10	23	SE	10	23	SE	10
Stock	23	SE	10	23	SE	10	23	SE	10
Amst	23	SE	10	23	SE	10	23	SE	10
Antw	23	SE	10	23	SE	10	23	SE	10
Brux	23	SE	10	23	SE	10	23	SE	10
Gene	23	SE	10	23	SE	10	23	SE	10
Paris	23	SE	10	23	SE	10	23	SE	10
Brussels	23	SE	10	23	SE	10	23	SE	10
London	23	SE	10	23	SE	10	23	SE	10
Edin	23	SE	10	23	SE	10	23	SE	10
Glas	23	SE	10	23	SE	10	23	SE	10
Card	23	SE	10	23	SE	10	23	SE	10
Belfast	23	SE	10	23	SE	10	23	SE	10
Stock	23	SE	10	23	SE	10	23	SE	10
Copen	23	SE	10	23	SE	10	23	SE	10
Helsinki	23	SE	10	23	SE	10	23	SE	10
Oslo	23	SE	10	23	SE	10	23	SE	10
Reyk	23	SE	10	23	SE	10	23	SE	10
Stock	23	SE	10	23	SE	10	23	SE	10



# JOBS COLUMN

## Key role in spreading awareness of science

BY MICHAEL DIXON

"HAVE a go at this one," said Professor Richard Gregory as he bounded across the gadget-filled room in Bristol. "Here's your hair-dryer. It can blow either medium or hard."

He pointed at two brightly coloured beach balls suspended from a beam by rods which allowed them to move sideways but not back and forth. They hung about three inches apart. "Your job is to move them further apart by blowing air between them; try starting with the medium blow," he told the young woman whom he'd given the hair-dryer. She took aim at the three-inch gap and pressed the switch.

Instead of swinging apart the beach balls drew closer together. When the woman turned on the dryer full blast they moved further inward and touched. Whereupon she looked perplexed.

"Now why do you think that happened?" asked Richard Gregory, who would be a strong contender for the title of the world's most eminent overgrown schoolboy. The titles he holds at present are Professor of Neurophysiology of the University of Bristol and Director of its Brain and Perception Laboratory.

But what he was showing off with the hair-dryer and numerous other devices was an independent project to give fun and new understanding to lively minds of either sex and not necessarily young, whose education has left them with little appreciation of science. The project is the Bristol Exploratory, which is due to open to the public in September 1986 in what once was Brunel's first railway terminus.

It will be quite the opposite of a museum in the sense that instead of being forbidden to touch the exhibits, visitors will be encouraged to play around with them. The idea is to bring key scientific principles to life, and surprisingly so. For each of the Exploratory's so-called "plores" will be designed so that what happens when people not versed in the sciences have a go with it will be strikingly different from what they expected. They will then be prompted to ask themselves why the strange result came about and pointed towards an answer.

The project's temporary workshops are already crowded with weird and wonderful things. (Richard Gregory's current favourite seems to be a closet lighted only by a dim electric bulb in a socket on a stand. He asks you to step over and unscrew the bulb. And when you try, it is not there. You can still see it — I tell you — but it is not there.)

Even so, a good many other plores need to be thought up, developed and built in suitably young-person-proof form before the Exploratory will have enough for its public opening. Which explains why the Jobs

Column got itself intrigued by the professor's private demonstration the other Sunday morning.

The enterprise now needs a workshop manager to complete a trio of full-time executives alongside James Dalgety, co-ordinator of the project, and its administrative chief Kate Tiffin. She says the prime need is for someone with ability to lead a team of three research technicians, also still to be recruited, in bringing the Exploratory into full being.

Another essential is ability to get a meagre grasp of scientific principles that can be intriguingly demonstrated by means of plores, see to the designing and making of the prototype devices and developing the workshop needs, and training the support staff to use it.

In addition, Prof Gregory says, the newcomer must be able to make up his or her mind about the practicalities of the project and stand up for them even if pressed to try something more elaborate by "enthusiastic scientists."

He was not referring only to himself. For example, Sir George Porter, President-elect of the Royal Society, is also interested in the Exploratory. It is at present running on a

£120,000 grant from the Nuffield Foundation. A further £130,000 is in the offing, together with more from other sources, provided that satisfactory progress has been made by the end of the year.

That will depend much on the new workshop manager. To start with, however, the salary cannot be more than about £12,000. Given the necessary qualities and energy, candidates hearing or even at retiring age would be as welcome as those of younger years. Inquiries to Ms Tiffin at 131 Duckmore Road, Ashington, Bristol; telephone 0272 634321.

Which still leaves the question why the beach balls moved closer together when the air was blown between them. The Jobs Column just happened to know the answer — thanks to the fine children's books on science by Jean-Pierre Petit published in Britain by John Murray.

If the balls had not moved nearer together, aeroplanes would not fly and there would be no point in moles building molehills. The principle involved is Bernoulli's Law: if air or any other fluid flows faster round one side of an object than round the other, the external pressure pushing against the side with the faster flow is reduced. As there is then greater pressure on the other side, the object is pushed towards the direction where the flow is faster.

But I am still stumped by another of the plores. It consists of two mirrors, each pivoted at the back enabling it to be spun round through a full circle.

One is an ordinary mirror so that when you sit in front of it and lift your right hand your image in the glass raises its left hand. When you turn the mirror through a half-circle on the pivot so that the glass goes upside down, your image and the reflection of whatever is behind you stay the right way up just as they were before.

The other mirror is made up of two glasses set at an angle to one another. The result is that when you look straight at them you see a single image of yourself and your background. But this time when you raise your right hand your image raises its right hand too. And when you turn the mirror upside down, you and your background go upside down as well. Why?

While the professor offered to tell me the answer, he obviously hoped that I would take on the challenge of trying to work it out for myself. So I said I would.

But since I'm still vainly seeking a plausible solution, I'd be grateful for helping hints from readers able to provide them. Those who can must evidently be unusually bright people. Richard Gregory says that Plato,

among others, got the explanation hopelessly wrong.

### Part-time chief

HEAD HUNTER Christopher Beale seeks someone with weight in City circles as non-executive chairman for an £8m-turnover family business planning a USM listing. Paper industry experience would help. £20,000 for probably "a bit more" than two days concentrated effort a month. Since he may not name his client, he promises to abide by requests not to be identified to the employer at this stage.

The same applies in the case of another company which has asked him to find a national sales and marketing manager for its subsidiary manufacturing high-quality products for the building industry. The base is in the western Home Counties.

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Our client is a wholly British owned commercial/merchant bank based in the City of London. The corporate lending functions are being re-organised to meet the requirements of medium term development plans and there is a need for three well qualified, well experienced bankers with career development potential.

As the lending portfolio is substantial with a proportion of international business, candidates will be expected to demonstrate a career with steady promotion in a major financial institution, increasing levels of lending discretion in the commercial sector and a sound grasp of evaluating and monitoring risk. Additionally some knowledge of international finance and recoveries is an advantage.

Duties in all three posts will include staff management and training, direct responsibilities for maintaining sound banking practice, a significant share of client responsibilities, presentations to the Credit Committee and business development in due course.

Suitably qualified men and women will hold at least an AIB. Please telephone for a preliminary discussion or forward a full CV with salary history, quoting ref. 386, to Terry Fuller, Deansgate Management Services, 63-66 St. Martin's Lane, London, WC2N 4JX.

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## Corporate Finance

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Our client is a long-established company engaged in merchant banking, corporate finance, equity finance and investment management. It has a fine record for growth and profitability, and is experiencing increasing demand for its services.

This new appointment is being made to strengthen their corporate finance team. Candidates, aged c.30, should be chartered accountants with 3-5 years in corporate finance, preferably in a merchant bank. They should have a sound educational background, including a good degree and a thorough knowledge of Take Over Panel and Stock Exchange procedures, funding sources, prospectus preparation etc. Strong personal qualities are required to enable the person appointed to develop effective client relationships and contribute to the growth of the bank.

Please apply to Sir Timothy Hoare, Chichester House, Chichester Rents, Chancery Lane, London WC2A 1EG, tel: 01-242 5775; home tel: 01-607 7359 evenings.

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We now require an Assistant Group Treasurer at our U.K. headquarters to strengthen the treasury function. The post reports to and deputises for the Group Treasurer and will cover a wide range of treasury operations including the investment of surplus funds, currency exposure management and special projects relating to treasury matters and acquisitions.

Candidates, aged about 30, should have a minimum of three years' experience in international treasury management and will be qualified accountants and/or members of A.C.T. Sound commercial judgement and excellent interpersonal and communications skills are also sought. Experience in treasury related computer applications is a desirable, though not an essential requirement.

An attractive remuneration package will be offered for the right candidate including membership of a non-contributory pension scheme, a fully expensed executive car, and relocation assistance where necessary.

Candidates should apply in writing to Mr. I. W. Pierce, Group Management Development and Training Manager, Laporte Industries Ltd., Hanover House, 14 Hanover Square, London W1R 0BE giving full details of current remuneration and career to date.

**LAPORTE**

## Credit Manager

S. London c. £17,000 + Car

Reporting to the Finance Director, this is a senior management position within a well established company having a worldwide export operation. Recent management changes have created a dynamic, forward looking atmosphere which has resulted in a number of exciting changes. Not least of these was a complete review of the credit management systems and the identification of the need for a top level credit manager. The successful applicant will have had a proven record of success within a similar role, will be familiar with ECGD, will have a finely developed commercial awareness and good communication skills. Age and formal qualifications are of less importance.

Excellent prospects exist for the right person.

For further information please write enclosing a detailed career history and daytime telephone number to Richard Norman FCA, quoting reference U2310.

EMA Management Personnel Ltd.  
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Telephone: 01-242 7773 (24 hour).

## INTERNATIONAL BANKING

### Management role MONEY MARKET INSTRUMENTS £40,000 +

A major banking institution with a perfect name is seeking a key management appointment in its development of new products within the money market — as well as CD's and FRN's there will be an emphasis on newer products such as options and futures. Candidates must be able to demonstrate management experience or potential and a first class trading background. Salary level should not be an issue for the right candidate.

Contact: Kevin Byrne

### A move from CD's or FRN's EURONOTES TRADING £30,000 +

Our client is a major force in U.S. banking, with underwriting and placement powers which has made a considerable impact in the money market. A background in trading short term negotiable instruments (such as CD's or FRN's) is required, combined with the flexibility and creativity to succeed in a different environment. This is a real opportunity to enter a new market and to contribute capital resources for the next few years.

Contact: Kevin Byrne

### Sales & Trading: EURO-FRNs/STRAIGHT BONDS £30,000

Our client is the merchant banking arm of a major international bank. Rapid expansion of their established securities trading activity creates senior level opportunities for two capital markets professionals, one in FRNs, the other in Straight Bonds. You are invited to contact us if you have upwards of one year's trading or sales experience in either area.

Contact: Ken Anderson

### ACCOUNTANTS — CREDIT to £20,000

This position is with a prime North American bank which is rapidly re-developing its trading floor. A superb opportunity for senior level accountants to join a highly professional credit team with a view towards a marketing career. Ideally working on U.K. corporate credit assessments, longer term prospects will be excellent for the candidate who can demonstrate well-developed communication skills and strong marketing potential.

Contact: Felicity Hother

### UK CORPORATE LENDING to £20,000

Our client is a British merchant bank committed to developing its UK business activities, joining a small team of Assistant Managers level specialists in the financing of medium and larger sized companies, the position will have responsibility for marketing a comprehensive range of lending facilities. Successful candidates, probably in their late twenties, will have a good grounding in analysis and documentation and a proven track record in marketing.

Contact: Felicity Hother

### MOVE FROM CREDIT TO MARKETING c.£15,000

Our client is an international bank, currently expanding and developing its corporate client base. This is a position as a marketing support officer. Though it is based in credit work, there is immediate significant customer contact and a definite route to full marketing responsibility within 18 months. If you are experienced in lending reviews and analysis and feel your ability justifies a move into marketing, then we would be pleased to hear from you.

Contact: Sarah Beaumont

### INVESTMENT MANAGER to £20,000

We are recruiting for a first class US bank, a market leader in international investment management. The challenging position involves responsibility for a portfolio of international equities. Candidates should be aged late 20s, have a good academic background, and well developed communication skills. At least three years' international financial experience is essential, and knowledge of Far Eastern equities would be an additional bonus.

Contact: Sarah Beaumont

### YOUNG A.C.A.s Operational Audit (USA, Europe, S. America) £15-17,000

A major US bank uses its Audit area for a variety of systems reviews, business analysis and troubleshooting functions. The department deals directly with director-level management and is viewed as a first step in a banking career. Within the group, the professional challenge is to use innovative, loosely defined audit structure, and management responsibility within the first year. It should appeal to newly qualified Accountants who wish to pursue a banking career, but are unsure of specialisation at this stage.

Contact: Kevin Byrne

Anderson, Squires Ltd., Bank Recruitment Specialists  
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Stewart Wrightson, one of the leading employee benefit consultancies, is looking for enthusiastic, self-motivated, experienced individuals to join the expanding Sales and Development team based in the London region at Kingston upon Thames.

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Please apply in writing telling us about your ambitions with a brief curriculum vitae to:

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Stewart Wrightson, Kingston Bridge House  
Church Grove, Kingston upon Thames, Surrey KT1 4AG.  
Tel: 01-877 8888 Ext 3379

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### Assistant Director Export Finance

### Executive Project Financing

J. Henry Schroder Wagg & Co. Limited, one of the leading U.K. merchant banks, is seeking to fill the following two positions to assist in the development of its rapidly expanding international Project Finance Department.

- Early 30's with a good university degree;
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- personable and capable of developing client relationships.
- 24-30 with MBA or degree in economics or similar field;
- 3-5 years' experience in international business development, project-related banking, management consultancy or accountancy;
- experience in computerised financial modelling;
- background in civil engineering, communications, natural resources, chemicals or similar project-related industries would be preferred.

These are London-based appointments but extensive travel may be involved. A fully competitive salary is offered, together with an attractive range of benefits including mortgage subsidy and a generous non-contributory pension scheme.

Applications (which will be treated in complete confidence), with full curriculum vitae, should be sent to: Mr. John R. Lambert, Head of Staff and Administration, J. Henry Schroder Wagg & Co. Limited, 120 Cheapside, London, EC2V 6DS.

**Schroders**

## Investment Administrator

KENT

We are a leading international mutual insurance company with our administrative offices for the United Kingdom situated in Sevenoaks. The successful candidate will be concerned with all aspects of the investment administration requirements of the group in the United Kingdom. A knowledge of the valuation of unitised funds or international security settlement procedures would be an advantage. Salary will be commensurate with experience and qualifications and be attractive to the right person.

Please write or telephone for an application form to: —

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Apply to: Marlar International Ltd., City Office, 12 Well Court, London EC4M 8DN, or telephone 01-248 9614.

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Ideally, you will be a chartered secretary, or hold a legal or accounting qualification. Personal qualities sought are: numeracy, commitment, good communication skills, experience of handling staff successfully and dealing with people at all levels.

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## BUSINESS DEVELOPMENT

£15,000-£25,000 +

We have been retained by a number of clients who seek qualified Bankers with three or more years experience in developing UK Corporate or International business. The successful candidates, if not qualified Bankers, will be Graduates with relevant banking experience, or perhaps senior marketing support people with a good background of client contact. Language ability, French, German or Spanish is of importance in respect of some of the opportunities currently available.

## MONEY BROKERS

A Major Money-Broking Organisation is expanding its activities in various market sectors, particularly the Corporate and Investment areas. We would be pleased to hear from Bankers who are seeking a change, as well as people with a background in Stockbroking, Corporate Treasury Departments or similar. This is a superb opportunity either to expand your existing career within a growth environment, or to make that change in direction which can be so difficult to achieve.

## SNR. CREDIT MANAGER

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This vacancy calls for excellent skills in balance sheet interpretation, encompassing major asset equipment finance, with emphasis on UK and European transactions. Fluency in French is essential. Age about 35 years, US credit trained.

All applications will be treated in strict confidence. For the above vacancies please contact David Williams or Roger Steere.

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## Operations Manager

— Securities Trading Firm  
c. £20,000

Our client is a London-based registered securities firm which has been recently established by a leading international bank headquartered in Europe and having global activities. The overall group's assets exceed US \$50 billion.

We are seeking an Operations Manager to play a key role in setting up and managing the support systems and procedures for the new London firm. Responsibilities will include internal book-keeping, automated systems, accounting control, external reporting, external auditors and relationships with the securities clearing agents, as well as ensuring close coordination and integration over time with the parent bank's systems.

Our client requires a qualified accountant, knowledgeable on support systems for equity and bond securities trading both in the primary and secondary markets. Experience working with micro computers and automated systems is important, as is an ability to administer all aspects of the firm's operations, ranging from office services through to financial controls and reporting. He or she is likely to be aged over twenty-eight.

This is an excellent ground floor opportunity to be a key member of a fast-growing, young, and dynamic team and develop a career in the capital markets with a prestigious institution.

Please apply in confidence to:  
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Box 17/931, St. James's House  
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## Investment Specialists

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As investment recruitment specialists since 1976 our longstanding clients include a wide range of reputable stockbroking and institutional names. Due to current activity and developments they are keen to talk to individuals of high calibre, at all levels, in such areas as:

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Fund managers in the mid to senior levels, especially with U.K. pension fund experience, for brokers and institutions. Also specialists in Europe and Japan. Many openings on private clients.

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## Eurobond Dealer

Salary c.£30,000 + Benefits

A rapidly expanding International Stockbroking firm, with a well established presence in the fixed income area, is looking to further develop its London operations.

The successful applicant will have sole responsibility for running an active book in a fast growing sector of the Euromarkets, and will report to the Managing Director.

The ideal candidate will have a minimum of one year's experience in Eurobond trading and currently be seeking to progress their career by joining a small, highly motivated team to assist in the firm's continued expansion. He/she will play an active part in decision making and will therefore require a strong, independent personality.

In the first instance please contact Sally Poppleton or Jonathan Williams on 01-404 5751 or write to them, enclosing a comprehensive curriculum vitae, to 23 Southampton Place, London WC1A 2BP, quoting ref. 3526.



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Based in the company's London headquarters and part of a team of exceptionally high calibre, you will carry out market analysis and monthly financial reporting for the operating companies, using computerised simulation and modelling techniques to make business

forecasts. You will also structure proposals for acquisition and divestiture and will considerably influence the development of a group which is committed to growth and tuned to respond quickly to market developments.

An MBA in your twenties, you can liaise effectively with people at senior management levels and are fluent in at least one other European language. You will enjoy an international lifestyle, travelling very frequently to Europe and the US. Highly numerate, with excellent analytical skills and capacity for strategic planning, you have two years' experience in some area of financial management.

You will receive a highly attractive salary and benefits package. To apply please ring or preferably write in complete confidence to Belesa Watson of Cripps, Sears & Associates Ltd, Personnel Management Consultants, 88/89 High Holborn, London WC1V 6HL. Tel: 01-404 5701.

**Cripps, Sears**

## ASSISTANT TAXATION MANAGER

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Royal Insurance plc currently have a vacancy in their Taxation Division, which is located in Liverpool, for a person to play a leading role in taxation planning and research in respect of their worldwide non-life insurance operations.

The successful applicant must possess a detailed and up-to-date knowledge of UK corporate taxation law and have had several years' experience of its practical application to the affairs of a large, multi-national company. Additionally, some knowledge of taxation law in

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Progression opportunities within the company are excellent. A first class benefits package is offered, which includes low interest mortgage facilities, pension scheme and generous relocation assistance where appropriate.

To apply, send full curriculum vitae to:  
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Administration Manager,  
Group Comptroller's Department,  
Royal Insurance plc.,  
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He/she will also be capable of a significant input of ideas and will have considerable personal responsibility to develop the direction of the Money Book, reporting to a main board director.

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If you are interested in an opportunity to develop your skills further and can demonstrate your success to date, please send a detailed curriculum vitae to the address below, or telephone for an appointment to see:

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LONDON

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£37,000 — £45,000

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This vacancy calls for candidates, aged 33-45, qualified A.C.A.'s who have a minimum of 8 years post qualification experience in the International Banking environment, at least 2 years heading, or as the number 2, of the Financial Control operation. Responsibilities are widely drawn and will cover taking responsibility initially for the continued improvement and further streamlining of the existing financial and accounting procedures of the Bank and secondly, to provide a significant contribution in the commercial effectiveness of the Bank's many services. The capacity to think and look constructively and influence policy decisions is of key importance. Initial salary negotiable, £37,000—£45,000 + car, generous subsidised mortgage facility, contributory pension, free life assurance, free B.U.P.A., assistance with removal expenses if necessary. Applications in strict confidence under reference FCB095/FT, to the Managing Director: A.L.P.S.

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LONDON

**MANAGER — REMUNERATION AND BUDGETS — BANKING**

£16,000 — £20,000

**INTERNATIONAL MERCHANT BANK**

This is a new appointment, which calls for candidates, aged 30-38, who must be highly-numerate personnel generalists with either 3 years' experience in payroll, budgets and remuneration administration, (ideally in the financial sector) or accountants wishing to widen their experience within personnel. Supported by a competent team, the successful candidate will be responsible for UK and overseas payroll/benefits administration, personnel records and the preparation and monitoring of a sizeable budget, as well as for the production of personnel and statistical management reports. An important aspect will be giving guidance and direction in these areas and there will be certain ad hoc projects which may include a computerisation exercise. Considered essential is a calm, well-organised approach, together with the ability to work under pressure in a busy department where high standards of accuracy, presentation and speed are of prime importance. Initial salary negotiable £16,000 — £20,000 + generous mortgage subsidy, non-contributory pension scheme, free life assurance and free BUPA. Applications, in strict confidence, under reference MRB 4365/FT, to the Managing Director: C.J.A.

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Reporting to the Managing Director, the successful individual will contribute to the formulation and strategy for the segregated funds and will be involved in attracting and retaining a profitable client portfolio.

This opportunity will appeal to those who are unable to exploit their personal ambition and ability within their current environment, as the group's excellent in-house research and support functions ensure the opportunity to develop fully within this role.

Remuneration will fully reflect the importance which the company attaches to this appointment, including participation in the executive share option scheme. There is also scope for significant further management and equity participation.

Please contact Sarah Gates at the Investment Division, 23 Southampton Place, London WC1A 2BP, telephone 01-404 5751.



Michael Page City

International Recruitment Consultants - London Brussels New York Sydney  
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## Group Pensions Manager

Actuary c. £30,000



Rowntree Mackintosh

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The ideal Manager will be an executive aged 35-45 who has experience in a substantial fund of all the key tasks. Flair and initiative to continue the record of successful pensions management, and the knowledge to meet changing circumstances in the pensions world, are prerequisites. Strong personal skills are essential to work well with Trustees, committee members, the Investment Manager and outside advisors, as well as to deal with individual members, and to manage a department of over 30 people.

The post will be located in the pleasant, historic city of York with reasonably-priced housing within easy commuting distance and convenient for attractive countryside and coast. The negotiable salary is supported by an excellent range of benefits.

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This position demands the highest level of professionalism in terms of both oral and written communication skills, personal presentation and analytical ability.

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## International Lending Spread Your Wings

Aged 24-29 you have a good understanding of international lending but you are limited in scope and prospects, and therefore frustrated. Preferably a graduate and with a bank, you speak French. You confidently believe you can become a good European lending officer and possess excellent communication skills, both written and verbal.

After careful planning, this leading international bank is set to increase business in Europe by attracting quality borrowers needing syndicated or direct loans or trade credit facilities. The London office is supported

by a network of European offices who will assist the campaign. The bank also has a worldwide spread of branches and offices. In London, the corporate image is professional without being stuffy and there is much emphasis on teamwork.

Salary is negotiable but generous and there are normal banking benefits. Advancement prospects are good. Should you wish to apply please telephone or write to Derek Cox of Cripps, Sears & Associates Limited, Personnel Management Consultants, 88/89 High Holborn, London WC1V 6LH. Tel: 01-404 5701.

Cripps, Sears

## Senior Investment Executives

£17,000-£23,000

Two early recruits to the GLEB's Investment Division have recently moved on to even greater things - one to head an overseas development bank and the other to run his own company.

We therefore now need two Senior Investment Executives. The successful applicants will have a formal accountancy qualification or possibly an MBA. They will be able to demonstrate sound experience, ability and mature judgement in appraisal, structuring and negotiation of new investment as well as "hands on" management and monitoring of existing investments. Such experience is likely to have been gained in an investment institution, commercial/industrial holding company or possibly consultancy.

They will play an important role in furthering the aims of the Greater London Enterprise Board in the regeneration of the London Economy. This activity has, already, involved assistance to some 200 companies for the creation or saving of over 3,500 jobs.

Interviews will be conducted from mid-August. Please write enclosing full curriculum vitae to: Roger J Webster, Director of Investment, Greater London Enterprise Board, 63-67 Newington Causeway, London SE16BD.

The Greater London Enterprise Board is an equal opportunity employer, and applications are welcome from candidates regardless of sex, race, nationality, age, or marital status and from registered disabled persons.

Greater  
London  
Enterprise  
Board

## Business Development Commercial Banking

Due to the expansion of Hambros services to small and medium-sized companies, we now wish to appoint an Assistant Manager to work with a team which is responsible for the growth of our corporate banking activities as well as for providing a support service to existing clients.

This is an excellent opportunity for a qualified banker (AIB) in his or her late twenties/early thirties who can demonstrate considerable experience and expertise in all aspects

of lending, together with handling potential customers and evaluating new business propositions. In addition to an attractive salary and benefits, there are excellent career prospects for the candidate who has the confidence and ability to contribute to the success of the Commercial Banking Division.

Please write enclosing your curriculum vitae to Paul Conboy, Recruitment and Training Manager, Hambros Bank, 41 Bishopsgate, London EC2P 2AA.



HAMBROS BANK

## INTERNATIONAL BANKING

DYNAMIC OPPORTUNITIES WITH A MAJOR EUROPEAN BANK

### MONEY MARKET

c £40,000 + Car  
Age 30+

### OPERATIONS

c £30,000 + Car  
Age 30-45

A minimum of five years' trading experience in Secondary CDs, Acceptances, FRNs and Financial Futures is required for this management position. The successful candidate will play a major role in the development and expansion of the trading function within an already very active dealing room.

As Deputy to the Senior Operations Manager, the job involves the overall control of 10 departments employing 90+ staff. Candidates should have a thorough grounding in all aspects of operations, which should include a good knowledge of securities. A minimum of 10 years' international banking experience is essential, of which at least five should have been at management level.

To discuss these positions in more detail, and complete confidence, please contact:

ROD JORDAN (Managing Director) on 01-377 1199  
RODAN RECRUITMENT LIMITED  
14 Devonshire Square, London EC2

## Consultancy

Ernst & Whinney is an international accounting and consulting practice with numerous UK offices and clients ranging from the largest multinationals to small, family companies. The consultancy provides a wide variety of management services to the full range of clients, and to many organisations which are not clients of the main firm.

We are seeking additional well qualified and experienced professionals to join this team. You will be a graduate with qualifications and skills in accounting, computing or some other discipline of practical value to management. You will be articulate in both the spoken and written word and prepared to travel extensively.

If this route might interest you, please write to Lindsey Allen, partner in charge of northern consultancy, giving reasons for your interest and indicating your career intentions. We offer competitive salaries and a package of benefits commensurate with a major professional practice.

Ernst & Whinney Management Consultants, P.O. Box 61, Cloth Hall Court, 14 King Street, Leeds LS1 2JN.

Ernst & Whinney

## INTERNATIONAL BANKER

Our clients, a well established UK incorporated bank, wish to reinforce its team of line officers whose function it is to develop specialised international lending services through their overseas banking contacts and direct marketing in selected countries.

Potential candidates who should be in the 30-40 age group must have a proven track record of successful negotiation and completion of international lending involving borrower/guarantor and country risk assessment. A broad knowledge of the international banking community and a developed marketing capability are essential as is the ability to work in a team operation.

Salary plus the usual banking industry benefits will be by negotiation.

Write in strict confidence (listing any companies who should not be approached) with a detailed c.v. to:

Patrick B. Allen, Managing Director  
BERESFORD ASSOCIATES LTD  
Boundary House,  
91/93 Charterhouse Street  
London, EC1M 6HR

## INTERNATIONAL SECURITIES DEALER/TRADER

A newly established subsidiary of a Scandinavian company is seeking to employ an experienced security trader with not less than 3 years of active and practical experience.

The candidate must be a responsible and entrepreneurial thinker, and capable of developing our international trading department by creating innovative and dynamic ideas.

The position offers the candidate opportunities for upward mobility in management and travel.

Salary would start at £25,000, in addition, a substantial year-end bonus would be commensurate with experience and review. Benefits would include those normally associated with senior executives.

All applications will be treated with the strictest confidence. Please send a cover letter with your c.v. to P.T. Box 49081, Financial Times, 10 Cannon Street, London EC4P 4BY.

## Thermal Scientific plc Group Company Secretary

Derbyshire c£18,000+car+stock options

A Company Secretary is required for Thermal Scientific, one of the world's leading groups in products based on thermal technology. Group turnover has increased to £20M and pre-tax profits to £2.9M following planned expansion in the UK and US.

The key tasks will be to provide a professional service for legal and statutory matters within the group and to give comprehensive administration support to the Chairman and Board. Self-motivation, flexibility and the ability to react quickly in a challenging growth environment are vital requirements.

Candidates, aged up to 45, should have appropriate legal or accountancy qualifications and at least five years' experience of company secretarial work. A proven track record as secretary or assistant secretary in a public company would be an appropriate background. This is a senior appointment reporting to the Group Finance Director and a commensurate salary and benefits package will be negotiated. The Company has a stock option scheme and career prospects are excellent in this expanding group.

Applications with full career details should be sent to:  
Mr I D Gilbertson, Thermal Scientific plc  
Barnford, Sheffield S30 2AU.

## TRADED OPTIONS

Leading London firm of stockbrokers, with international connections and strong representation in institutional gilt and equity business, is establishing a presence in the traded options market.

We require professionally qualified people, or graduates, with experience and the ability to motivate themselves and others. Age 25-35.

Reply with full curriculum vitae to Box A9050, Financial Times, 10 Cannon Street, London EC4P 4BY.

## FOREX APPOINTMENTS

For Foreign Exchange and Money Market appointments at all levels consult a specialist

TERENCE STEPHENSON  
Prince Rupert House, 8-10 College Hill, London EC4R 1AS - Tel: 01-248 0263  
20 years market experience

## PRIVATE CLIENTS

## Independent Stockbroker

Due to the continuing expansion of our private client department we are about to recruit Portfolio Managers to run existing and new accounts in our London office.

The success of our company is built on our reputation for professionalism with personal service, and new technology has enabled us to provide the most efficient portfolio and stock surveillance. We will not only be looking for evidence of the right experience and self-motivation, but also for the personal flair which will actively contribute to our expansion.

Graduates of 24 and over with several years appropriate experience in the financial services sector, should apply in confidence, enclosing a full Curriculum Vitae to:  
N F Andrews, Greig Middleton & Co.,  
78 Old Broad Street, LONDON EC2M 1JE.

GREIG  
MIDDLETON  
Members of The Stock Exchange



# Accountancy Appointments

## UK Controller



Hertfordshire

c. £28,000 + Bonus + Car



**Arthur Young Executive Selection**  
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

In just eight years the company has become recognised as the innovative leader in the rapidly developing world of personal computing. Worldwide revenue in 1985 is expected to approach \$2bn, an increase of 30% on the previous year. The UK represents a key market for Apple and several new products have been successfully launched in the past year.

The UK Controller will report to the Managing Director and manage an able and enthusiastic team of 7. Prime responsibilities include the presentation and interpretation of management accounts, the development and execution of financial control systems and a major input into the decision making process of the senior management team.

You should be a qualified accountant, probably in your 30's. Ideally you will have worked in a fast moving marketing-led company and have experience of both line financial management and a wider role working with other functions. Of equal importance are the personal qualities required for outstanding success in this demanding environment: enthusiasm, commitment and highly developed interpersonal skills.

Please reply in confidence, giving concise career, personal and salary details, quoting Ref. ER800, to Martin Lawless, Executive Selection, Arthur Young Management Consultants, Rollo House, 7 Rollo Buildings, Fetter Lane, London EC4A 1NH.

Have you the potential to step outside of the traditional accounting role?

## EXCEPTIONAL YOUNG GRADUATE ACCOUNTANTS

West Sussex

c. £15,000 + generous benefits

Our client is the international marketing and research division of one of the world's largest groups.

They wish to recruit young accountants, with well developed personal skills, for the specific opportunity to develop into disciplines well outside the finance function.

This is a unique and challenging opportunity, as they have created within the finance department an exciting environment offering planned career development, the potential for rapid promotion, and an ideal stepping-off point into other parts of the group.

Based in one of the more pleasant parts of the country, successful candidates will enjoy the advantages of easy access to central London, but may have to forgo the joys of daily commuting!

For further information on the company, the group and the roles, contact Caroline Benton on 01-836 9501, or write enclosing a c.v. to our London office quoting reference 5464.

410 Strand, London WC2R 0NS. Tel: 01-836 9501  
26 West Nile Street, Glasgow G1 2PE. Tel: 041-226 3101  
113/115 George Street, Edinburgh EH2 4JN. Tel: 031-225 7744  
Brook House, 77 Fountain Street  
Manchester M2 2EE. Tel: 061-236 1553

**DOUGLAS LAMBIAS**  
Douglas Lambias Associates Limited  
Accountancy & Management  
Recruitment Consultants



## OIL INDUSTRY ACCOUNTING

West End

Hamilton Brothers Oil & Gas is one of the largest and most active independent North Sea operators. Our fields include Argyll, Duncan, Innes and now the new Esmond gas complex which came on-stream just last month. As a direct result of this increased activity we have two openings available within our young and professional accounting group based in London.

### Assistant Treasurer

A recent internal promotion has created this vacancy. Working with a minimum of supervision, you will be involved in a wide range of duties including the daily monitoring of bank balances, funding of payments via the on-line transfer system, liaison with partners to ensure timely receipt of funds and the administration of Hamilton's loans. A substantial amount of analysis work involving use of a personal computer and spreadsheets is required covering Royalties, VAT, and statistical returns to the Department of Energy and the Bank of England.

The nature of the job will favour candidates with previous oil industry experience who are either ACA/ACCA or graduate equivalents. A knowledge of Treasury matters and UK Royalties would be advantageous.

### Assistant Management Accountant

This is a new opportunity for a part-qualified Accountant to join a small and highly-motivated finance team. The work involves the monthly preparation of management reports for our Consortia Partners and for senior management in the UK and US covering Hamilton's North Sea activities. You will also assist in the interpretation and calculation of cash requirements from Partners in respect of exploration, development and production expenditures as well as involvement in ad hoc exercises. Extensive use is made of personal computers.

Candidates should be resourceful and self-motivated. The position would suit a part-qualified ICMA/ACCA with a minimum of two years' experience in an accounting or analytical area. Graduates would also be considered.

Hamilton offer highly competitive salaries with an excellent benefits package. Please send full career details to Mrs G Baines, Hamilton Brothers Oil & Gas Ltd, Devonshire House, Piccadilly, London W1X 6AQ.



**Hamilton Brothers Oil and Gas Limited**

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## Financial Accountant

Nr. Cambridge, c. £12,000 + Benefits

This profitable, expanding company has a turnover of c. £30m and is the star performer of a diversified group. Continuous high growth means opportunities to advance and such a promotion results in this vacancy. Part of a young very professional financial team, responsibilities will cover the control and analysis, through a very competent staff, of debtors, creditors, payments and product costing. Candidates must be qualified with supervisory experience. Full relocation costs will be made to a very attractive area.

J.H.E. Davies, Ref: 37414/FT. Male or female candidates should telephone in confidence for a Personal History Form 01-734 6852, 6th Floor, Sutherland House, 5/6 Argyll Street, LONDON, W1V 1AD.

## DEPUTY to FINANCIAL CONTROLLER

SURREY

neg. to £20,000 + CAR

A SUPER-DYNAMIC QUALIFIED ACCOUNTANT aged c. 26-33 is sought by our client, a £100m annual turnover subsidiary of an INTERNATIONAL GROUP trading in fast-moving consumer goods.

The primary requisite is for speed of thought and action backed by the self-confidence to win over others by cogent and reasoned argument.

The successful candidate will spearhead a team of high-level executives monitoring and improving the profitability of core activities and will therefore have high visibility at BOARD LEVEL.

STRATEGIC PLANNING ability and a comprehensive management accounting background are very desirable. Promotional prospects are first-class and a suitable RELOCATION package is available.

Please telephone and send your C.V. to:  
GEORGE D. MAXWELL, Managing Director  
ACCOUNTANCY APPOINTMENTS EUROPE  
1-3 Mortimer Street, London W1  
Tel: 01-580 7695/7739 (direct)  
01-637 5277 ext. 281/282



## Financial Manager

Europe

### A Senior Role - Dynamic FMCG Environment

Diversified, multinational leaders in the grocery trade, our Clients are a dynamic US company high in acquisitions.

Based South West of London, and responsible for the monthly review, analysis and consolidation of their European subsidiaries' company accounts, you will also prepare reports on profitability and analyse and interpret results for European marketing personnel.

Probably a Chartered Accountant with several years' post-qualification experience of managing people, foreign currency and computers, you will ideally have worked with FMCG. This is a positive role demanding initiative, the ability to cope with the complexities of vertical integration and exceptional communication skills. Experience of a US company would be an advantage.

A salary negotiable around £20,000 is supported by generous benefits which feature a company car and excellent career prospects.

Please write with full cv quoting ref. L566 to Questor Associates, 29 Buckingham Gate, London SW1 6NF, or telephone on 01-630 9493.

**Questor**

SELECTION SPECIALISTS

## Managing Director

c. £35,000 + car

The company for which we are acting is a world leader in its chosen field with probably an unmatched record of innovation and profitable growth. Its products have quite a high technological input and are sold to both OEMs and the after market. Current turnover is around £12.5 million with prospects of sales reaching £20 million in the medium term. A Managing Director is now required as a result of a group promotion. He or she will be responsible for recommending, agreeing and implementing company strategy. He or she will prepare

forecasts and budgets and will enjoy considerable freedom and autonomy to meet them. Candidates, aged 35-45, should preferably be graduates with a professional qualification in accountancy. They should have a first-rate record in profit accountable general management within a company manufacturing consumable products for industrial or office use. Earnings of some £35,000 plus car and top-hat pension are offered.

Location: Hertfordshire.  
Please send full cv, in confidence, to J.J. Jennings, Ref: GM34/9451/FT.



**PA Personnel Services**

Executive Search - Selection - Psychometrics - Remuneration &amp; Personnel Consultancy

Hyde Park House, 60a Knightsbridge, London SW1X 7LE.  
Tel: 01-235 0060 Telex: 27874

## Accounting Manager - Services

Exploration Finance Department

LONDON

c. £21,000

British Gas, one of the UK's leaders in hydrocarbon exploration, has an excellent record of achievement and innovation in both commercial and exploration activities.

Growth in our Exploration and Production operations makes increasing demands on our finance function, and our Exploration Accounting Department has recently been reorganised to meet this major challenge. We are now looking for an exceptional person to manage the section responsible for the provision of financial management and development accounting services to the Corporation's exploration subsidiaries.

Applicants must have an appropriate accounting qualification and several years experience in a senior management role within a large organisation, preferably associated with the oil industry.

Salary and benefits are those normally expected of a large progressive organisation, including assistance with relocation expenses where appropriate.

To apply please write with full career details, and quoting reference ATH/PIN/0006, to: The Personnel Manager, British Gas, 59 Bryanston Street, London W1A 2AZ.

**BRITISH GAS**

an equal opportunities employer

## Chief Accountant

Equatoria Region

Agricultural Programme

Sudan

As a continuation of earlier initiative, ERAP has been established, wholly funded by ODA, to strengthen the provision of regional services.

Reporting to the Project Director, the Chief Accountant will be responsible for financial accounting; maintenance of detailed accounts in respect of Government of Sudan funds and meeting Government accounting and audit requirements.

Other tasks include close liaison with other Officers and Section Heads in the preparation of orders and the financial aspects of annual work plans and budgets; and providing training for local staff.

Applicants should be British Citizens, and members of a recognised accountancy body with at least five years post qualifying experience, preferably gained overseas. The appointment is on contract to ODA, on loan to the Government of Sudan for a period of two years. Salary (UK taxable) is in the range £18,250 to £24,150 pa, and includes an element in lieu of superannuation. A variable tax free Foreign Service Allowance, currently in the range £2,475 to £5,250 pa, is also payable.

For full details and application form, please apply, quoting ref. A5338/AF/FT, stating post commenced and giving details of age, qualifications and experience to: Appointments Officer, Overseas Development Administration, Room 3E1, Abercrombie House, Eaglesham Road, EAST KILBRIDE, Glasgow G75 5EA.

**OVERSEAS DEVELOPMENT**  
Britain helping nations to help themselves

## Financial Director

(designate)

Berkshire

c£25,000 + Car

THE COMPANY A profitable and expanding unique Hi-tech Group of Companies, with a turnover in excess of £11m, market and service computerised production control systems with a wide variety of applications.

THE OPPORTUNITY Recent reorganisation to facilitate future growth has created a challenging but rewarding career path for the successful individual.

YOU... will be professionally qualified, in your late 20's or early 30's, and be very confident of your own management skills. You have the commitment to ensure success and the flexibility to work effectively in an informal and dynamic environment.

THE ROLE Reporting to the Managing Director you will initially be responsible for improving the efficiency of the financial and management information. Subsequently you will assume the role of Director controlling the accounting and financial functions, implementing new computer packages and improving performance by tightening procedures.

THE REWARDS Success in this position will create further opportunities, with the prospect of the Group 'going public' in 1987.

Please write or telephone Andrew Fowler, Regional Manager, for a personal history form quoting ref BBS604.



**Management Personnel**

Recruitment Selection & Search  
2 Elm Court, Eton, Windsor, Berkshire.  
Telephone: (07535) 54254

## INTERNATIONAL AUDITORS

£15,000 - £28,000 + car  
If you are young, qualified and looking for a career with plenty of opportunities for travel, we're here to help you. With a wide selection of excellent positions available in international companies in the service sector based in Central London, we are ideally placed to fill your job requirements. Our service is personal, professional and completely confidential. We may have just what you've been looking for, so why not ring us today for an appointment or simply send us your CV?

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# Accountancy Appointments

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APPEAR EVERY  
THURSDAY**  
RATE £37.00  
per Single Column  
Centimetre  
Plus V.A.T.  
For Further Details  
Ring  
Louise Hunter  
on  
01-248 4864

## Director - Finance and Administration

### Leisure

To £25,000  
+ Car

London



**Arthur Young Executive Selection**  
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

This company's success can be traced to its ambitious young management and its strong position in expanding luxury leisure markets. There are two operations: the first is the importation and distribution of the leading brand of whirlpools and luxury bathroom fittings. The company also designs and constructs leisure facilities, specialising in custom built swimming pools. Turnover is currently £2.5m with a growth rate of about 20% p.a.

This position has total responsibility for the accounting and administrative support functions. The first priority is the introduction of strict control systems and the provision of more meaningful management information. You will be expected to deputise for the Managing Director in his absence and participate in commercial decisions, by

interpreting the financial implications of alternative business options.

You should be a qualified accountant, probably in your early 30s. Your achievements to date will include at least three years commercial accounting experience, ideally with exposure to an expanding, marketing led company. Your success in this role will be determined by your commitment to the company's goals, your adaptability and interpersonal skills.

Please reply in confidence, giving concise personal, career and salary details, quoting Ref. EY789, to Heather F. Male, Executive Selection, Arthur Young Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NH.

## Financial controller

West London, c£25,000 + car



For the distribution division of the key UK subsidiary of an international consumer goods group which has turnover approaching £3 billion. The division operates through a national network of branches supplying the distributive and retail trades.

In a strong front line role, you will join the senior management team and report to the General Manager who expects a major contribution to business decisions. Your responsibility will be for a department which handles all accounting, performance monitoring and planning. There is work to be done on the improvement of management information and the further development of computer based systems.

You should be qualified and in your 30s, a capable accountant and manager with the ability to get behind the numbers and influence policy. This is a fast moving business and demands energy and initiative.

Career prospects throughout the group are excellent and the salary package includes generous large company benefits.

Please write enclosing a curriculum vitae and daytime telephone number to Stephen Blaney, Executive Selection Division, Ref. B258.

**Coopers  
& Lybrand  
associates**

Coopers & Lybrand Associates Limited  
management consultants  
Fleetway House  
25 Farringdon Street  
London EC4A 4AQ

## Chief Accountant

c£18,000 + car Berkhamsted

Our client, the Outspan Organisation, is the marketing division of a large co-operative of fruit growers in the Southern Hemisphere with branch offices in a number of countries in Europe. They wish to appoint a qualified Chief Accountant for the European area to succeed the retiring incumbent. This is a senior management post reporting to the Chief Executive of the European operations.

The successful candidate will be expected to supervise effectively the accounting functions of the organisation - control systems, budgets, banking and insurance - but will also be responsible for Secretarial, Personnel and general administrative matters, including salary administration in several European countries, employment conditions, pensions and office management. Experience in all these areas will, therefore, be very important.

Particular importance is attached to experience in the handling of foreign exchange and in finance management. A close liaison must be maintained with the overseas Head Office to ensure that all available information for strategic decisions is communicated quickly and efficiently, that administrative systems are compatible and that policy implementation is consistent with Head Office requirements. Applicants should also have considerable experience of working with computerised systems in a multi-national context.

Starting salary will be around £18,000 and there are attractive benefits including a car, generous pension scheme and health insurance.

Please write, indicating how you meet our client's requirements, quoting reference Y421 to:

**Binder Hamlyn**

MANAGEMENT CONSULTANTS  
Trevor Austin, Executive Selection Division,  
Binder Hamlyn Management Consultants,  
8 St Bride Street, London EC4A 4DA.

## Commercial Manager

Middlesex

c£18,000  
+ Bonus + Car

Our client is a fast growing subsidiary of a major international group in the high technology market. In every aspect of its operations our client relies for its success on its capacity to attract and organise the energies of top calibre people in an atmosphere of professional excellence. To help them administer and control their growth, and plan for future expansion, they require a Commercial Manager for their Headquarters.

The successful applicant will be responsible for:

- the total purchasing function including purchases in foreign currency;
- ensuring continued flow of product from suppliers through to customers on a timely basis including liaison with their customs clearance agents;
- ensuring that equipment requiring sub-assembly meets customer requirements in all aspects;
- safeguarding company assets at all times;
- liaison with UK and foreign customers;
- achieving cash collection targets.

The ideal candidate will be 28-35 years with a degree or professional qualification in accountancy or business administration. They will have at least five years' experience in the high technology industry and must be able to communicate successfully with senior management and other levels of staff.

An excellent remuneration package is offered, whilst other benefits include pension scheme and non-contributory private health and life assurance cover.

Letters of application, together with CV, salary progression and other relevant data should be sent without delay stating on a separate sheet those companies that you do not wish your application forwarded to.

Martin Piper, Grey Recruitment,  
195 Euston Road, London NW1 2BN.

**GREY  
RECRUITMENT  
ADVERTISING**

## Financial Controller

"an unsurpassed opportunity for a young accountant to make things happen"

Aged 28-32

c£18,000+bonus+car

... a role which offers, on the one hand, responsibility for the finance/accounting aspects of this long established and profitable £5.5m turnover company and on the other, the challenge of belonging to the inner council - together with the Managing Director and Sales Director - and making decisions which count.

Major demands will be made on your expertise in:

- introducing budgetary controls, management accounts, effective costing and financial planning

- the further development of the mini computer system

... plus, of course, dealing with statutory accounts, company secretarial duties and the host of diverse activities inherent in small company life.

The company is pre-eminent in its field as a supplier of components to blue-chip end-users whose products serve diverse consumer needs in growth markets. The components - sourced from the continent - are customised in the company's own factories.

To take advantage of this opportunity, which has a Hertford location, you will be qualified with experience in a sales orientated manufacturing environment and well able to demonstrate the commercial flair so necessary for achieving success.

Please forward a comprehensive CV quoting Ref. MD649 to Dennis Fielding at Macmillan Davies, The Old Vauxs, Parliament Square, Hertford, Herts. SG14 1PU. Tel. (0992) 532552.

**Macmillan  
Davies**

Macmillan Davies International Search Executive

## New Post for Young Accountant

London-based

Globe Investment Trust with shareholders funds of over £200 million and funds under management of £1.5 billion, wishes to create a new post in its small Head Office Investment Department.

### Investment Assistant

(unquoted investments)

A young Chartered Accountant (or similar professional) is needed to assist in the management of the increasing number of unquoted investments and property projects being made by Globe. The work will involve analysing new propositions in detail and monitoring existing investments. You will work in close conjunction with the Investment Manager and his team, who primarily manage the quoted portfolio. Your experience will have been gained either within a financial institution or from your present employers.

Starting salary will be negotiable depending on experience, and will be part of an attractive financial package. Appointment to a number of boards to represent the company may well follow.

To apply write in confidence with brief career details to Mr. J. P. Crane, Secretary Globe Investment Trust PLC, Electra House, Temple Place, Victoria Embankment, London WC2R 3HP Telephone 01-836 7766.



**Globe Investment Trust P.L.C.**

## Jetset Tours

### Director of Finance

London up to £25,000

Required for the UK subsidiary of Jetset Tours, the largest travel company in Australia. Turnover of the UK company has expanded rapidly to £14m and substantial growth is planned.

Reporting to the Managing Director, responsible for overall financial management and to develop further computer systems to meet the needs of expansion.

A qualified accountant is required, with sound computer systems involvement. Demonstrable commercial experience will be necessary to justify the maximum commencing salary shown.

Knowledge of the travel business is desirable but not essential.

Please reply with a full cv to  
Barrie Pearson (Ref. JT)

**LIVINGSTONE FISHER ASSOCIATES**  
MANAGEMENT CONSULTANTS  
Acree House, 82/84 Long Acre, London WC2E 6JW  
Telephone 01-379 3461, Telex 985 3745  
An associate of H. W. Fisher & Co

## Financial Controller

SW London

c£17,500 + car

For a subsidiary of a major international group manufacturing a range of prestige consumer durables. It is a leader in its field in a highly competitive market.

Reporting to the Chief Financial Executive, your responsibilities will include financial and management reporting, cash management, budgeting and certain aspects of the secretarial function. A new computer is shortly being installed and you will play a key role in the planning and management of systems implementation.

Probably in your late twenties, you must be a qualified accountant with at least two years good quality experience in industry or commerce since leaving the profession. A background in a manufacturing environment would be an advantage. There are excellent prospects for career and salary progression.

Please write in confidence to Neil Cameron, quoting ref. N426, at 10 Bolt Court, London EC4A 3DB (telephone 01-583 3911).

**Chetwynd  
Streets**

Management Selection Limited

## Accountants for Management Consultancy

Leeds & Sheffield

to £20,000 + car

We are one of the leading management consultancies in the UK and internationally; we are looking for further first class consultants to join our expanding financial management practice in Yorkshire and North East England.

Successful candidates will be qualified accountants aged 28 to 35, probably with a degree, who can demonstrate proven achievement in industry or commerce. Experience must have included responsibility for systems development as well as line management in the finance function. Personal qualities will include the ability to communicate clearly both orally and in writing and the flexibility to tackle a broad mix of assignments.

We offer outstanding opportunities to gain experience in a wide variety of industries and there are excellent prospects for promotion within Peat Marwick for those who wish to pursue a career in consultancy.

Please write in confidence, enclosing a brief summary of your qualifications and experience, and quoting reference L/514 to Ian McBride at Peat, Marwick, Mitchell & Co., City Square House, 7 Wellington Street, Leeds LS1 4DW.

**PEAT  
MARWICK**

## ASSISTANT TAX MANAGER

City-based

Package to £20,000 p.a. including company car

The Corporation of Lloyd's which provides professional support to the Lloyd's of London Insurance Market is now seeking to recruit an Assistant Taxation Manager.

The successful applicant will report directly to the Taxation Manager and join a team responsible for agreeing the Corporation's own tax liabilities as well as providing support and advice to the Insurance Market on all tax matters worldwide.

Candidates should be either qualified accountants with some post-qualifying taxation experience or fully trained inspectors of Taxes.

A generous fringe benefits package includes a company car, non-contributory pension scheme, free life assurance, flex-time working, annual bonus, heavily subsidised restaurant and season ticket loan scheme.

Please write in the first instance with a full C.V. and details of current salary to: Mrs. S. M. Woolcott, Personnel Manager, Corporation of Lloyd's, London House, 6 London Street, London EC3R 7AB.

**LOYD'S OF LONDON**



# Accountancy Appointments

## Manager

### Financial Planning & Control

C £30,000 + Car & Banking Benefits

This is a key role at the centre of a leading financial services group, managing a small professional team concerned with the economics and dynamics of the Group and its individual businesses.

The team is involved in establishing financial objectives appropriate to the businesses; participating in projects of strategic importance; evaluating sources of profitability; reviewing major spending plans; controlling and co-ordinating the preparation of financial plans and budgets; and monitoring actual performance.

Applicants should be accountants (ideally with a first degree in Economics) or MBAs, and should be good communicators. Substantial experience of financial evaluation and control for a major organisation is required, preferably in the service sector and possibly through consultancy.

The position is located in the City. The benefits package is in line with the best financial sector practice and includes mortgage assistance.

Applications, which will be treated in strict confidence, should include details of career to date and be addressed to J.D. Vine (Ref. FT/25), Vine Potterton Limited, 152/153 Fleet Street, London EC4A 2DH.

VINE POTTERTON  
RECRUITMENT ADVERTISING

## THE SPECTATOR

### Management Accountants

John Fairfax and Sons Limited, the international publishing company, has a vacancy for a qualified accountant to work primarily on The Spectator, as well as to handle management accounting for the London bureau of the group's Australian newspapers and magazines.

The position entails preparation and control of The Spectator's accounts, budgetary reporting and issue-by-issue analysis of the magazine's financial performance. You will also review accounting systems within the Fairfax London office and maintain reporting links between The Spectator and its parent company.

With strong personal drive and proven commercial awareness, you should have one or two years' post-qualificational accounting experience, preferably in a publishing environment. Your competitive benefit-supported salary will be commensurate with experience.

To apply, please contact Mark Brewer on 01-242 0965 at Michael Page Partnership, 31 Southampton Row, London WC1B 5HY, quoting ref. L2054.

**MP**  
Michael Page Partnership  
International Recruitment Consultants  
London Windsor Bristol Birmingham Manchester Leeds Glasgow  
Brussels New York Sydney  
A member of the Addison Page PLC group

## Financial Comptrollers

c.£17K + Car + Bonus Opportunity  
H.O. - Manufacturing Businesses  
Crayford, Kent

Two new business groups, each comprising several operating subsidiaries, have recently been formed as part of the LRC International Group of Companies.

The successful candidates for these exciting new appointments will each report to a General Manager and have functional responsibility for the Finance Departments in operating units. We are looking for a formal accountancy qualification plus five

or more years' relevant post-qualification experience.

For an application form and a detailed profile of these posts (which have excellent career opportunities) please write or phone to: Tony Carter, Personnel Executive, LRC Industrial Holdings Ltd., Thames Road, Crayford, Kent DA1 4SB. Tel: (0322) 95131 ext. 218.

LRC Industrial Holdings Ltd.



A member of the LRC International Group

## Group Internal Auditor Manufacturing

Northern Home Counties c.£17,000 + car

Our client manufactures, markets and distributes consumer goods throughout the UK and has an impressive record of growth and profitability.

The group internal auditor is responsible for reviewing and improving financial systems and management controls requiring regular contact with the external auditors. It is expected that there will be the opportunity to extend the scope of the appointment into wider areas of audit.

The need is for an ambitious chartered accountant with experience of multi-site manufacturing or distribution companies. The ideal candidate will be a member of a well-established internal audit department, or possibly from the accountancy profession.

The remuneration package is excellent and there will be opportunities for advancement.

Please write in confidence to Michael Ping enclosing a detailed curriculum vitae and quoting reference F335/P at Ernst & Whinney Management Consultants, Becker House, 1 Lambeth Palace Road, London SE1 7EU.

**EW** Ernst & Whinney

## Manager - International Audit

### Major Financial Services Group

City of London

Package c£28,000

With offices throughout the world and a dominant presence in many financial services sectors our client enjoys an enviable international reputation.

As a result of a recent promotion a Graduate Chartered Accountant is now required to lead a well qualified Internal Audit team. Reporting direct to New York the brief is wide ranging: the duties to be performed are varied involving some international travel with the emphasis of the department's work being on operational audit and special assignments.

Ideally aged 30-35 your background should include managerial

experience gained in a major professional firm or with a substantial commercial organisation.

The prospects are outstanding and the Group's future plans will provide challenging opportunities.

The package can be tailor-made to suit the appointed person and can include a company car and mortgage subsidy etc.

Please write in confidence enclosing a detailed CV to

John P. Sleight FCCA

quoting ref: J/271/MF.

A day time telephone number is, of course, essential.

**Lloyd Management**

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3199

## Financial Controller Designate

Swiss Cottage

c. £15,000

This is an exciting opportunity for a young recently qualified accountant to gain wide ranging experience within a subsidiary of the world's largest office furniture and systems manufacturer.

Initially working closely with the current Financial Controller it is envisaged that within 6 to 12 months the successful applicant will assume full responsibility reporting directly to the Chief Financial Officer.

Supervising a staff of 3, he/she will be responsible for all the day to day financial and management accounting functions of this fast expanding operation.

While an accounting qualification is considered essential, the other most important requirements would be good inter-personal skills, an eye for detail, a well developed commercial awareness and a good knowledge of micro computers.

For further information please write enclosing a detailed career history and daytime telephone number to Richard Norman FCA, quoting reference J/2311.

EMA Management Personnel Ltd.  
Hilton House, 20/23 Holborn, London EC1N 2JD.  
Telephone: 01-242 7773 (24 hour).

## Financial Controller Banking

City

£25,000 neg. + car

Our Client is the substantial City branch of a large German bank. They now wish to recruit a Manager - Financial Controlling and Accounting to succeed the present incumbent who returns to Germany at the year-end.

The Manager - Financial Controlling and Accounting will be responsible to the General Managers for the whole accounting, budgeting, planning and control functions of the bank, supported by a small staff, using sophisticated computer systems and presenting control information to UK and German management and Central Banks.

Candidates, aged probably 30 or over, must be qualified accountants with a

good knowledge and understanding of banking procedures and with a reasonable fluency in German. The salary is negotiable around £25,000 plus car and a generous benefits package which reflects the seniority of this post.

Please write, in confidence, with full career details of your banking experience and quoting reference 2763/L to John W. Hills, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

**PEAT MARWICK**

## GROUP ACCOUNTANT

Middlesex

Circa £15,000 + Car

We have been exclusively retained by a successful Investment Holding Company for a diverse group of international trading and investment companies.

Our client wishes to appoint a UK based Group Accountant to join their small Head Office team, dealing with all accounting, finance and treasury related matters.

The successful candidate will be a qualified accountant aged under 28 years, with a year's post qualification experience. He/she will possess good analytical skills, a strong personality and the ability to communicate effectively.

Written applications should be submitted, in strictest confidence, to Neil Gillespie or Colin Vasey at our London address, quoting reference number 5449.

405 Strand, London WC2R 0NS Tel: 01-536 9901  
28 West Nile Street, Glasgow G1 2JF Tel: 041 528 3101  
115/119 George Street, Edinburgh EH2 4JH Tel: 031 225 7744  
Brook House, 77 Pausanias Street, Manchester M2 2EX Tel: 061 236 1953

**DOUGLAS LAMBIA**  
Douglas Lambias Associates Limited  
Accountancy & Management  
Recruitment Consultants



## NEWLY QUALIFIED ACCOUNTANTS APPOINTMENTS

The Financial Times has arranged with the Institute of Chartered Accountants to publish a list of those candidates who were successful in the recent Part II examinations.

We propose to publish the list in our issue of Thursday, September 26, which will also contain several pages of advertisements under the heading of 'Newly Qualified Accountants Appointments'. The advertising rate will be £37.00 per single column centimetre. Special positions are available by arrangement at premium rates of £44.00 per centimetre. Newly Qualified Accountants, especially Chartered, are never easy to recruit - don't miss this opportunity!

We will also be including in this feature a

GUIDE TO RECRUITMENT CONSULTANTS and entries in the guide will be charged at £35.00 which will include company name, address and telephone number.

For further details please telephone:

ROBERT WINTER

on 01-234 7763

or

LOUISE HUNTER

on 01-248 4864

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

## Operational Auditor

£15,000 to £17,000 p.a. plus benefits

Owing to promotional changes within its Internal Audit Department a major international trading Group seeks to appoint a London-based operational auditor. The Department provides a service to local and Group management by appraising and reporting on management control systems within the Group's autonomous operating companies in the U.K. and overseas.

Candidates should be qualified accountants with at least 18 months post-qualifying experience, and be familiar with modern audit and systems techniques.

Career prospects are very good. Amongst a competitive range of benefits are a company car, medical insurance and discounts on a large range of company products.

Please reply to:

WALTER JUDD LIMITED (Ref L687)  
(Incorporated Practitioners in Advertising)  
1a Bow Lane, London EC4M 9EJ

## Deputy Head of Audit

Surrey c.£24,000+car

Major British group, a world leader in the supply of specialty products to industry, seeks an accomplished professional to monitor and improve financial disciplines throughout their manufacturing, distribution and marketing operations. This will involve considerable travel throughout the UK, Europe, Africa and the Far East.

Supported by a high calibre team, you will assume responsibility for planning and implementing assignments within strict deadlines and financial constraints, and effectively utilising manpower resources. Staff recruitment and training, quality control, budgeting, administration and special projects will all form key areas of your task.

A qualified accountant and ideally a Business Graduate, you should have at least 5 years' broad-based experience in commerce or industry. Good interpersonal skills coupled with proven management ability are essential qualities. Likely age range, 27-39.

For full details, write in confidence to John Courtis at J&P Selection Consultants, 104 Marylebone Lane, London W1M 5PU, showing clearly how you meet our client's requirements, quoting ref. 7181/FT. Both men and women may apply.

**J&P**

John Courtis and Partners

## Management Accountant

A challenging appointment with a leading name in insurance broking

Salary c£15,000 + car.

As a leading Lloyd's broker and part of Frank B. Hall Inc, USA, Leslie & Godwin have achieved a strong position in international insurance markets.

We now wish to appoint to our City based team a qualified Accountant with some commercial experience who is looking to enter the challenging field of finance in insurance.

We view this as an excellent opportunity for an ambitious young professional in his/her late 20s, early 30s to make a significant contribution to the financial efficiency of the Group. It would be an advantage if your post qualification experience has had involvement in a related area, but we propose a comprehensive programme to introduce you to insurance and to multi currency insurance management. An attractive salary and benefits package is offered including a company car.

For more information and to arrange an early discussion, please forward a copy of your curriculum vitae to: Tim Baggott, Leslie & Godwin Ltd., Dunster House, Mark Lane, London EC3P 3AD. Telephone: 01-623 4631.

**Leslie & Godwin Ltd.**



# Accountancy Appointments

## FINANCIAL DIRECTOR DESIGNATE

London/Essex Borders £20-25k Package

Our clients are a profitable, fast-expanding food trading company operating world-wide in major food markets and are seeking a unique individual to join their team at board level.

The applicants will be a qualified Accountant aged 27-35 who will initially be responsible for leading the computerised accounting team, providing and improving the financial information.

Following a period of review and consolidation our clients are planning further expansion by diversifying into other food-related sectors. The right individual will display the ability to direct the company's future by giving advice, guidance and specific recommendations for acquisitions. Ultimately the company's medium-term plans are to become a publicly listed corporation and previous experience in these areas would be beneficial.

Please write, with full CV, to Mr G. A. THOMPSON at the address below quoting Ref: GLJLM on the envelope.

**DRAKE EXECUTIVE**

A Division of  
**THE DRAKE INTERNATIONAL GROUP**  
CHESHAM HOUSE, 136 REGENT ST, LONDON W1R 5FA.

## Entrepreneurial Young ACA for Leisure Industry

### Financial Controller/Director Designate

London  
c £20,000 + Car

Our client has recently achieved PLC status and is about to embark on the next exciting stage of its development.

Already well established in the home entertainment market and with a turnover of £3 million, they have identified and successfully tested a potentially huge marketing opportunity which could treble sales within the next 2 years.

Such explosive growth will, however, make heavy demands on tight financial control and a flow of up-to-date and meaningful management information. They have decided, therefore, to appoint an ambitious and bright young ACA to work in tandem with the Chairman in developing the business and maximising its profit potential.

Applicants should have at least 2 years' commercial experience including forecasting, sound business acumen, the ability to develop simple but effective systems and the mental agility to cope with a fast changing business. The attractive remuneration package includes a car and a high potential profit sharing scheme will be negotiated.

Please send concise details, including current salary and daytime telephone number, quoting reference E2007, to W.S. Gilligad, Executive Selection Division.

Thornton Baker Associates Limited, Fairfax House, Fulwood Place, London WC1V 6DW.

## Group Financial Controller

Package £30K plus  
London Based

Our client is a vigorous and well-established PLC holding company with traditional and contemporary interests in a range of individually managed enterprises at several locations.

Rapid and profitable growth calls for the appointment of a Financial Controller to manage the Group financial accounts, to advise the Board on all financial matters and to be personally committed to the Group style and objectives.

A mature and fully qualified accountant is needed with a substantial background of technical excellence and innovative achievement at senior level in a listed PLC with multi-site and diversified activities.

A record of co-ordinating and consolidating accounts from computerised sources is required together with production of meaningful financial information and top quality advice at Board level on acquisitions, capital structure and financial strategy.

Applicants around 35 are most likely to be able to combine depth and breadth of experience with the ability to relate to a young-thinking and fast-moving Board. Success of positively influencing the Board's enthusiasm for prosperity is likely to lead to an invitation to join them.

A package worth £30,000 plus - including car, stock options and BUPA - will be negotiated to meet individual needs.

Please write with a full c.v. quoting ref. 1422 to:

**BinderHamlyn**

MANAGEMENT CONSULTANTS  
Tower House, Executive Selection Division,  
Binder Hamlyn Management Consultants,  
8 St Bride Street, London EC4A 4DA.

## Finance Manager

Major responsibility for a recently qualified accountant

Up to £17,500 p.a. + Car

Ipswich

Volvo Concessionaires is the highly successful importer of Volvo cars and parts in the UK. With a turnover in excess of £300m per annum and market share of just over 3% we have achieved rapid growth within the past five years. We are now seeking to improve the quality and depth of our financial management skills through the recruitment of a high calibre individual of our Ipswich accounting centre.

Reporting to the Financial Control Manager, who has responsibility for accounting and resource control at all our operating sites, you will head up a department of twenty people. As well as a management/financial accounting area, the department is responsible for all aspects of vehicle administration e.g. consignment funding and sales reporting. In addition to managing the production of regular financial information you will prepare forecasts and one year plans and provide a financial service to line management. You will also have responsibility for management of the company car fleet working to agreed profit and resource targets.

The position is an ideal career development opportunity for a recently qualified

accountant in their mid-twenties with appropriate large company experience, gained either in the profession or industry. In particular we are looking for a commercial awareness and presence of personality which will enable you to make a front line contribution to the development of the finance function.

Opportunities for career progression are excellent either within Volvo or our parent company Lex Service PLC. The position carries an excellent starting salary plus benefits including a prestige company car, BUPA and non contributory pension, sickness and accident scheme, together with relocation assistance where appropriate.

Please write with full career details to Sally Cockburn, Manpower Development Manager, Volvo Concessionaires Ltd, Lancaster Road, High Wycombe, Bucks.

## Key financial roles

Gloucestershire area

Engelhard Specialty Chemicals Division is part of the international Engelhard Corporation, a US quoted company. Turnover is approaching £2 billion pa and we have ambitious plans for the future.

Decentralisation of the Finance Function means we now need to strengthen this area at our Cinderford location with the following appointments.

### Manager of Finance

Attractive five figure salary and car.

Reporting to the UK Financial Controller, the successful candidate will carry responsibility for legal entity reporting, treasury and credit control. We require a graduate Chartered Accountant, with 2-3 years post qualification experience and clear ambition to become a Controller within 2 years. There is a requirement for occasional travel to Denmark and Germany.

### Plant Accountant

Attractive five figure salary.

Reporting to the Site Director, the Plant Accountant is responsible for all cost information and basic factory ledgers, and plays a major supporting role in assisting the Site Director in financial evaluations.

We ideally require a qualified Accountant with practical experience of cost systems in the chemical or a similar industry, and with highly developed analytical skills. This position carries prospects for advancement to general management via Financial Management.

For both positions, we offer excellent remuneration packages as indicated, and attractive benefits. Relocation expenses will be paid where necessary.

Please write with full career details or CV, or telephone for an application form to Mr K N Holloway, Personnel Manager, Engelhard Limited, Specialty Chemicals Division, Valley Road, Cinderford, Gloucestershire GL14 2PB. Tel: Dean (0594) 22181.

**ENGELHARD**

## Ambitious accountants

London West End

Our client is a key subsidiary of a major UK blue-chip company operating in a rapidly expanding commercial environment.

### FINANCIAL ACCOUNTANT

c.£17,000 + car + benefits ref: 305/P

A young, ambitious accountant with at least two years post qualification commercial experience is sought, who will be responsible for a team of 9 people providing a full accounting service in a very complex business environment.

### MANAGEMENT ACCOUNTANT

c.£15,000 + benefits ref: 315/P

This new position will provide a recently qualified commercially orientated accountant with experience in a challenging role. Together with a small team the person will be responsible for the provision of full management information including results, budget and financial forecasts as well as carrying out investigations on new business development.

Benefits include a profit share, bonus and low-cost finance loans. Promotion prospects are good.

Applications are forwarded to our client, therefore companies in which you are not interested should be listed in a covering letter.

Please write to Ernst & Whinney Management Consultants at 1 Lambeth Palace Road, London SE1 7EU quoting the appropriate reference number and enclosing a detailed CV.

**Ernst & Whinney**

## FINANCIAL DIRECTOR

West Midlands c.£25,000 + car, etc.

This key appointment is with a major trading division of a substantial international group.

Reporting to and working closely with the Managing Director, the successful candidate will accept total responsibility for the financial management of the company and in particular have a sound understanding of, and the ability to communicate the needs of the company in terms of more highly sophisticated computerised systems development.

This opportunity will appeal to a qualified accountant (ACA, ACMA, ACCA) with a successful career profile to date gained within a commercially demanding process/manufacturing environment. The ability to advise and influence the commercial decision making policies of the company is an important pre-requisite.

Relocation expenses will be met where appropriate. For an early interview please write or telephone Mr. Brian Daniels, Managing Director, quoting ref: 85/1587 FT.

**Daniels Bates Partnership**

Daniels Bates Partnership, Josephs Well, Hanover Walk, Park Lane, Leeds LS3 1AB. Tel: (0532) 461971 (5 lines 24 hours).

PROFESSIONAL RECRUITMENT

## GENERAL ACCOUNTING MANAGER

YOUNG PROFESSIONAL FOR WORLD LEADING FMCG COMPANY

Our client is the world leading food division of a major US conglomerate. London is the HQ for their fast growing Europe, Middle East and Africa region, and thus a prime location for a young, ambitious and highly professional accountant to manage their UK accounting operation.

Your considerable involvement in the company's activities will include preparing monthly and annual accounts, management reports, budgets etc., in addition to enhancing present systems, and developing and implementing new computer applications.

A progressive track record, ideally in fmcc, should be complemented by excellent communication skills and proven ability to manage and motivate staff.

A very competitive salary, up to £17,000pa, will be offered together with attractive benefits including company car.

Please write with full cv or quoting project L567, to Questor Associates, 29 Buckingham Gate, London SW1 6NF, or telephone 01-630 9493.

**Questor**

SELECTION SPECIALISTS

## Finance Director

c. £28,000 + car Godalming, Surrey

Bookwise Service Ltd is the leading Wholesaler of paperback and mass market books to retailers in the U.K. with 1984 turnover of £36m.

Prospects for growth and development in existing and prospective markets are excellent.

As a Key member of the Board, the Finance Director will lead a committed team in maximising the use of financial resources, with an improvement of computer based systems a priority.

Candidates ideally in the early 30's, should have a high quality commercial and financial background and demonstrate the ambition and capacity to make a positive contribution to the development of the business.

Prospects with Bookwise and the Octopus Group are first class.

Please write giving concise career, personal and salary details to:

M. D. Robertson, Managing Director, Bookwise Service Ltd, Langham Park, Cateshall Lane, Godalming, Surrey GU7 1NG

Bookwise Service Ltd is a Member of the Octopus Publishing Group PLC

## Syndicate Accountant

CITY

Circa £15,000

An expanding Lloyds' Agent seeks accountant to take charge of the accounts and returns for a number of syndicates.

The successful candidate will also be able to deputise for the departmental manager and the post provides an opportunity to participate in the developing Lloyds' Market.

We seek an accountant experienced in Lloyds' practices or a newly-qualified accountant with extensive exposure to the audit of Lloyds' syndicates.

The position merits a salary of about £15,000 p.a. and other substantial benefits.

Applications with a comprehensive c.v. should be made under Private and Confidential cover quoting the reference FT/SA on the envelope to:

C. J. P. Willis F.C.A., Accounts Manager

POSGATE & DENBY (AGENCIES) LTD.

153 Fenchurch Street, London EC3M 6BB

## ACCOUNTANCY APPOINTMENTS APPEAR EVERY THURSDAY

Rate: £37.00 per single column centimetre plus VAT

For further details ring:

LOUISE HUNTER on 01-248 4864



# International Appointments

## GROUP AUDIT DIRECTOR

DUBAI

Circa US\$ 60,000 p.a.  
+ perquisites

The Al-Futtaim Group, which is one of the largest professionally managed groups in the Gulf, requires a Group Audit Director to be based at its head office in Dubai. The Group is engaged in trading, construction, engineering, manufacturing, insurance and finance.

The Group Audit Director will report to the President of the Group. He will head an independent central audit function which currently consists of around twenty professionals, and will have the authority to scrutinise and comment on all aspects of the group's operations - both financial and non-financial. He will promote the development and implementation of cost-effective financial, operating and administrative controls throughout the group, conduct special investigations, liaise with external auditors, suggest operational improvements, etc. The group's activities are extensively computerised on a large in-house computer installation using advanced software and the Group Audit Director will be expected to apply the most up-to-date techniques in systems and computer audit.

Candidates should be Chartered Accountants of about 50 years of age. They are likely to have been the head of the internal audit function in a large, professionally managed multi-divisional company and must have either direct or supervisory experience of auditing computerised systems. A high degree of interpersonal skills and an ability to deal constructively with persons of varied nationalities are essential pre-requisites for the job.

In addition to the tax free salary mentioned above, perquisites include furnished family accommodation, company car, annual leave passages for employee and his family, medical benefits, gratuity, etc.

Please apply in strict confidence within 14 days to:

A.F. Ferguson & Co.  
P.O. Box 7219, Dubai  
United Arab Emirates

giving full details of age, qualifications, experience and salaries drawn. All applications and envelopes should be marked "Ref. MS/9040"

## Finance and Marketing

Paris

Excellent Package

One of the fastest growing US computer corporations currently requires two ambitious individuals for its International Head Office based in Paris.

### Business Controller

Heading up a new Business Planning/Marketing Group you will be responsible for:

- ★ Forecasting, strategic planning and analysis
- ★ Asset management
- ★ Pricing strategy
- ★ Analysis of operational performance
- ★ International client liaison
- ★ Frequent direct contact with Corporate Headquarters in USA

Aged around 30, your accountancy, MBA or business degree qualification will be complemented by proven commercial experience.

### Financial Accountant

Internal promotion has created this vacancy for a recently qualified accountant to undertake consolidations and the general accounting duties for a subsidiary company. Commercial acumen coupled with an unusually high level of ambition is essential.

Both positions command attractive packages and in particular offer outstanding prospects for career progression within the group. Familiarity with computers and a knowledge of French would be advantageous.

Interested candidates should contact Mark Adams on 01-831 0431 or write, enclosing a comprehensive c.v., to Michael Page International, Sicilian House, Sicilian Avenue, London WC1A 2QH, quoting ref. MA987/IT.



Michael Page International

Recruitment Consultants

London Brussels New York Sydney

A member of the Addison Page PLC group

## GENERAL MANAGER

Cairo, Egypt

Economics Laboratory is a multi-national leader in the manufacture and sale of specialty chemicals for hotels, hospitals and food processing plants. Our current opening in Cairo, Egypt, offers an exceptional opportunity for an astute General Manager who can manage our Egyptian joint venture and supervise well-established distributors in the Middle East—primarily Saudi Arabia, U.A.E. and Kuwait.

We seek the dynamic individual whose 5+ years' management experience includes successful marketing and sales of disposable goods and knowledge of manufacturing, distribution and general administration. The ability to travel freely throughout the Middle East is essential, as are strong written and verbal communication skills — English fluency required; Arabic a plus. Knowledge of chemicals is a definite advantage.

If you are the candidate we select, we will support your success with an intensive 6-month training programme prior to your overseas position. And we will reward your achievements with the excellent compensation and benefits package you would expect of a Fortune 500 leader in the global marketplace. For prompt consideration, please send your résumé in confidence to:

Ibrahim Ghorayeb

ECONOMICS  
LABORATORY, INC.

255 Blair Road  
Avenel, New Jersey 07001, U.S.A.

Equal Opportunity Employer

## FINANCIAL ANALYSTS

HONG KONG

We are a leading financial Group in the Far East and we are looking for bright young financial analysts who are interested in working in Hong Kong.

If you are 23-26 years old, unmarried, have had graduate level education, presently working as a junior analyst with a stockbroker, fund management or other financial institution and you are keen on spending a few years developing a career in Hong Kong, please write to us with a résumé and details of yourself.

For successful candidates we plan to offer an initial salary within a range of HK\$150,000 to HK\$180,000 a year. In addition, there is an attractive bonus scheme. Thereafter, if you prove to be successful, you can expect fairly rapid escalation of remuneration.

Those interested please write to: Box A9082  
Financial Times, 10 Cannon Street, London EC4P 4BY



## INTERNATIONAL CENTRE FOR DIARRHOEAL DISEASE RESEARCH, BANGLADESH

### VACANCIES

ICDDR,B is a non-profitmaking international institution situated in Dhaka, Bangladesh. Its aims are to conduct research and training in diarrhoeal disease and related subjects of nutrition and fertility and to develop improved health programmes for control of diarrhoeal disease in developing countries. It is also involved in major demographic surveys.

Candidates are being sought for the following position at P5 UN level.

#### 1. CHIEF FINANCE OFFICER

The Chief Finance Officer will be responsible for the overall financial management of ICDDR,B under the Director of the Centre. Duties will include fiscal planning, resource development liaison, monitoring grants administration and adherence to donor requirements, developing and implementing budgetary systems, review and analysis of the financial performance of ICDDR,B.

The Chief Finance Officer will advise the Director and Board of Trustees as well as supervising a supporting staff.

Candidates are being sought for the following position at P2 UN level.

#### 2. RESOURCES DEVELOPMENT PROGRAMME OFFICER

This individual is responsible to the Associate Director, Resources Development to liaise with foreign embassies, concerned national institutions, local offices of international agencies in Dhaka and

other potential donor agencies or collaborating institutions. He/she will prepare donor proposals, coordinate with various working groups to finalise required reports to donors as required by the grants agreement.

#### Qualifications and Experience:

A university graduate with minimum five years' relevant experience in proposals and budget formulation, fund raising with excellent writing and speaking capability in English is essential. Work experience in a developing country other than that of the individual's own nationality and experience in an international agency are preferred. Experience in international or public health and accounting background is desirable.

Candidates are being sought for the following position at P1 UN level.

#### 3. INTERNAL AUDITOR

This individual will be responsible for conducting independent appraisal activities within the Centre and review accounting, financial and other operations for the management to ascertain the extent of compliance with established policies, plans and procedures.

**Qualifications and Experience:** University degree in finance accounting with specialisation in accounting management with seven to 10 years' work experience either in a public accounting firm or in an internal audit position. Tactful manner combined with determination to pursue matters will be considered as an added quality.

These positions carry a WHO/UN based salary structure depending on qualifications, experience and number of dependants. Contract period is for three years.

A detailed job description may be provided on request upon submission of applications and a detailed curriculum vitae together with names and addresses of references which should reach the Acting Chief Personnel Officer, ICDDR,B, GPO Box 128, Dhaka-2, Bangladesh, not later than 20th September, 1985. Applicants are requested to indicate the name of the publication where the advertisement was seen.

The position will be available after July 1, 1986.

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Pour ces 2 postes, le lieu de travail se situe à PARIS. Merci d'adresser votre dossier de candidature, en précisant la réf. du poste choisi, au Chef de la Division du Personnel et des Services Généraux - EUTELSAT - 33, avenue du Maine - 75755 PARIS Cedex 12.



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### Company Notices

## TRANS-NATAL COAL CORPORATION LIMITED

(Incorporated in the Republic of South Africa)

### DIVIDEND DECLARATION

Notice is hereby given that a final dividend, No. 45 of 00 cents (00 cents for the year) per share has been declared payable to ordinary shareholders in respect of the financial year ended 30 June 1985. The dividend is declared in the currency of the Republic of South Africa and is payable to shareholders registered in the books of the company at the close of business on 9 August 1985. The register of members will be closed on 10 August 1985 to 25 August 1985 both days inclusive. Payment may be made by the transfer secretaries mentioned below, on 30 August 1985. Payments from the United Kingdom office will be made in United Kingdom currency at the rate of exchange ruling on 20 August 1985, or the first day thereafter on which a rate of exchange is obtainable. Non-resident shareholders' tax of 15 per cent will be deducted from dividends payable to shareholders whose registered address is outside the Republic of South Africa.

By order of the Board  
per pro, GENCOR (U.K.) LIMITED  
London Secretaries  
L. J. Bates  
30 Ely Place  
London EC1N 6UA  
25 July 1985

London Transfer Secretaries  
Hill Samuel Registrars Limited  
6 Greenock Place  
London SW1P 1PL

ECU 50,000,000

## THE KOREA DEVELOPMENT BANK

Floating Rate Notes due 1992

In accordance with the provisions of the Notes, notice is hereby given that for the sixth Interest Period from July 19, 1985 to January 20, 1986, the Notes will carry an interest rate of 9.125% per annum. The interest amount payable on the relevant Interest Payment Date which will be January 20, 1986 is ECU 478.56 for each Note of ECU 10,000.

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Agent Bank

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NOTICE IS HEREBY GIVEN that the Annual General Meeting, for 1985, to be held at the offices of Kredietbank, Luxembourg, on Friday, 18 August 1985, at 3.30 p.m.

AGENDA:  
1. Submission of the Report of the Board of Directors and of the Statutory Auditor, and Independent Public Accountants.  
2. Approval of the Annual Report and Audited Accounts for 1984.  
3. Declaration of the Dividend.  
4. Discharge of the Directors and of the Statutory Auditor in respect of their duties.  
5. Election of the members of the Board of Directors for the next year.

6. A member entitled to attend and vote at the above meeting may appoint a proxy to attend and vote on his behalf and each proxy must be a member of the Company. Holders of bearer shares should deposit their shares with one of the Coupon Paying Agents shown below, which will entitle them to attend the meeting.

MANUFACTURERS HANOVER BANK  
(GUERNSEY) LIMITED, P.O. Box 92, St. Peter, Port, Guernsey.  
MANUFACTURERS HANOVER BANK, Luxembourg, 10, rue de la Liberté, Luxembourg.  
KREDIETBANK S.A. LUXEMBOURG, 43 Boulevard Royal, Luxembourg.

By Order of the Board of Directors

### VITRO S.A.

US\$75,000,000

Floating Rate Notes due July 1988

(Extendible at the Noteholder's Option to 1991)

Notice is hereby given that the rate of interest for the period 23rd July, 1985 to 23rd January, 1986 has been fixed at 6.375 per cent per annum. On the 23rd January, 1986, interest of US\$46.96 per US\$100 nominal amount of the Notes, and US\$228.03 per US\$100,000 nominal amount of the Notes, will be due against interest Coupon No. 3.

SWISS BANK CORPORATION  
INTERNATIONAL LIMITED  
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### NOTICE TO HOLDERS OF DU PONT OVERSEAS CAPITAL N.V. BEARER SECURITIES

Copies of the latest Annual Report of E. I. du Pont de Nemours & Co. Company and the Financial Statements of Du Pont Overseas Capital N.V. can be obtained on request from:

The Du Pont Overseas Capital N.V. c/o E. I. du Pont de Nemours & Co. R. L. Frank, D-8047 Wuppertal, D51695, USA

Tel: (0101-302) 774-9017

### TRAFALGAR FUND

Registered Office: 14 rue d'Alger, Luxembourg.  
Convened pursuant to Article 14 of the Statutes of the Fund, the Extraordinary General Meeting of Shareholders will be held on the 25th August, 1985, at 10.00 a.m. in the Luxembourg office of the Fund. The agenda of the meeting is as follows:

1. To elect the members of the Board of Directors for the period 1st January 1986 to 31st December 1986.

2. To elect the members of the Board of Directors for the period 1st January 1987 to 31st December 1987.

3. To elect the members of the Board of Directors for the period 1st January 1988 to 31st December 1988.

4. To elect the members of the Board of Directors for the period 1st January 1989 to 31st December 1989.

5. To elect the members of the Board of Directors for the period 1st January 1990 to 31st December 1990.

6. To elect the members of the Board of Directors for the period 1st January 1991 to 31st December 1991.

7. To elect the members of the Board of Directors for the period 1st January 1992 to 31st December 1992.

8. To elect the members of the Board of Directors for the period 1st January 1993 to 31st December 1993.

9. To elect the members of the Board of Directors for the period 1st January 1994 to 31st December 1994.

10. To elect the members of the Board of Directors for the period 1st January 1995 to 31st December 1995.

11. To elect the members of the Board of Directors for the period 1st January 1996 to 31st December 1996.

12. To elect the members of the Board of Directors for the period 1st January 1997 to 31st December 1997.

13. To elect the members of the Board of Directors for the period 1st January 1998 to 31st December 1998.

14. To elect the members of the Board of Directors for the period 1st January 1999 to 31st December 1999.

15. To elect the members of the Board of Directors for the period 1st January 2000 to 31st December 2000.

16. To elect the members of the Board of Directors for the period 1st January 2001 to 31st December 2001.

17. To elect the members of the Board of Directors for the period 1st January 2002 to 31st December 2002.

18. To elect the members of the Board of Directors for the period 1st January 2003 to 31st December 2003.

19. To elect the members of the Board of Directors for the period 1st January 2004 to 31st December 2004.

20. To elect the members of the Board of Directors for the period 1st January 2005 to 31st December 2005.

21. To elect the members of the Board of Directors for the period 1st January 2006 to 31st December 2006.

22. To elect the members of the Board of Directors for the period 1st January 2007 to 31st December 2007.

23. To elect the members of the Board of Directors for the period 1st January 2008 to 31st December 2008.

24. To elect the members of the Board of Directors for the period 1st January 2009 to 31st December 2009.

25. To elect the members of the Board of Directors for the period 1st January 2010 to 31st December 2010.

26. To elect the members of the Board of Directors for the period 1st January 2011 to 31st December 2011.

27. To elect the members of the Board of Directors for the period 1st January 2012 to 31st December 2012.

28. To elect the members of the Board of Directors for the period 1st January 2013 to 31st December 2013.

29. To elect the members of the Board of Directors for the period 1st January 2014 to 31st December 2014.

30. To elect the members of the Board of Directors for the period 1st January 2015 to 31st December 2015.

31. To elect the members of the Board of Directors for the period 1st January 2016 to 31st December 2016.

32. To elect the members of the Board of Directors for the period 1st January 2017 to 31st December 2017.

33. To elect the members of the Board of Directors for the period 1st January 2018 to 31st December 2018.

34. To elect the members of the Board of Directors for the period 1st January 2019 to 31st December 2019.

35. To elect the members of the Board of Directors for the period 1st January 2020 to 31st December 2020.

36. To elect the members of the Board of Directors for the period 1st January 2021 to 31st December 2021.

37. To elect the members of the Board of Directors for the period 1st January 2022 to 31st December 2022.

38. To elect the members of the Board of Directors for the period 1st January 2023 to 31st December 2023.

39. To elect the members of the Board of Directors for the period 1st January 2024 to 31st December 2024.

40. To elect the members of the Board of Directors for the period 1st January 2025 to 31st December 2025.

41. To elect the members of the Board of Directors for the period 1st January 2026 to 31st December 2026.

42. To elect the members of the Board of Directors for the period 1st January 2027 to 31st December 2027.

43. To elect the members of the Board of Directors for the period 1st January 2028 to 31st December 2028.

44. To elect the members of the Board of Directors for the period 1st January 2029 to 31st December 2029.

45. To elect the members of the Board of Directors for the period 1st January 2030 to 31st December 2030.

46. To elect the members of the Board of Directors for the period 1st January 2031 to 31st December 2031.

47. To elect the members of the Board of Directors for the period 1st January 2032 to 31st December 2032.

48. To elect the members of the Board of Directors for the period 1st January 2033 to 31st December 2033.

49. To elect the members of the Board of Directors for the period 1st January 2034 to 31st December 2034.

50. To elect the members of the Board of Directors for the period 1st January 2035 to 31st December 2035.

51. To elect the members of the Board of Directors for the period 1st January 2036 to 31st December 2036.

52. To elect the members of the Board of Directors for the period 1st January 2037 to 31st December 2037.

53. To elect the members of the Board of Directors for the period 1st January 2038 to 31st December 2038.

54. To elect the members of the Board of Directors for the period 1st January 2039 to 31st December 2039.

55. To elect the members of the Board of Directors for the period 1st January 2040 to 31st December 2040.

56. To elect the members of the Board of Directors for the period 1st January 2041 to 31st December 2041.

57. To elect the members of the Board of Directors for the period 1st January 2042 to 31st December 2042.

58. To elect the members of the Board of Directors for the period 1st January 2043 to 31st December 2043.

59. To elect the members of the Board of Directors for the period 1st January 2044 to 31st December 2044.

60. To elect the members of the Board of Directors for the period 1st January 2045 to 31st December 2045.

61. To elect the members of the Board of Directors for the period 1st January 2046 to 31st December 2046.

62. To elect the members of the Board of Directors for the period 1st January 2047 to 31st December 2047.

63. To elect the members of the Board of Directors for the period 1st



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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Thursday July 25 1985

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### UAL in deficit after strike

By Our New York Staff

UAL, the parent of United Airlines, the largest U.S. carrier, was sent plunging deep into loss in the second quarter because of the 29-day strike by its pilots. A net loss of \$102.86m by the airline pushed the holding company to a deficit of \$97.07m, or \$2.79 a share.

In the year-ago quarter, UAL had achieved a profit of \$117m, or \$3.01 a share, with the airline contributing \$101.2m.

The latest setback was slightly eased by a 48 per cent jump in net earnings at UAL's hotels to \$11.2m. Mr Richard Ferris, chairman of UAL, said that the agreement which ended the strike had established pilot wage rates that will produce long-term savings needed by the airline to succeed in a competitive market. Although the airline had returned to near-normal flight schedules and is working to regain market share, efforts to recoup profits will be challenged by the intense price competition and somewhat softer economy.

He pointed out that the strike had eliminated the momentum needed to take full advantage of the peak summer travel season.

For the first half, UAL turned in a loss of \$103.79m, or \$2.86, compared with a profit of \$118.5m, or \$3.49 a share, last time when it was halfway through what was to be its best year since 1978.

Group operating revenues in the latest quarter slid to \$1.19bn from \$1.22bn, leaving the half-time total down at \$2.78m, from \$3.47m.

### Fermenta sees higher earnings

By Kevin Done in Stockholm

FERMENTA, the Swedish antibiotics and biotechnology group, has raised its profits forecast for 1986 to SKr 300m (\$35.33m), an increase of some 11 per cent from the earlier forecast of SKr 270m-SKr 280m and an increase of 260 per cent over 1985.

The group, which has been growing fast through a series of acquisitions in Europe and the U.S., achieved profits (before tax and extraordinary items) of SKr 81.6m last year on sales of SKr 448.6m. Group turnover is expected to quadruple this year to around SKr 1.4bn.

The new profits forecast could help to rekindle interest in the group from international investors, who gave a lukewarm response to last week's SKr 21bn share issue in the London capital market.

Some of the co-managers of the issue - led by Svenska International, the London subsidiary of Svenska Handelsbanken - failed last week to place their allocation of shares. Six of the 10-strong management group were either wholly or partly Swedish-owned institutions, and the group had less international flavour than had been hoped.

Fermenta is maintaining the hectic pace of its international expansion and announced plans yesterday for the takeover of a fermentation company in Brazil, its first move into South America.

### MAN set to return to the black

By Jonathan Carr in Frankfurt

MASCHINENFABRIK Augsburg-Nürnberg (MAN), the West German truck maker and engineering group, broke even in the year to June 30 after a long period of heavy losses and expects to be well in the black in 1985-86.

MAN directors said the improved results came from the normal run of business, and do not include the extraordinary earnings from the recent sale of its 50 per cent stake in the MTU engines company.

MAN, which is owned by the GHH engineering group, said most of the proceeds from the sale of the MTU share would go to bolster reserves. It was also proposed to pay a 4 per cent dividend for 1984-85.

The exact sum realised from the MTU sale to Daimler-Benz has not been officially revealed, but is understood to be in the region of DM 500m (\$178.6m).

MAN has dragged itself back into the black after net losses reaching a combined DM 280.2m in the two previous years, due to a tough reorganisation and rationalisation programme.

Production has been concentrated at fewer facilities and the workforce has been cut sharply. MAN employs just under 30,000 people in the parent company and less than 40,000 in the group.

Alan Friedman, recently in Pordenone, on the task facing a modest former Fiat executive

## Electrolux man prepares to clean up at Zanussi

"I AM not an expert on home appliances and probably I never will be," Sig Gian Mario Rossignolo, the 54-year-old chairman of Italy's Zanussi home appliance group, is a modest man, but a tough manager. Hand-picked by Electrolux of Sweden, which last year took over the crisis-ridden Zanussi, Sig Rossignolo is facing the challenge of his life - the restructuring of one of Europe's leading white goods companies and its successful integration into the Electrolux family.

While he may not be intimately familiar with the inside of a refrigerator or washing machine, Sig Rossignolo is well equipped to do what needs most to be done, namely the managing of a company which until recently has been technically insolvent.

It is too early to judge the Zanussi restructuring plan, which among other things calls for job cuts affecting nearly a third of the 18,000 workforce over the next three years and heavy capital spending in factory automation. But even in his first six months in the job Sig Rossignolo, who had more than 20 years' experience as a Fiat executive, has been busy working on new promotion, distribution and sales plans and has presided over tortuous negotiations with trade unions, the regional government of Friuli in northeastern Italy, where Zanussi is based, and government officials.

Sig Rossignolo, who frequently commutes by helicopter from his

home in Turin, where he is also chairman of the Italian subsidiary of Sweden's RIV-SKE concern, to Zanussi headquarters in Pordenone, leaves no doubt about his feelings for the former Zanussi management: "That management was clearly not very involved in day-to-day operations."

He also says Zanussi's financial situation was a lot worse than even Electrolux imagined when it finally took over in December. "The reality of this company was different from what we expected," Zanussi last year lost L125.9bn (\$84.7m), which wiped out two thirds of its newly reconstituted capital base.

A large part of the 1984 loss stemmed from foreign exchange costs of servicing a dollar debt which has now been converted into lire as part of the rescheduling of Zanussi's L1,000bn debt over seven years.

Charges on the disposal of several companies which were peripheral to the white goods business were struck in last year's accounts, but more will contribute to the 1985 full-year loss of around L135bn to L140bn. The full-year loss is equivalent to the deficit in the first six months, when Zanussi lost and then recouped 3 per cent of its market share at home which is now back to around a quarter of the Italian market.

The Italian white goods market is in dreadful shape and Zanussi has been hurt by other companies, including Candy, Indesit and Ariston,

which have cut prices to steal a march on the leader during its crisis. "We earn abroad and lose in Italy."

The Italian market has a destructive competitive structure," says Sig Rossignolo. Last year 68 per cent of Zanussi's L1,780 turnover came from abroad.

But while orders slumped in the first quarter of this year, the signs are that distributors will be taking 14 per cent more than last year during the second half of 1985. Meanwhile Indesit, the second largest Italian white goods maker, is facing serious problems and is seeking outside partners.

To get Zanussi into shape, Sig Rossignolo will first complete work on recapitalising the company through the conversion of L72bn of bonds held by Electrolux into shares. Electrolux's stake in Zanussi will remain at 49 per cent for the next few years with Fiat, Mediobanca and other Italian shareholders holding smaller stakes.

The most important work is the reorganisation of manufacturing - shifting refrigerator, washing machine and dishwasher production around the Zanussi plant network and introducing automation.

Zanussi plans to spend more than L160m on streamlining production - it is now using 60 per cent of its capacity - and introducing new products. Where will the money to buy new technology come from? About L75bn should come from the Friuli regional government, which is a



Sig Gian Mario Rossignolo

10.5 per cent shareholder in Zanussi. The rest will come from the company's recapitalisation, from cash flow and from Electrolux.

As a result, Zanussi will disperse with 4,848 workers in Italy over the next three years. By the end of December the number of redundant will come to 2,850. Around 40 per cent of these 2,850 workers are already on temporary lay-off. This means Zanussi's workforce, which totalled 29,000 in 1982 and now stands at just over 18,000, will in 1988 be down to around 13,800. If the company's factory automation plan proceeds, it is likely that 1988 and 1989

will see additional redundancies of 1,000 workers a year.

Sig Rossignolo is making use of his Fiat experience (he still wears his shirt sleeve like Fiat chairman Sig Gianni Agnelli) in his restructuring plan. He has hired as a consultant the Fiat engineer who recently serviced the car company's robotised engine plant at Ternoli.

He also reckons Zanussi products must be updated. "Zanussi products are still like old Fiat 500 models from the 1960s. We must move from a simple design to more sophisticated engineering and innovation, more micro-chips, more options and such," he says.

But how will Zanussi be integrated into the overall market and manufacturing strategy of its new parent, Electrolux? Sig Rossignolo says this is not hard and predicts integration will be complete by next year. He says Zanussi and Electrolux, which together have a quarter of the European home appliance market, have "an ideal situation."

Zanussi is hardly present in Electrolux's home territory of Scandinavia and is not present in Holland or Switzerland, where Electrolux is strong. It is strongest in the UK, West Germany, Spain and Italy. The two companies are already producing to each other's specifications, Sig Rossignolo adds.

As an example of the integration he says that in France, where top leading washing machines are more popular, Zanussi will buy

from Electrolux. In southern Europe, where front-loading machines are the norm, Zanussi will produce for Electrolux.

Sig Rossignolo says Zanussi hopes to be back in the black in the last month of this year on a monthly budget basis. Key to the new strategy will be streamlined manufacturing, which could result in lower overall turnover. "This company does not want to produce volume and lose money. I am not interested in making 4m units a year unless there is a profit margin. I want flexible manufacturing which can be expanded or changed on short notice," explains the chairman.

One lingering problem is Zanussi's 45 per cent stake in Seleco, the consumer electronics maker which was set up as an Italian political project. The venture, which makes 200,000 television sets and other products a year, is a drain on Zanussi resources and Sig Rossignolo says his goal is "to stop it from being a basemorrhage." But Electrolux-Zanussi is constrained by its overall agreement with the Italian Government and trade unions to remain inside Seleco.

It will take time, probably at least a year or 18 months, to judge how effective the Electrolux-Rossignolo remedy for Zanussi really is. One thing is certain, however: a programme is being tackled and, after years of uncertainty, Sig Rossignolo and his new managing director at Zanussi, Sig Carlo Verri, are taking a hands-on approach.

## Du Pont cites strong dollar and weak economy after 39% slide

BY CHRIS CAMERON-JONES IN NEW YORK

DU PONT, the U.S. chemicals group, suffered a 39 per cent slide in net earnings and a 6 per cent dip in sales for the second quarter because of continued weakness in the country's industrial economy and the effects of the strong dollar.

Income was down from a record \$437m or \$1.91 a share, to \$280m, or \$1.10. This was, however, an improvement on the preceding quarter, when unusual charges of \$40 cents a share left reported earnings at only 26 cents.

Analysts were already forecasting a lower outlook for 1985, but the quarter was below expectations and Du Pont shares fell 5% to \$59 1/2 in early trading.

Mr Edward Jefferson, the chairman, said the company expected a somewhat stronger second half, based on expected improvement in fibres results and savings from the early retirement programme completed in April. But he added that a significant improvement would depend on the economy and exchange rates.

Profit for the half year was down from \$910m or \$3.36, to \$332m, or \$1.38, on sales more than \$1.5bn lower at \$1.87bn. Turnover for the latest quarter was \$635.5m, against \$913m previously.

Net operating income declined in all sectors except petroleum refining, marketing and transport,

where there was a \$32m rise to \$80m. In the diversified industrial and specialty businesses there was a 33 per cent decline, with chemicals diving to \$21m, from \$78m, a year ago, fibres down at \$45m, from \$86m, polymer products at \$35m, from \$69m, and a \$15m fall to \$45m in industrial and consumer products.

Biomedical products earnings plunged to \$4m from \$22m because of a fall in demand for drugs and lower prices for X-ray equipment.

Du Pont is among the top U.S. exporters. It estimates that had the dollar maintained its early 1984 value, group earnings would have been a third higher for latest two quarters.

## Tenneco's prospects improve in quarter

By William Hall in New York

TENNECO, the U.S. conglomerate that has been the subject of takeover speculation because of the depressed nature of some of its energy and farm-related businesses, appears to be nearing the end of its recent sharp profits slide.

The group yesterday reported second-quarter net income of \$194m down on last year's \$220m, but the highest quarterly earnings since mid-way last year.

Last year's \$145 a share earnings in the second quarter were inflated by 28 cents of special gains, partly reflecting the sale of a chemical facility. When that is stripped out, the second-quarter earnings of \$1.03 are down 12.4 per cent.

Tenneco bought International Harvester's farm equipment operations early this year and merged them with its own J. I. Case agricultural equipment operations. Case lost money in the early part of the year but was profitable in May and June, and the company is "confident" that the Case-Harvester operation will be profitable in the fourth quarter of 1985.

Sam Company, the Pennsylvania-based energy group, yesterday reported a 7 per cent rise in second-quarter net income to \$146m. Its results were helped by a sharp turnaround in its downstream oil refining and marketing operations, which produced a \$56m profit compared with a \$7m loss in last year's second quarter.

Mesa Petroleum, the master company for corporate raider Mr T. Boone Pickens, earned \$65.3m or \$1.39 a share in the second quarter. That included \$87m or \$1.23 a share in after-tax gains from the partial disposal of shares in Unocal,

## Bull on target with break-even result

BY PAUL BETTS IN PARIS

BULL, the French nationalised computer group, managed to break even in the first half of this year after losing FFr 250m (\$29m) in the first half of last year and FFr 480m for all of 1984.

The break-even result appears to accelerate the recovery of the group, which has been aiming to make clear profits in 1986. Bull has undergone restructuring since losing FFr 135m in 1982 and FFr 625m in 1983.

Barring unforeseeable events, the computer group expects to break even for the whole of this year. The recovery is good news for the French Government, which has been insisting that most large nationalised groups, except the Renault car company and the steel sector, return to the black by this year or at the latest by next year.

Other success stories in the nationalised sector include the Thomson electronics group, which man-

aged to cut its losses last year; Pechiney, the aluminium group; and Rhone-Poulenc, the chemicals concern, which have both already returned to profit.

Bull's group sales in the first half had grown by 25 per cent compared with the same period last year, to FFr 7.4bn. But the company said the figure was misleading because it included the restructuring of the commercial networks of a number of subsidiaries, including CII Honeywell Bull, Bull Sema, Bull Transac and Bull Minal. The company is expecting group sales to increase by about the same 17 per cent level at last year, when they totalled FFr 13.6bn.

Separately, Cap Gemini Societe, the leading French computing services company, has reported a 28.8 per cent rise in first-half sales to FFr 1.026bn from FFr 809m. The company said group operating income rose 28 per cent in the period.

## AT&T-Philips venture in red for first year

BY LAURA RAUN IN AMSTERDAM

AT&T-Philips Telecommunications, the American-Dutch joint venture, posted a loss of F166m (\$17.47m) on turnover of F1 603m in 1984, the first year of operations.

The deficit was primarily attributed to the company's premier product, the IESS digital switching system, which was acquired from AT&T and whose high development costs erased an operating profit from overall sales. Transmission equipment, which accounted for half of sales, turned in a profit.

The Hilversum-based company said the results were better than expected when the joint venture was established in December 1983. Mr Karel Hubee, executive vice-

president, had earlier said the company hoped to move into the black by next year.

For this year, AT&T-Philips forecast continued pressure on results, including the start up of the SESS switching-system factory in the Hague. Transmission activities, however, are seen reporting higher sales and profit and the analogue switching system, which sold better than expected, should contribute positively.

Mr Hubee has previously forecast that turnover would exceed F1 1bn this year and reach F1 3bn by 1990. The workforce is to be substantially increased, largely in the development area, to around 5,000.

## Mitsubishi expands Ecu range

By Alexander Nicoll in London

MITSUBISHI Bank is expanding the range of the European currency unit through an insurance facility for certificates of deposit (CDs), believed to be the first CD facility dominated in Ecu.

The borrower, seeking funds to support its activity in the Ecu loan and bond market, has mandated Chemical Bank International to arrange an Ecu 50m five-year facility. When required, the Japanese bank's London branch would call on a tender panel of up to about 10 banks also active in the Ecu market to bid for three or six-month CDs.

The paper will carry interest at 4 per cent below London interbank offered rates (Libor).

It is designed to appeal to the growing number of big players in the Ecu market, which has become quite active in both foreign exchange and deposits. In addition to the rapidly expanding Ecu bond market, there is fledgling business in Ecu CDs.

## EUROBONDS

## Market swallows Heinz offering

BY MAGGIE URRY IN LONDON

H. J. HEINZ took a tin-opener to the Euro-Australian dollar market and pulled out A\$37.5m through a five-year issue, said by traders to be very successful. The name, known to "a million housewives every day" - and the important retail investors in Europe, ensured a good reception for the deal.

Although some dealers said the terms were "sucky," offering the lowest issue yield in the sector since January 1979 with a coupon of 12 1/4 per cent and issue price of 100 1/2 meaning a 11.99 per cent yield, the bonds were trading at a discount of only 1/4 point compared with fees of 2 per cent. Lead manager for the deal is Orion Royal Bank with Commerzbank as co-lead.

The proceeds will not be swapped but will be used by Heinz for its Australian operations.

Later in the day Morgan Guaranty made its debut as a book runner in the Australian dollar sector with a A\$50m issue for SBSA Finance, which is indirectly owned by State

Bank of South Australia, itself owned by the state. This, too, was not swap-driven, and terms looked generous at a 13 per cent coupon and par issue price for the three year bonds giving a yield 15 basis points above Australian Treasury paper. Some dealers argued that investors prefer longer maturities, but the issue was quoted within its 1 1/4 per cent commission.

Late in the day, Goldman Sachs launched a £50m Eurosterling issue for Credit Lyonnais. This matures in January 1994 and pays a 10 1/2 per cent coupon. Issue price is 100 1/4 and fees are 2 per cent to give a yield close to UK government bonds. It came too late to trade actively.

With the Eurodollar market still virtually closed, although slightly firmer yesterday, only a special deal has any chance of success. Swiss Bank Corporation International had just such an issue yesterday - a £50m convertible for one of the fastest-growing U.S. companies, The Limited, which sells women's

clothing through stores and mail order catalogues.

The bonds have a 15-year life and are issued at par. The coupon was indicated at 8 1/2 to 9 per cent, while the conversion premium is expected to be in the 20 to 24 per cent range. Investors have a put option after five years to give a yield of 9 1/2 per cent in case the share price's strong performance should falter. The issue was trading around 102.

The holiday mood is well set in Switzerland and the foreign bond market had a quiet day with prices unchanged.

Banque Paribas (Suisse) announced a SwFr 100m five-year private placement for Denki Kagaku Kogyo, a Japanese electrochemical company, with equity warrants.

The D-Mark bond market saw mainly professional trading yesterday with good interest in recent issues. The ECSC 7 per cent 1985 bonds, launched earlier this month, gained 1/2 point to 104 1/2.

## GM profit falls 28% despite sales rise

By Paul Taylor in New York

GENERAL MOTORS, the worlds largest car maker, has reported a sharp 28 per cent decline in second-quarter net earnings to \$1.16bn - despite a 14.3 per cent increase in factory unit sales and a 14.8 per cent rise in total revenues to \$24.8bn.

Wall Street had been expecting a poor year-on-year earnings comparison because of the costs of new models and plant and other strategic investments the company has been making, but the decline was somewhat larger than expected.

GM's second-quarter net earnings, equivalent to \$3.32 a share, compare with net earnings of \$1.899bn or \$5.09 a share in the 1984 second quarter when revenues totalled \$21.8bn.

The latest results mean first-half net earnings fell by 31 per cent to \$2.23bn or \$5.78 a share on revenues of \$48.71bn compared with net earnings of \$3.22bn or \$10.20 a share on revenues of \$44.47bn a year earlier.

## IU Int hit by losses at truck unit

By Our New York Staff

IU INTERNATIONAL, the Philadelphia-based trucking, waste-management and agribusiness group, has suffered a second-quarter net loss of \$33.7m, or \$1.25 a share, due largely to its troubled truck subsidiary.

The loss, which exceeded earlier estimates, compared with a profit of \$10.57m, or 39 cents in the year-ago period and a loss of \$9.9m in the preceding quarter.

Mr John Gibray Christy, chairman, said that without the Ryder/PFE truck offshoot, which the group plans to spin off, IU would have shown a modest pre-tax profit.

Total shipments and revenues have been substantially cut at Ryder, mostly because of a decision to forgo marginal short-haul freight business, but there was also some loss of share in the long-haul market.

For the first half, IU's loss emerged at \$43.62m, or \$1.62 a share, against a profit of \$12.47m, or 45 cents.

## Gencor unit lifts payout

By Kenneth Marston in London

THE South African Gencor group's Trans-Natal Coal subsidiary is raising its final dividend for the year to June 30 to 35 cents (18 U.S. cents). The total for the year is thus brought to 65 cents against 60 cents for 1983-84.

The Canadian Cominco's 62.5 per cent-owned Vestron Mines, which operates the Arctic lead-zinc-silver Black Angel mine in Greenland, reports first-half earnings of C\$200,000 (U.S.\$142,800), or 4 cents per share. This compares with a loss of C\$2.8m in the same period of last year.

During the second quarter of this year, 40,800 tonnes of zinc concentrates and 7,800 tonnes of lead concentrates were shipped. A year ago, a scheduled shipment of 36,600 tonnes of zinc concentrates and 14,400 tonnes of lead concentrates was delayed until the first week of July by adverse ice conditions. Vestron has declared a dividend of 13 cents, payable on August 29.

These Securities having been placed privately, this announcement appears as a matter of record only



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July 1985



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Particulars of the Notes are available in the statistical services of Eutel Statistical Services Limited. Copies of the listing particulars relating to the Notes may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) from the Company Announcements Office of the Quotations Department of The Stock Exchange, Throgmorton Street, London EC2, up to and including 26th July, 1985 or during usual business hours on any weekday (Saturdays and public holidays excepted) at the addresses shown below up to and including 9th August, 1985.

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Winchester House,  
100 Old Broad Street,  
London EC2N 1BQ

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25th July, 1985

## INTL. COMPANIES & FINANCE

### Singapore plans to widen role of financial markets

BY CHRIS SHERWELL IN SINGAPORE

SINGAPORE'S POWERFUL banking authorities have decided to widen the tiny domestic bond market, an historic move which will transform the way the Government funds itself and will alter the country's savings and investment patterns.

In a separate development, the Monetary Authority of Singapore (MAS) has ordered the redrafting of controversial legislative proposals which would have tightened regulations of the local security industry.

The two moves, privately disclosed in the last week, have excited Singapore's financial community because they promise major developments for the country as an international financial centre.

The plan to widen the Singapore dollar bond market was unveiled by MAS officials at an unusual meeting last week with

representatives from commercial banks, merchant banks, finance companies, discount houses, stock exchange members, and insurance companies.

Currently when the Government needs to borrow money it issues bonds to the Central Provident Fund (CPF), which manages a compulsory savings scheme for all Singapore employees, and to the preferentially treated Post Office Savings Bank (POSB), which captures a large proportion of voluntary savings.

This system, while ingeniously funding the past development of Singapore's infrastructure, has stifled the growth of a domestic bond market. Critics now say the scheme has outlived its usefulness and that the Government ought to compete in the market for the funds it needs.

It appears that this will now

happen, once the Cabinet has confirmed the change. Decisions will also be necessary on what happens to Government debts already held by the CPF, the POSB and other financial institutions.

How CPF funds will be managed in future remains unclear, but the prospect that they might be used differently has stimulated additional hopes that some might be managed privately. This could in turn provide the basis for a growth in fund management in Singapore, which is seen as a key component of the country's future growth as a financial centre.

The separate decision to redraft the proposed Securities Industry Bill follows complaints last month from stockbroking firms over plans to increase MAS surveillance of the whole securities industry. Bankers also voiced their concern.

### Fujitsu revises forecasts downwards

By Yoko Shibata in Tokyo

FUJITSU, Japan's leading computer and electronics group, has revised downwards its earnings forecast for 1984-85, proving it is not immune from the current semiconductor industry recession.

Fujitsu now expects to suffer its first double-digit profit decline in five years in the year to March 1986, due to a sharp fall in the price of memory integration circuits, one of the company's main products. Group pre-tax profits are expected to fall by 15.7 per cent to ¥130bn (\$546m) compared with the initial projection of a 15 per cent profit gain. Net profits are also expected to fall, by 11.8 per cent to ¥78.5bn, on sales of ¥1,823bn.

The revised forecasts were made as Fujitsu announced its group results for 1984-85. Net profits increased by a substantial 33.5 per cent to ¥89,036m, on sales of ¥1,562,260m, up 49 per cent from the previous year. Net profits per share were ¥88.51, compared with ¥59.41.

Weak sales of video cassette recorder (VCR) tapes have led TDK, the world's largest maker of ferrite and magnetic tapes to report group net profits ahead by only 9.6 per cent to ¥16.5bn in the first half year to May on sales 8.6 per cent higher at ¥211,531m. Earnings per share were ¥274.2 against ¥250.22. The company has also revised downwards its forecasts of full-year parent company results.

The value of sales by the magnetic recording tapes division increased by only 1.3 per cent to account for 43.7 per cent of the total. The volume of VCR tapes increased considerably, but stiff competition led to price cuts of 15 per cent. Electronic materials and components sales increased by 15.2 per cent by value to account for 22.7 per cent of turnover. Parent company sales rose by 7.7 per cent to ¥184,740m, pre-tax profits by 11.3 per cent to ¥31,310m, and net profits by 10.1 per cent to ¥15,180m.

For the full year, TDK had hoped to report pre-tax profits and net profits of ¥69bn and ¥33bn, respectively, on sales of ¥140bn. It now estimates pre-tax profits and net profits at ¥63.5bn and ¥30.5bn on sales of ¥139bn.

The dividend total remains unchanged at ¥40 per share.

### Reduced profits for state sector

SINGAPORE'S 58 state sector companies, which in scale outstrip both the private sector and foreign multinationals, mostly suffered reduced profits—and in some cases severe losses—in the year to March, according to figures given to Parliament by the Government yesterday, writes Chris Sherwell.

The companies—managed along commercial lines and covering manufacturing, trading, petrochemicals, shipbuilding and financial services among other activities—have contributed significantly to the

island state's development. The Government itself now has plans to privatise some of its holdings, starting with Singapore International Airlines, the national flag-carrier.

The biggest and most important company is Temasek Holdings, and its net profits were more than halved from \$226.2m to \$104.9m (U.S.\$47.6m) in 1984. The two other main holding companies—Sheng-Li Holdings and MND Holdings—showed smaller falls to \$879.5m from \$894.4m and to \$341.3m from \$352.2m respectively.

### Bombay SE restrains share price rises

BY R. C. MURTHY IN BOMBAY

THE BOMBAY Stock Exchange, India's largest, imposed on Tuesday its stiffest ever restriction, short of suspending trading, to restrain a runaway rise in share prices.

Brokers now have to deposit with the BSE 40 per cent of their daily turnover in all share purchases. Share sales have been made exempt. Shares of 1,600 companies are traded on the exchange.

The move follows an unprecedented 20 per cent rise in share values over the past week fuelled by prospects of a good harvest.

The increase in activity on

India's stock exchanges since the budget has been attributed to a burst of speculative and investor interest in shares.

Following an easing of restrictions on the corporate sector and subsequent good corporate results, Tata Iron and Steel Company led the way with a four percentage point increase in its dividend to 21 per cent for the year to March.

The Economic Times index touched an all time high of 492.3 points on Monday. The 40 per cent margin brought share values down on Tuesday.

NEW ISSUE

This announcement appears as a matter of record only.

May 1985



## The Kingdom of Spain

### Japanese Yen Bonds Series No. 4 (1985)

#### 20,000,000,000 Japanese Yen

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Tokyo Securities Co., Ltd.  
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Okasan Securities Co., Ltd.  
Universal Securities Co., Ltd.  
Marusan Securities Co., Ltd.  
The Kaisei Securities Co., Ltd.  
Nichiei Securities Co., Ltd.  
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Towa Securities Co., Ltd.  
The Izumi Securities Co., Ltd.  
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Kokusai Securities Co., Ltd.  
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The Tokai Bank, Limited  
L'Européenne de Banque  
Banco Espírito Santo e Comercial de Lisboa, London Branch  
Iran Overseas Investment Corporation Limited

The Bank of Tokyo, Ltd.  
International Westminster Bank PLC  
Bahrain Middle East Bank (BMB)  
Creditanstalt-Bankverein  
First Chicago Limited  
The Long-Term Credit Bank of Japan, Limited  
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July 1985



# INTERNATIONAL COMPANIES AND FINANCE

## Commodore unveils Amiga computer

BY PAUL TAYLOR IN NEW YORK

Commodore International, the once high-flying home computer group, has announced its long-awaited Amiga machine - a sophisticated home computer with dazzling colour graphics and stereo sound, which will sell, in its basic version, for \$1,295.

The Amiga's success is seen as crucial for Commodore in its attempts to stem recent losses, including a \$20.8m deficit in the March quarter. But the introduction of the new machine, one of the few new home computers introduced since IBM brought out its ill-fated IBM PC Jr, is also seen as a key test for the troubled U.S. personal computer industry.

The new computer also represents a significant change in strategy for Commodore, which has aimed most of its products, like the highly successful Commodore 64, which sells for about \$200, at the cut-throat, low-price end of the home computer market. In offering the Amiga with a basic price tag of over \$1,000, Commodore is positioning it in direct competition with products from other companies such as IBM and Apple Computer.

In particular, the new system combines and enhances many of the features found on Apple's 16-month-old Macintosh computer, while an extra option will allow it to run IBM PC-compatible programmes, including many of the best-known business software packages.

## American Express in flat second quarter

BY OUR NEW YORK STAFF

AMERICAN EXPRESS, the U.S. financial services group, reported flat second-quarter earnings of \$140m or 61 cents a share against \$138.7m or 64 cents in the same period of 1984. Revenues grew by 21 per cent to \$3.62bn from \$3.15bn.

First-half net earnings grew by 14 per cent to \$280m or \$1.26 a share from \$235m or \$1.18 a year earlier on revenues which were 20 per cent higher at \$7.1bn.

The group's results were announced on Tuesday when American Express also disclosed a further \$17m addition to loss reserves at its troubled Fireman's Fund insurance business.

It also brought in Mr John Byrne, chairman and chief executive at Geico, the U.S. motor insurance group to head the Fireman's Fund insurance holding company.

## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for July 24.

U.S. DOLLAR	Issued	Bid	Offer	Change on day	Yield
Ames Credit 10% 88	100	107 1/2	107 1/2	+0 1/4	11.41
Ames Credit 12% 88	100	105 1/2	105 1/2	+0 1/4	11.40
Bank of Tokyo 10% 91	100	107 1/2	107 1/2	+0 1/4	11.40
BP Capital 11% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 11% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 12% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 13% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 14% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 15% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 16% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 17% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 18% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 19% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 20% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 21% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 22% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 23% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 24% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 25% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 26% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 27% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 28% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 29% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 30% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 31% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 32% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 33% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 34% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 35% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 36% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 37% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 38% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 39% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 40% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 41% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 42% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 43% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 44% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 45% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 46% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 47% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 48% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 49% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 50% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 51% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 52% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 53% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 54% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 55% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 56% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 57% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 58% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 59% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 60% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 61% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 62% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 63% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 64% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 65% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 66% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 67% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 68% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 69% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 70% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 71% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 72% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 73% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 74% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 75% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 76% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 77% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 78% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 79% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 80% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 81% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 82% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 83% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 84% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 85% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 86% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 87% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 88% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 89% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 90% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 91% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 92% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 93% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 94% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 95% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 96% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 97% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 98% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 99% 88	100	109 1/2	109 1/2	+0 1/4	11.40
Canada 100% 88	100	109 1/2	109 1/2	+0 1/4	11.40

## NORTH AMERICAN QUARTERLY RESULTS

COMMONWEALTH EDISON Utility		
Second quarter	1985 \$	1984 \$
Revenue	1,111m	1,050m
Net profit	188.7m	168.2m
Net per share	0.85	0.81
Six months	2,231m	2,227m
Revenue	2,231m	2,227m
Net profit	385.8m	366.4m
Net per share	1.77	1.74
DOW CORP. Chemicals, plastics		
Second quarter	1985 \$	1984 \$
Revenue	207.5m	222.5m
Net profit	26m	26.5m
Net per share	0.30	0.30
Six months	1,055m	1,035m
Revenue	1,055m	1,035m
Net profit	54m	51.2m
Net per share	1.38	1.33
DUN & BRADSTREET Consumer services, information		
Second quarter	1985 \$	1984 \$
Revenue	861.2m	808.4m
Net profit	77m	87.2m
Net per share	1.01	0.88
Six months	1,722m	1,616m
Revenue	1,722m	1,616m
Net profit	145.3m	126.1m
Net per share	1.91	1.66
FRUEHAUF Truck trailers, car parts		
Second quarter	1985 \$	1984 \$
Revenue	84.2m	72.5m
Net profit	24.3m	23.2m
Net per share	1.23	1.21
Six months	1,330m	1,410m
Revenue	1,330m	1,410m
Net profit	42.2m	41.2m
Net per share	2.10	2.09
GATX Tractor leasing, shipping		
Second quarter	1985 \$	1984 \$
Revenue	213.2m	226.2m
Net profit	8.2m	7.7m
Net per share	0.94	0.89
Six months	406.6m	418.2m
Revenue	406.6m	418.2m
Net profit	17.2m	18.2m
Net per share	1.14	1.23
GILLETTE Razors		
Second quarter	1985 \$	1984 \$
Revenue	585.2m	573.2m
Net profit	43.1m	42m
Net per share	1.40	1.40
Six months	1,150m	1,140m
Revenue	1,150m	1,140m
Net profit	81.8m	78.2m
Net per share	2.06	2.03
HERCULES Chemicals, plastics		
Second quarter	1985 \$	1984 \$
Revenue	58.2m	57.2m
Net profit	4.2m	4.2m
Net per share	0.75	0.75
HILL Food products		
Second quarter	1985 \$	1984 \$
Revenue	445.2m	418.2m
Net profit	35.2m	35.2m
Net per share	0.39	0.38
Six months	867.5m	808.4m
Revenue	867.5m	808.4m
Net profit	65.8m	64.5m
Net per share	1.03	0.90
KELLOGG Cereals		
Second quarter	1985 \$	1984 \$
Revenue	713.7m	696.4m
Net profit	82.2m	81.8m
Net per share	1.01	0.78
Six months	1,426m	1,296m
Revenue	1,426m	1,296m
Net profit	133.2m	126.7m
Net per share	2.16	1.68
KNOX Paper, TV, books		
Second quarter	1985 \$	1984 \$
Revenue	445.2m	418.2m
Net profit	35.2m	35.2m
Net per share	0.39	0.38
Six months	867.5m	808.4m
Revenue	867.5m	808.4m
Net profit	65.8m	64.5m
Net per share	1.03	0.90
KROGER Food		
Second quarter	1985 \$	1984 \$
Revenue	475.2m	418.2m
Net profit	25.2m	19.6m
Net per share	0.77	0.64
Six months	942.2m	836.2m
Revenue	942.2m	836.2m
Net profit	48.9m	44.7m
Net per share	1.81	1.48
MARSH AND MCLELLAN Insurance broking		
Second quarter	1985 \$	1984 \$
Revenue	332.8m	276.6m
Net profit	40.4m	29m
Net per share	1.41	0.90
Six months	655m	554.3m
Revenue	655m	554.3m
Net profit	63.3m	35.2m
Net per share	2.31	0.92
MATCO White goods		
Second quarter	1985 \$	1984 \$
Revenue	172.5m	155.3m
Net profit	18.5m	15.4m
Net per share	1.37	1.13
Six months	350m	335.6m
Revenue	350m	335.6m
Net profit	36.8m	32.4m
Net per share	2.71	2.37
MIDLAND Building materials		
Second quarter	1985 \$	1984 \$
Revenue	445.2m	448.4m
Net profit	35.2m	29.2m
Net per share	0.39	0.38
MORGAN Food		
Second quarter	1985 \$	1984 \$
Revenue	445.2m	418.2m
Net profit	35.2m	35.2m
Net per share	0.39	0.38
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MOUNT CREDIT Truck company		
Second quarter	1985 \$	1984 \$
Revenue	445.2m	418.2m
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Revenue		



## UK COMPANY NEWS

## Pit strike fails to dent Dowty

WITH A 21 per cent increase in pre-tax profits to £44.23m, Dowty Group's result for the 1984-85 year was at the top end of recently revised market expectations.

Along with encouraging prospects for the current year, the announcement was enough to lift the shares 4p on the day to now average for one-third of 170p.

The group's mining division, which it was feared had been affected by the year-long strike, performed well, actually increasing its share of overall operating profit.

Mr Robert Hunt, the chairman, attributes the improvement to increased business overseas, together with the orders for roof supports in the UK.

This helped to mitigate the downturn in sales and royalties.

In contrast, the aerospace division suffered in the second half from prolonged industrial relations problems, and saw a decline in operating profit over the year.

There were increased contributions from the two other divisions, electronics and, particularly, industrial.

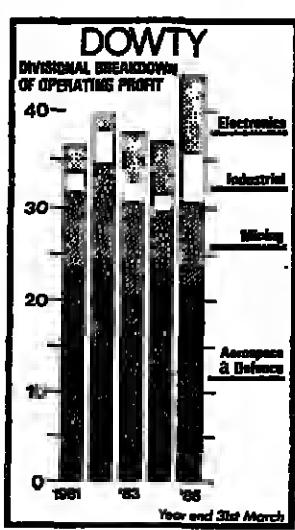
Mr Hunt says that the more satisfactory level of profits from the latter should be sustained.

He adds that the current group order book stands at £483m—30 per cent up on last time—with increases in all divisions. Half of the increase relates to delivery during 1985-86.

Aerospace is now set to expand and improve its level of profitability, but mining orders are unpredictable, and with short lead times, the chairman says it is difficult to forecast sales for the latter part of the current year. Electronics should expand rapidly, enhanced by recent acquisitions and by seeking new overseas markets.

For the period to March 31 1985, over half of the group's total sales of £462.67m (£402.48m) came for the first time from overseas and export, which comprised £290.83m against £217.37m.

Exchange rate variations benefited the group to the tune of £1.3m at the pre-tax level.



Profits were also enhanced by the inclusion of results from acquisitions Gresham Lion and Steebek during the year, and the

disposal of interests in a related company.

The chairman says that these factors have been more than offset by the substantial increase in expenditure on private venture development. Redundancy and closure costs were well down at £2.48m (£5.59m).

Dowty moved into a position of strength received in the year, with £414,000 against a £500,000 charge, but tax was much higher at £19.92m (£9.59m). Attributable earnings came out barely ahead at £27.15m (£28.81m), and the higher total dividend—an unchanged final of 2.8p lifts the total to 5p (4.5p) after the increased interim—left a lower retained profit of £19.83m.

The chairman says that finance required for working capital and capital expenditure was more than adequately provided for by funds generated from trading operations. The scale of acquisitions necessitated a modest increase in net borrowing to a total of £12m.

See Lex

## Beecham stresses potential in U.S.

SIR Ronald Halstead, chairman of Beecham Group, told the annual meeting yesterday that the most dramatic change during the 1984-85 year was the growth of the group's U.S. business.

Profits in the Americas—primarily the U.S.—increased by 39 per cent, and the region now accounts for one-third of total group sales and pre-tax profits.

Sir Ronald added: "The U.S. is a large and dynamic market. It is a competitive economy which is relatively free of government restrictions, and is one of our biggest opportunity areas. We are well placed to expand in what is the largest market in the world."

He also praised the U.S. system for the approval of new pharmaceutical products, which he said was more "streamlined" than in the UK. "The U.S. Government regards their pharmaceutical industry as an important wealth creator and export earner."

"It would be beneficial to the British economy and job prospects if our Government were as helpful to the British pharmaceutical industry and recognised its great value as an exporter and wealth creator," he said.

In consumer products, the current year had begun well. British-American Cosmetics, was well on its way to being integrated with existing operations.

In the UK, where the group previously had virtually no cosmetics business, Letheric and Yardley were performing well, and there was now a firm base capable of significant expansion, both domestically and in export markets.

## Burmah £18m expansion into U.S. and Colombia

BY IAN HARGREAVES

Burmah Oil, Britain's oldest oil exploration company, yesterday signalled a major extension of its ambitions by agreeing to pay \$25m (£18m) for a series of oil and gas prospects in Colombia and the U.S.

The deal represents Burmah's most ambitious advance in the exploration scene since its glory days in the 1960s when it found the first oil in the UK sector of the North Sea.

Since its financial crisis in the early 1970s, Burmah has been forced to cut back upstream oil activities, but this year has made two other decisive moves. It bought a portfolio of onshore UK acreage from Taylor Woodrow and bid aggressively and successfully in the ninth round of UK licensing.

Mr Lawrence Urquhart, Burmah's managing director, said that by 1986, Burmah would be spending \$30m a year on exploration, a 50 per cent increase on the current figure.

He said the company was still looking for additional opportunities, possibly involving expansion into one additional developing country. The aim, he said, was to ensure that upstream oil contributed 25 per cent of Burmah's earnings, with a further 25 per cent from chemicals and 50 per cent from the Castrol subsidiary.

The latest expansion comes through the purchase of Leed Petroleum, a Denver-based independent oil company, from Atlantic Oil and a group of private investors which includes the company's management. Included in the sale is a subsidiary, Leed Colombia, which has a 25 per cent working interest in three areas in the Llanos basin of Colombia covering more than 1m acres.

These areas are relatively untested, although one well in the northern part of the block was suspended as a discovery. The Llanos basin is the site of

Occidental's 1983 discovery of an oilfield estimated to contain 100 barrels of oil. Shell recently bought a 50 per cent stake in this Cano Limon field for \$10m.

Two of the three areas in which Burmah has acquired a stake, Rio Aniporo and Yalo, are shared with Elf Aquitaine and Teneeco and the third, Rio Tame, with Occidental and Shell. In each case, Burmah has a 25 per cent stake.

Leed acquired drilling rights in these areas in 1983, agreeing to a work programme of one well per contract per year over a six-year agreement. Lacking the necessary funds, Leed later sold 75 per cent of its interest, before now selling the remaining interest to Burmah.

The exact price of the takeover has not been stated, but the \$26m commitment over five years includes Burmah's share of drilling costs for three wells a year.

## Woodhouse &amp; Rixson climbs to £0.5m

Woodhouse & Rixson (Holdings) lifted pre-tax profits from £24,000 to £532,000 in the half year to June 30 1985. The interim dividend is raised from 0.25p to 1p net and a minor rise is forecast, which would produce a total for the year doubled at 2p per share.

Based on the excellent start, the directors remain confident that 1985 will be a year of further substantial progress—last year, the company made £282,000 pre-tax. However, shareholders are reminded that due to the incidence of holidays, there are two less working weeks in the second half.

Sales increased from £4.57m to £5.49m. Turnover of the continuing businesses—ring-rolling, open and closed die forging and spring making—showed a comparable increase from £4.19m to £5.49m, a 31 per cent rise.

The directors say this encouraging performance reflects a more widely spread

customer base and a reduced break-even point, stemming from the plans implemented since mid-1984 and referred to last March in the company's annual report.

Since that date, and as part of the company's ongoing plans, a Wagner ring mill has been purchased to replace the existing ring-rolling plant at Faraday Road, as was announced at the time of the AGM. The company has also improved its open die forging capability by acquiring an 800 tonne press together with an attendant manipulator. These purchases have been made at very beneficial prices, the directors state.

The directors say the actions taken will increase capacity, capability and improve operating efficiencies, and will provide the company with a solid foundation for the medium-term future. The mill is in the course of installation and is due to be com-

missioned in September while the press is anticipated for commission in early 1989. The potential earnings benefits therefore should start later in the current year and continue thereafter.

Shareholders are told that much of the cost, inclusive of removal, refurbishment and installation has already been incurred. This amounts to £250,000 out of the total project costs of £445,000. In spite of these expenditures, net borrowings have reduced.

#### comment

Woodhouse & Rixson has made more in its first half than some expected it to make over the year so it was hardly surprising to see the shares put on 4 1/2p to 36p. One could be forgiven for wondering whether it was more than eagerness to spread the good tidings that led the group to get its interim result out so promptly. Virani

Group (UK), Mr Nazam Virani's hotel, leisure and property group, has built up its shareholding in Woodhouse to 14.3 per cent and there must have been a certain amount of resentment at seeing it picking up the stock on the cheap. Rightly so: Woodhouse is on course for an excellent year now that it has divested itself of its loss-making operations. There is an element of uncertainty over the full-year figures because the group's biggest markets—the oil, aerospace and defence industries—tend to be fickle and Woodhouse's order book is only about six weeks long. Nevertheless, Elin looks likely, putting the shares on a prospective p/e ratio of 5 after a 31 per cent tax charge. Mr Virani says a bid is not in the offing but the shares would merit a higher rating on the group's performance alone.

This advertisement is published by McCORQUODALE PLC, whose directors (including those who have delegated detailed supervision of this advertisement) have taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate. Each of the directors accepts responsibility accordingly.

## MCCORQUODALE

## Some of our strong points

**International Success.** In recent years McCorquodale has successfully established a profitable presence in the North American specialist print and publishing markets. The Group's long established ventures elsewhere around the world continue to flourish.

**Strong Decentralised Management.** Perhaps the best proof of this is our consistent performance, based on a clearly defined strategy and its disciplined implementation.

**A Balanced Spread of Activities.** Our companies' operations are focused upon the specialised printing and publishing markets at home and overseas.

**Commitment to our Customers.** Our investment programme has been planned and executed with their immediate and long term interests in mind.

**A Consistent Growth in Sales and Profits over the last Five Years.** The figures speak for themselves.

**Solid Investment in Advanced Technology** to give our skilled employees and our customers the technical edge they must have. Our continuing investment ensures this.

## UK ECONOMIC INDICATORS

**ECONOMIC ACTIVITY**—Indices of industrial production, manufacturing output (1980=100); engineering output (1980=100); retail sales volume (1975=100); retail sales volume (1980=100); registered unemployment (excluding school leavers); and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Mfg. output	Eng. output	Retail vol.	Retail vol*	Unemp.	Vacs.
1984							
1st qtr.	102.4	100.4	107	110.2	130.1	3.026	154.0
2nd qtr.	102.3	100.3	107	111.1	133.3	3.076	165.1
3rd qtr.	102.4	101.2	106	113.6	164.0	3.103	166.8
4th qtr.	103.8	101.3	104	118.6	194.1	3.108	161.3
December	104.9	101.3	92	112.6	133.9	3.138	157.5
1985							
1st qtr.	104.0	100.1	89	111.8	134.4	3.174	169.5
2nd qtr.	104.2	101.9	95	112.0	144.2	3.144	167.2
3rd qtr.	106.4	102.5	91	113.8	158.5	3.147	169.2
4th qtr.	106.7	101.1	91	114.1	140.3	3.176	166.7
May	107.8	100.9	91	114.6	142.0	3.177	167.1
June				116.1		3.179	174.8

**OUTPUT**—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal mfg.	Textile mfg.	Hous. starts*
1984							
1st qtr.	100.5	95.7	110.2	98.0	113.8	96.6	16.2
2nd qtr.	101.6	96.8	105.5	98.8	107.6	97.7	18.0
3rd qtr.	102.0	97.7	104.6	100.2	110.3	98.2	16.3
4th qtr.	105.6	99.7	106.1	107.3	106.3	98.7	12.3
December	102.0	98.0	106.0	109.0	107.0	99.0	13.3
1985							
1st qtr.	101.7	100.1	106.5	101.2	108.0	97.9	13.8
2nd qtr.	101.0	98.0	106.0	99.0	104.0	97.0	11.7
3rd qtr.	102.0	100.0	108.0	101.0	106.0	98.0	13.2
4th qtr.	102.0	103.0	110.0	103.0	113.0	99.0	16.6
May	101.0	100.0	112.0	101.0	112.0	97.0	17.9
June	101.0	101.0	114.0	101.0	109.0	97.0	19.5

**EXTERNAL TRADE**—Indices of export and import volume (1980=100); visible balance; current balance (\$m); oil balance (\$m); terms of trade (1980=100); excluding reserves.

	Export	Import	Visible balance	Current balance	Oil balance	Terms of trade	Resv. trade US\$bn*
1984							
1st qtr.	108.7	112.1	-34	+966	+2,322	97.3	16.75
2nd qtr.	107.2	117.1	-100	-203	+1,443	96.9	15.51
3rd qtr.	108.9	119.8	-109	-512	+1,804	96.9	13.26
4th qtr.	117.5	126.1	-109	+373	+1,468	96.1	18.32
December	119.2	128.2	-109	+47	+743	96.0	15.69
1985							
1st qtr.	118.7	125.6	-107	+123	+1,462	95.6	14.80
2nd qtr.	116.6	118.6	-22	+402	+926	96.0	13.52
3rd qtr.	121.7	124.6	-23	+207	+675	95.1	15.35
4th qtr.	117.8	133.7	-159	-486	+260	95.6	13.53
May	119.6	128.3	-109	+223	+684	96.8	14.03
June	119.4	118.4	-109	+724	+835	97.1	14.32

**FINANCIAL**—Money supply M0, M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); building societies' net inflows; NP, new credit; all seasonally adjusted. Clearing Bank base rate (end period).

	M0	M1	M3	Advances	BS	NP	Base rate
1984							
1st qtr.	4.1	10.1	8.2	12.6	2,609	2,574	8.50
2nd qtr.	4.6	24.5	11.1	15.9	1,795	2,576	9.25
3rd qtr.	5.3	10.2	6.3	9.9	1,628	2,813	10.50
4th qtr.	6.6	24.3	13.4	15.9	2,422	2,946	6.63
December	12.2	27.3	12.1	22.4	1,004	972	9.83
1985							
1st qtr.	2.2	0.7	6.1	15.2	1,511	3,146	13.05
2nd qtr.	5.1	32.4	18.9	15.2	1,523		12.50
3rd qtr.	5.0	9.0	15.6	16.3	822	1,168	14.00
4th qtr.	3.1	5.0	4.6	12.3	474	1,018	14.00
May	1.3	1.2	9.2	15.0	214	965	12.50
June	5.2	22.2	18.5	19.2	907	1,037	12.63
May	4.2	23.2	18.4	17.4	1,938		12.63
June	5.7	44.6	23.8	20.2	401		12.50

**INFLATION**—Indices of earnings (Jan 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (1974=100); FT commodity index (July 1982=100); trade weighted value of sterling (1980=100).

	Earnings	Basic mals.	Wholesale mals.	RPI*	Foodst	FTs	comdty.	Strlg.
1984								
1st qtr.	155.9	124.3	132.0	350.8	329.1	305.06	79.8	
2nd qtr.	158.6	124.1	132.8	353.9	330.8	283.25	78.0	
3rd qtr.	164.1	149.1	134.3	358.3	328.8	288.64	74.1	
4th qtr.	165.3	143.4	134.9	358.5	327.6	288.64	74.1	
December								
1985								
1st qtr.	163.4	146.2	136.6	362.9	332.8	293.22	72.0	
2nd qtr.	162.0	139.4	132.4	375.2	339.4	278.13	78.9	
3rd qtr.	163.4	145.3	135.9	365.8	330.9	293.96	71.5	
4th qtr.	164.6	147.6	136.6	362.7	332.5	295.73	71.3	
May	168.1	145.5	137.5	366.1	335.4	286.22	73.3	
June	169.4	140.8	139.2	373.9	338.8	293.08	73.0	
May	169.5	138.5	139.5	375.6	339.3	279.98	78.7	
June	175.4	138.5	139.5	375.4	340.1	275.13	79.9	

\* Not seasonally adjusted.

ADVERTISEMENT  
Royal Trust Appointment

The Right Honourable, The Earl of Cromer, K.G., G.C.M.G., M.B.E., P.C.

The Right Honourable, The Earl of Cromer, K.G., G.C.M.G., M.B.E., P.C., has been appointed Chairman and a Director of Royal Trust Bank (Jersey) Limited and The Royal Trust Company of Canada (C.I.) Limited.

Lord Cromer succeeds Senator Reginald Jeanes, O.B.E., who has been appointed to the Presidency of the Finance and Economics Committee of the States of Jersey.

The Earl of Cromer, a member of H.M. Privy Council, was a Managing Director of Baring Brothers & Co. Limited from 1948 to 1961 and from 1965 to 1970 a director of a number of public companies in the U.K. From 1959 to 1961 he was British Economic Minister in Washington U.S.A. and British Executive Director of the International Monetary Fund, the World Bank and the International Finance Corporation. From 1961 to 1966 Lord Cromer was Governor of the Bank of England; in 1970 he was appointed British Ambassador to the U.S.A. where he remained until 1974. Lord Cromer is currently Chairman of the International Advisory Council of the Morgan Guaranty Trust Company of New York, a Director of Shell Transport & Trading Co. Ltd., Daily Mail & General Trust Company, the Robeco Group of Rotterdam, the Bank of America & Trust Company, and an Advisor to Baring Brothers & Co. Ltd., London, to IBM Europe and to Marsh & McLennan Companies Inc. of New York.

Royal Trust is the parent entity of a group of companies providing banking, financial and trust services through subsidiaries and associated companies in Great Britain, the Channel Islands, the Isle of Man, the Caribbean and elsewhere.

Royal Trust Corporation of Canada, the major operating subsidiary of Royal Trustco Limited, is Canada's leading trust company, providing personal and corporate financial and trust services from coast to coast. In Jersey, Royal Trust offers personal and corporate banking services including commercial and mortgage lending, investment and pension fund management.

**LADDER INDEX**  
324-428 (unchanged)  
Based on FT Index  
Tel: 01-427 4411











## UK COMPANY NEWS

## Thos. Jourdan improves and plans stronger base

FOR THE fifth successive year Thomas Jourdan has increased both its profits and earnings per share at the interim stage.

Furthermore the directors have plans under consideration which will strengthen the group and create a strong base for continued expansion.

For the six months to June 29 1985 the group improved its turnover from £3.56m to £4.56m and saw its profits at the pre-tax level rise by £88,000 to £412,000, an increase of 31 per cent.

The second half has started well with an increase in outstanding orders over this time last year—the group manufac-

tures trouser presses, nursery products, fireplace surrounds and also holds "Mary Quant" royalty contracts.

Partly to reduce disparity the directors are lifting the interim dividend from 1.75p to 2.1p net per 10p share—the total distribution will depend on the outcome for the year as a whole.

For the 1984 year the group paid a final of 4.5p from record pre-tax profits of £336,573.

First-half earnings improved by 38 per cent, from 3.59p to 4.96p per share.

Mr Archie McNair, the chairman, tells shareholders that during the first half all the

trading subsidiaries were profitable and that Squires (Copper), acquired in August last year, has settled into the group and has more than proved its worth.

There was also an increase in gross royalties and in the profits from that source.

He points out that over the past five year sales, profits and earnings per share have risen significantly and adds that the directors are continuously planning expansion both of existing trading companies and by acquisition—pre-tax profits for the first half of 1985 totalled £48,000 and earnings amounted to 0.63p.

## RMC sells stake in Hong Kong associate

RMC Group, the manufacturer of ready mixed concrete, has sold its 50 per cent stake in its Hong Kong associate to Hutchison Whampoa, the holder of the other 50 per cent, for HK \$53.7m (£8m) in cash. RMC has also been repaid loans of £2.1m.

The stake in Ready Mixed Concrete (HK) is being acquired by two Hutchison subsidiaries, Anderson Asia Concrete and Anderson Asia Holdings.

The Hong Kong concrete market has become highly competitive, with margins squeezed and sales falling, following the bursting of the local property boom.

RMC said yesterday that the nature of the market and the location of raw material resources made it appropriate for the Hong Kong company to be wholly controlled by a group which had interests predominantly related to the territory.

RMC will invest the proceeds in group activities in the UK and elsewhere.

## Bennett &amp; Fountain on target

Bennett & Fountain, formerly Rubber Estates of Ceylon, has reported profits for the year to the end of March 1985 in line with the forecast made when it came to the Unlisted Securities Market in January this year.

On turnover of £8.56m, trading profit was £78,000, compared with the forecast of not less than £75,000.

No comparative figures are given because of the change in the company's operations. Rubber Estates owned plantations in Sri Lanka until they were nationalised in 1975 and this year in a reverse takeover it bought Bennett & Fountain, the electrical retailer and wholesaler based in Beckenham, Kent.

No dividend will be paid because of the costs of the acquisition and the fact that three-quarters of the profit earned in the period under review was pre-acquisition.

Mr Jack Pomper, chairman, says that 1984-85 was an important period for the group and further progress is anticipated in both the retail and wholesale divisions. The aim is to grow both organically and by acquisition.

The present year has started satisfactorily in a difficult market and Mr Pomper says that the full year is looked forward to with confidence.

## FREE STATE INVESTMENT



## DEVELOPMENT AND CORPORATION LTD.

(Incorporated in the Republic of South Africa)

## PRELIMINARY UNAUDITED RESULTS AND NOTICE OF FINAL DIVIDEND

## INCOME STATEMENT

	Year ended 30.6.85	Year ended 30.6.84
Income from investments	2,800	2,083
Interest received	263	221
Share of mining profits	308	74
Sundry revenue	22	6
Cost of administration	3,399	2,384
Net normal income	182	106
Provision for possible losses on realisation of investments less net profit on sale of investments	3,247	2,278
Profit before tax	47	(148)
Tax	3,200	2,326
Profit after tax	108	139
Dividends	3,062	2,187
	2,722	1,998
Retained profit at beginning of year	370	191
Retained profit at end of year	6,185	3,974
Earnings - cents per share	6,535	6,165
Dividends - cents per share	85.2	60.0
- interim	20.0	17.5
- final	55.0	37.5
	75.0	55.0

## BALANCE SHEET

	Year ended 30.6.85	Year ended 30.6.84
Net Assets	2,000	2,000
Listed investments	7,417	7,134
Unlisted investment, mineral and participation rights and cost of exploration	1,099	443
Loan portion of tax	8,516	7,577
Net current assets (liabilities)	(166)	400
Current assets	2,393	2,007
Less: Current liabilities	2,559	1,607
	8,350	7,980
Financed by		
Issued share capital	1,815	1,815
Distributable reserve	6,535	6,165
	8,350	7,980
Listed investments - market value	39,325	38,209
Unlisted investment - directors' valuation	3,301	1,565
	42,626	39,774
Book value	8,016	7,577
Appreciation	34,610	32,197
Number of ordinary shares in issue at end of period (000's)	3,630	3,630
Net asset value (including unlisted investment at directors' valuation and mineral rights at book value) - cents per share	1,183	1,107

## DIVIDEND NO. 26

A final dividend of 55.0 cents per share (1984 : 37.5c) has been declared for the year ended 30 June 1985.

Last date for registration 9 August 1985

Registers close (dates inclusive) from 10 August 1985 to 16 August 1985

Currency conversion date (for payments from London) 19 August 1985

Date of payment 30 August 1985

The dividend is payable subject to the customary conditions which may be inspected at or obtained from the company's Johannesburg office or from the office of the London secretaries (Barnato Brothers Limited, 99 Bishopsgate, London EC2M 3XE).

By order of the board  
JOHANNESBURG CONSOLIDATED INVESTMENT COMPANY, LIMITED,  
Secretaries  
per: D. A. FREEMANTLE

Head Office and Registered Office  
Consolidated Building, Corner Fox and Harrison Streets,  
Johannesburg 2001

Postal address  
P.O. Box 590,  
Johannesburg 2000.

24 July 1985

## W. A. Tyzack buys Rhodes' knife business

W. A. Tyzack has acquired the machine knife business of Henry Rhodes, and at the same time has sold Rhodes' specialised spring operations to Chapman Springs. The total consideration payable for Rhodes is £850,000, of which £625,000 is payable in cash with the balance in Tyzack ordinary shares.

The cash sum of £803,200, plus VAT, was received as part consideration by Tyzack on completion of the sale to Chapman Springs. An estimated balance of £76,000 plus VAT will be received on September 30, when a valuation of stock and work in progress has been finalised.

## Kenyon Securities ahead after year of expansion

Kenyon Securities, supplier of funeral and ancillary services, edged ahead from £413,000 to £544,000 pre-tax for the year to end-March 1985, after making a lower £247,000 against £283,000 in the second half.

Turnover improved from £3,600m to £4.4m, and the directors report a continuation in the growth of the company's business. They are holding the dividend payment at 9.375p for the year with a same again 6.25p final. Stated net earnings are lower at 16.5p (16.8p) on a weighted average basis.

The group completed a number of acquisitions during the year and following the year-end made

the more substantial acquisition of Hambrook and Johns, increasing the geographical areas covered by the group's services.

The benefits arising from these acquisitions only marginally contributed to the year under review, but will result in a marked increase in group trading during the current year, the directors state.

For 1984-85 tax took a lower £190,000 (£203,000). There was an extraordinary credit this time of £45,000 being the profit on the sale of freehold property, and an extraordinary debit last time of £86,000 for deferred tax.

The group's shares are traded on the USM.

## COMPANY NEWS IN BRIEF

CANADIAN MARCONI electronics producer controlled by General Electric Company of the UK, sees lower shipments and earnings in the fiscal year ending next March 31 because its order book was down to £21m at March 31 last from £350m a year earlier.

ROCK and Williams Holdings have completed the sale of properties used for the business of Longford Tools and Distinctions.

JUMER has acquired 1.71m shares in London Entertainment and now holds 1.64m (44.5 per cent).

FINE ART Developments has acquired Club Centre of Leeds for £490,000 in cash and the allotment of 500,000 ordinary shares. Club Centre's business is selling Christmas and birthday

cards on sale or return by mail order to football clubs, a wide variety of other clubs and schools.

BP CHEMICALS has received acceptances from holders of 5.1m ordinary shares in Melbon, representing 94.33 per cent of the issued share capital, and from all the holders of the 200,000 preference shares. The offer, which is 125p in cash for each Melbon share, is now unconditional and will remain open until further notice.

In due course BP Chemicals will compulsorily acquire any outstanding Melbon ordinary shares.

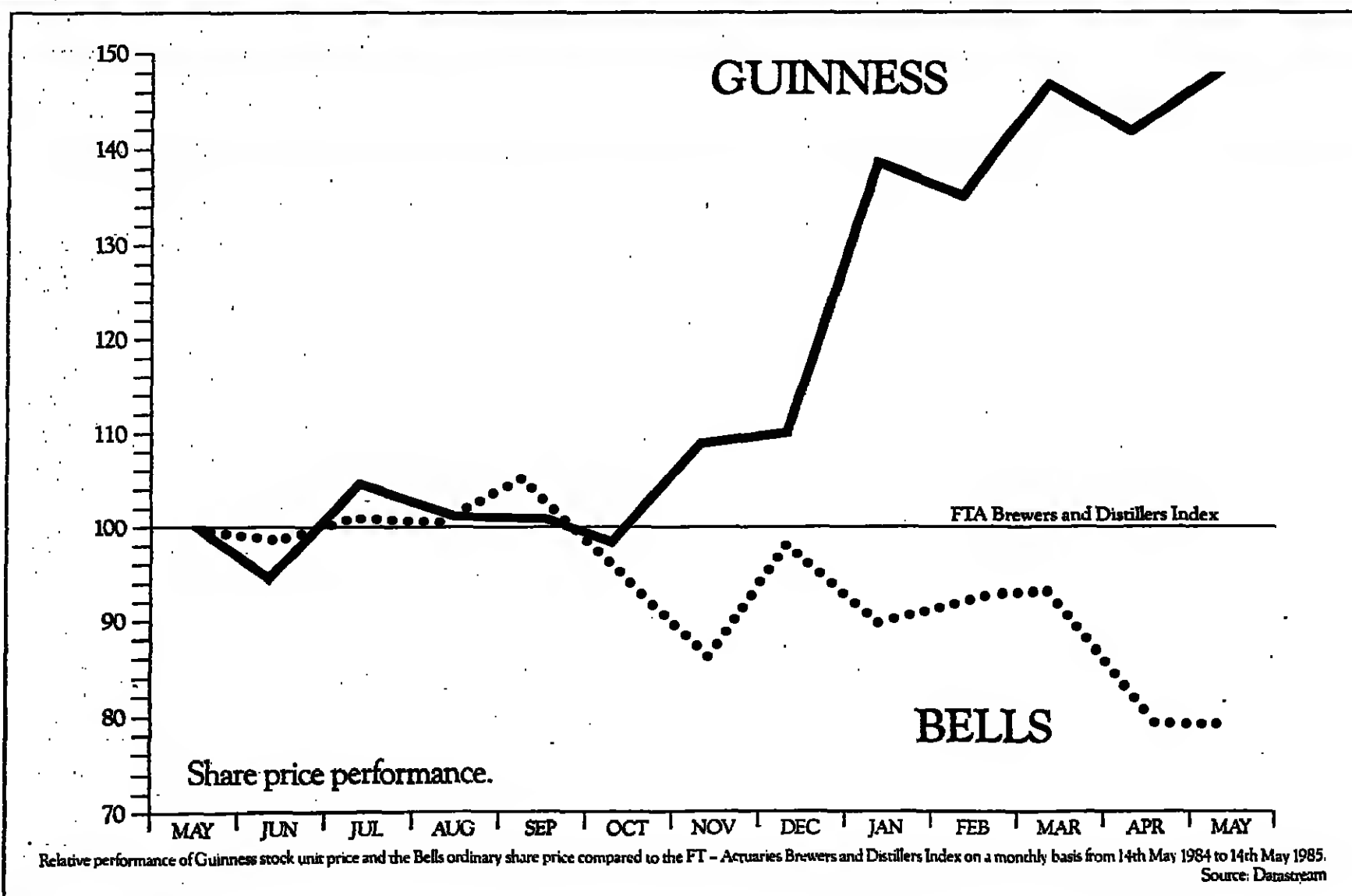
INDEPENDENT INVESTMENT, the investment trust subsidiary of Atlantic Assets Trust, carried higher net profits of £906,000, against £271,000, in the year to end-June 1985. Net asset value was 314.5p at the end of the

year, compared with 278p a year previous. Earnings per share were 0.96p (0.83p) and the single final dividend is unchanged at 0.5p.

WHITWORTH'S FOOD GROUP, fruit and vegetable distribution company, has acquired the outstanding 56 per cent of Peter C. Cocks (Potatoes) of Scunthorpe and Darlington, prepacker, distributor and merchant of potatoes.

REA's offer for Applied Botany has been accepted by holders of 29.27m (85.5 per cent) of the ordinary shares and 6.21m (99.4 per cent) of the deferred shares. As a result Rea controls 90.6 per cent of the ordinary shares and 99.4 per cent of the deferred shares. The offer has been declared unconditional for the ordinary and deferred shares and will remain open for acceptance until further notice.

## WHO HAS THE BETTER SENSE OF DIRECTION?



Bells has lost its way. Guinness is good for Bells.

Since 1980 Bells' share of the UK Scotch Whisky market has declined by 20%.

Overseas, Bells has also failed to achieve its promised inroads into the crucial US market.

By contrast, the Guinness Group has not only revitalised its core brewing business and established a second major profit source, Retailing, it has also developed a strategy of "Growth for Tomorrow" by investment in Healthcare and Publishing.

Bells' predicament and Guinness' revitalisation have both been recognised by the Stock Market as the graph, for May 1984 to May 1985, so vividly demonstrates.

Guinness' record justifies the claim that it can steer Bells in the right direction. The market confidence in the considerable abilities of the Guinness management team should further enhance Bells' shareholders' confidence.

On 14th May 1985, before rumours of the Guinness bid, Bells' shares languished at 143p.

Bells' shareholders are not only being offered a substantial premium over this price, they are being offered shares in an exciting, enlarged Guinness Group.

The growth prospects of this Group can only lead Bells' shareholders in one direction.

Towards accepting the very full offers made by Guinness.

## GUINNESS PLC

DRAUGHT AND BOTTLED GUINNESS. HARP KALIBER. DRUMMONDS. MARTIN THE NEWSAGENT. LAVELLS. ELEVEN STORES. CHAMPNEYS AND STOBO CASTLE HEALTH RESORTS. NATURE'S BEST VITAMINS. GUINNESS PUBLISHING.



# MANAGEMENT: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

## Food retailing

### Catering for changing tastes

David Churchill talks to Tesco's new chairman

IN 1977 Ian MacLaurin initiated Britain's first supermarket price war. Tomorrow he takes over as chairman of Tesco—

with the firm forecast that the days of price wars among hungry British food retailers are over.

"There will never be another price war of the sort we saw in the late 1970s," he asserts confidently. "Although price is an important part of the trading equation, it is no longer the most significant factor in grocery retailing."

Tesco's own market research—supported by other surveys of shoppers' buying habits—shows that consumers are looking for factors other than price when deciding where to shop. "The look for a total package—such as convenience, fresh foods, range of merchandise, car parking, store layout, and good value," believes MacLaurin. "I don't think most people scan the newspaper ads every day looking for the cheapest prices any more."

MacLaurin points out that Tesco and its major rivals, Asda and J. Sainsbury "have all got over in our various ways the concept of good value which are part of our corporate marketing strategies—no body needs to rock the boat and start a new price war."

Instead, the fiercest competition over the next decade between the major supermarket chains will be over acquiring new superstore sites. Tesco has just opened its 100th UK superstore—at Brent Park in North London—and has plans for many more over the next ten years. "By the end of this decade some 60 per cent of the population will shop in a superstore," predicts MacLaurin.

It is perhaps fitting that Tesco's latest superstore should be at Brent Park since this is where MacLaurin, 48, first started working for Tesco almost 25 years ago. Then, the local store was only 200 sq ft in size, compared with the 65,000 sq ft of selling space in the new store.

MacLaurin has worked his way steadily up the company, which was started after the first world war by the late Sir Jack Cohen whose famous trading philosophy was "pile 'em high,

sell 'em cheap!" MacLaurin was made managing director in 1973 and for the past 18 months he has been deputy chairman. Tomorrow he takes over from Sir Leslie Porter—Sir Jack Cohen's son-in-law—as the first non-family chairman of Tesco.

MacLaurin has been the key figure in Tesco's rejuvenated financial performance in recent years after a sticky patch in the early 1980s. The success of the price war started by MacLaurin in 1977 only served to expose Tesco's managerial weaknesses—it simply could not keep up with the extra volume of business generated by its marketing success. Pre-tax profits in 1979 of £37.7m slumped to £35.6m by 1981. However, in the financial year just ended, Tesco reported pre-tax profits of £81.5m on sales of £3bn.

MacLaurin is very aware of changing consumer shopping patterns and therefore believes that Tesco should seek to take advantage of the trend towards shorter working hours and shops with more leisure time. "They will want stores—similar to many in the U.S.—that are attractive centres in their own right, where they can park the car, have lunch, use a bank, and browse round a number of departments."

Superstores will provide the opportunity for this type of shopping with one or two major retailers linking together to form mini-shopping centres on the edge of towns. Tesco has already forged a link with Marks & Spencer to develop such large store sites close to major towns. Other retail multiples—such as the Burton Group of fashion chains—could also join up with some Tesco developments.

Even after almost a quarter of a century with Tesco, MacLaurin is still enthusiastic about developing the company over the next decade or so. "For me, retailing is like a drug—it's always been a special excitement," he says. "I don't think I'll ever lose it."

The only other possible career that interested MacLaurin was as a professional sportsman—he played as an amateur footballer at Chelsea in the same team as Jimmy Greaves. "But I felt that retailing had more to offer in the long term," he admits.



Ian MacLaurin: "People don't look for the cheapest prices any more."

## Adamant

This has been achieved by switching Tesco's managerial system from a decentralised approach—where individual store managers had considerable freedom—to a much tighter operation controlled from head office.

At the same time Tesco has shut down nearly 400 small stores and concentrated on its superstore development programme. But MacLaurin has also varied this marketing strategy by launching a limited range discount store chain called "Victor Value" to capture some of the high street trade lost by having fewer small Tesco stores.

MacLaurin, however, remains adamant that the High Street will survive. "All this talk of the High Street dying is a lot of nonsense," he says. "There are plenty of retailers that will prosper in the High Street by offering good value and reaching out to particular groups of customers," he insists.

Tesco's problem is that its customers prefer the ease of large stores and adequate car parking—something that is in short supply in many High Streets. "Where there is the room for a good size car park, then we will consider opening new High

Street stores," he confirms. He believes that "retailing is now on a very different level from that of a decade ago, with greater sophistication and more professional management." Yet he also maintains that the essence of retailing is still the traditional skills "of being fast on your feet and exploiting the opportunities that are there for you."

MacLaurin is very aware of changing consumer shopping patterns and therefore believes that Tesco should seek to take advantage of the trend towards shorter working hours and shops with more leisure time. "They will want stores—similar to many in the U.S.—that are attractive centres in their own right, where they can park the car, have lunch, use a bank, and browse round a number of departments."

Superstores will provide the opportunity for this type of shopping with one or two major retailers linking together to form mini-shopping centres on the edge of towns. Tesco has already forged a link with Marks & Spencer to develop such large store sites close to major towns. Other retail multiples—such as the Burton Group of fashion chains—could also join up with some Tesco developments.

Even after almost a quarter of a century with Tesco, MacLaurin is still enthusiastic about developing the company over the next decade or so. "For me, retailing is like a drug—it's always been a special excitement," he says. "I don't think I'll ever lose it."

The only other possible career that interested MacLaurin was as a professional sportsman—he played as an amateur footballer at Chelsea in the same team as Jimmy Greaves. "But I felt that retailing had more to offer in the long term," he admits.

## Marketing concepts

### Stating the case for better research

CHRISTOPHER PARKES

THE FOUNDATION underpinning the application and understanding of marketing in Britain is a thing of anecdotes and fragments, according to Peter Doyle, Professor of Marketing at Warwick University.

If marketing is important to the regeneration of industrial competitiveness, he argues, then a considerable body of research still needs to be undertaken on the scale and extent of the problems.

In his contribution to the inaugural issue of the Journal of Marketing Management—described by its editor as a bridge between weekly magazines and the esoteric treatise found in academic journals—Doyle offers a comprehensive curriculum. Just the job, possibly, for his own department. And potentially a rich seam for the new publication to mine in the future.

The professor poses a series of pertinent questions, some of which the uninitiated may consider should have been asked and answered long ago:

● Are British companies less marketing-oriented than their competitors?

● While there is much anecdotal evidence, there has been no comprehensive study of this issue," he claims. A broad study would define the components of an effective marketing company and compare various countries, he suggests.

● Are marketing-oriented companies more successful?

● How significant is marketing to corporate performance? Again there is fragmented evidence, but it has never been brought together effectively in the UK," the professor

accuses. A well-structured study could disentangle the impact of marketing from the other variables affecting corporate performance.

● What are the obstacles to companies developing a marketing orientation?

Do they include lack of knowledge, poor planning and organisation or poor marketing staff, he asks. And why should these and other factors be more important in the UK than elsewhere.

Once these basic areas have been covered, Doyle says, research could move with some confidence into the area of righting the problems, leading possibly to the development of models for the process of revitalising industries or businesses.

He points to work carried out at Erasmus University in the

Netherlands, based on studies of how four major enterprises had been turned round after a long period of decline. The results are now the basis of a regular study course at a leading Dutch business school.

Hinting that he suspects some of his main questions may have been answered, the professor notes that work at Erasmus and comparable research by the McKinsey consultancy "put renewed emphasis on marketing and organisational culture as determinants of competitive performance."

He concludes: "Given that these two factors appear to be particularly problem areas in Britain, initiating a study of successful revitalisation in this country could offer real practical insights to companies and the Government."

Some of the marketing blunders and failures notched up by

British industry in the past— and attempts to explain them— are recorded in a rumbustious contribution from Stephen King, director of research and planning at J. Walter Thompson, the advertising agency.

He recounts, for example, the response of the Midlands bus company to customers' complaints of drivers speeding by stops with a wave and a smile: "It is impossible for the drivers to keep to their timetables if they have to stop for passengers."

This "cosmopolitan come second" philosophy is one commonly espoused as companies grow bigger and less responsive, he claims.

From his quarter-century in and around the marketing business, King has distilled his own reasons for success. The essence of what he calls Real Marketing lies in:

● Putting the customer first—not the distribution system.

● Giving satisfaction over a period of time—not just profits this month.

● Using all the company resources—not just those of one department.

● Innovating—not just sticking to formulae.

"Where it is followed, it seems to work. But we have to admit that there are far too many instances where it has never really been tried," he claims.

As to sources of proper guidance for companies seeking to improve their marketing efforts, King appears to be at something of a loss. He complains of scanning certain marketing periodicals for 25 years "with despairing incomprehension, failing entirely to derive any benefit from them at all."

Nor does he seem to have much of an opinion of academic training. "I see people emerging from various institutions with qualifications in marketing, but cannot imagine how some of them are remotely suited to any of the jobs that I know about."

Even the learned company in which he finds himself in this new publication is not spared. "Maybe some of the time spent by some teachers on producing unreadable esoterica would be better used in listening to consumers, watching practical marketing men in action and, if possible, having a go at it themselves."

Journal of Marketing Management, Editor: Professor Michael Boker, Department of Marketing, University of Strathclyde, 177 Cathedral Street, Glasgow G4 0RQ. £30 a year for three issues. £32 for overseas subscribers.

### The might of the Methuselah market

SOME effort has clearly gone into avoiding the American term "grey," but many might question whether the UK's senior citizenry will take altogether kindly to being lumped into "The Methuselah Market" by marketing lecturers Caroline Tynan and Jennifer Drayton.

Still, their study of the neglected marketing opportunities offered by the 10.5 per cent of the British population between 60 and 70, offers some useful indicators.

First, the Methuselahs are likely to be earning their maximum income in the five years leading up to retirement. They tend also to have

a reservoir of accumulated savings and assets. They are not burdened with long term debt such as a mortgage, and most are free of the financial ties of parenthood.

Research has also pinpointed several areas which companies could usefully exploit, including an untapped market for small, comfortable, easily-maintained retirement properties.

Holidays also figure strongly in the Methuselah budget, and while the study produced no evidence of a market for consumer durables, it suggests there is a significant market for a "last car" for retirement. "Reliability, durability and buy-

ing British were frequently expressed objectives."

Attempting to explain why this growing sector of the population has been ignored, our researchers once again come up against the red-face factor. In proper academic fashion, the credit and the blame are nicely shifted.

"The main reasons postulated for this neglect fall into three categories... first their supposed lack of buying power, the second involves the stereotyping of the old as powerless (Gelb 1977), ugly (Klippel 1974), dowdy or uninspiring (London 1976) in conjunction with an obsession on the part of marketers with the young (Bartos 1980)."

## Marketing abstracts

Advisors and decision-makers in production elimination. G. J. Avonitis in Industrial Marketing Management (U.S.), February 1985 (10 pages).

Reports on how the decision to eliminate products is taken in engineering companies; examines who the main participants are in the elimination process, and discovers top management and marketing to play significant roles in most

companies; management (in committee form) are the decision-makers, and marketing are the principal advisors. Marketing and the internal auditor. V. Murray in Internal Auditing (UK), March 1985 (6 pages).

Taking the general stand that internal auditing is concerned with the evaluation of operational cost-effectiveness in an organisation, examines how internal audit can contribute to the marketing function in the areas of product suitability, price competitiveness, quality, distribution and after-sales

service. Physical distribution marketing interface responsibility. P. M. Lynch and R. F. Poist in International Journal of Physical Distribution and Materials Management (UK), Vol. 14, No. 6 (13 pages).

Finds that the organisation of physical distribution as a separately-managed department produces conflict, particularly at the marketing interface. Analyses survey results, demonstrating the need for a co-ordinated approach producing joint responsibility leading to a unified marketing/PD

department. Looks at the need for top management support and recommends a programme of education and organisational change backed by improved information systems. Postal market research. E. W. Whaley in Journal of the Marketing Research Society (UK), January 1985 (9 pages).

Describes how Reader's Digest uses postal research questionnaires to determine levels of interest in new books and purchasing motivations, claiming up to 50 per cent response in many cases; touches

upon the question of non-respondents, and examines ways of maximising response by inter alia questionnaire design, covering letters and incentives. Explores the advantages claimed for postal research.

These abstracts are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at £3 each (including VAT and p+p; cash with order) from Anbar, PO Box 23, Wembley HA9 8DJ.

## TECHNOLOGY

Verbatim's erasable optical disk will revolutionise personal computing, reports Geoffrey Charlsh

### New disk brings forty-fold rise in computers' data storage capacity

VERBATIM Corporation, the Californian flexible disk manufacturing company recently acquired by Kodak, is developing a 3.5 inch erasable optical disk system for computers which will increase dramatically their data storage capacity.

The disk will store at least 20,000 typewritten pages (40m characters, or 40 megabytes of data)—40 times the amount a conventional 3.5 inch magnetic oxide floppy disk can store.

Verbatim predicts bulk prices of about \$300 for the drive and \$20 for a disk. These are similar to those of current equipment but the much greater capacity will completely change the price/performance basis of personal computing.

The company plans to have evaluation units in the second quarter of 1986 and to be in full production by the end of 1987.

Most of the optical recording systems announced so far are large scale non-erasable systems suitable for bulk, read-only storage of data in large organisations.

The U.S. Library of Congress and GA (USA), for example, have systems from Thomson CSE while in the UK, Pergamon recently revealed that it would be using Drexler technology in

an undisclosed publishing application. Ciba Geigy in the UK will be another Drexler user, while Blue Cross insurance group in the U.S. will apply the technology to medical record keeping.

In Germany, Die Zeit and Stern magazine are using the Philips Megadoc system for storing journalists' reference material.

Several European users have moved from microfilm and COM (computer output on microfilm) to optical disks, for ease of access.

Non-erasable optical recording systems use a very small focused laser beam to make microscopic pits on the surface of the disk. The pits represent on-off digital pulses of computer signals—a kind of micro-scope, high speed Morse code.

On playback, they are illuminated by another laser and read by a light sensor.

Once made, the marks cannot be erased, although some experts feel that, with the enormous capacity provided for recording (300,000 pages on a 12 inch disk says Philips), it makes sense to write new records and ignore the old.

Although Sony and other companies have developed erasable technology (Sony has

The Verbatim erasable disk uses two different effects for recording and reading.

To record, a narrow laser beam acts at the same time as a magnetic field. The laser heats the thin metallic film, "loosening" the magnetic particles which are then magnetised in an upward or downward direction by the minute field area from the coil, and forming

sold a large scale system to NKKF, the Japanese international telephone authority). Verbatim claims to be the first U.S. company to tackle the small computer systems end of the market.

It is convinced that compact, ultra-high volume storage for personal workstations will form the main market demand in the next decade and puts the 1990 world market at \$1bn. It is developing disk material, disk, and the drive mechanism.

Progress in conventional magnetic recording is becoming increasingly difficult as the number of on-off impressions per inch increases. (The impressions represent bits, or fundamental digital units.)

The distance between playback head and surface has to be reduced as the recording density (bits per inch) is increased, in order to pick up the increasingly small and weak recording satisfactorily. Each doubling of the density halves the head-disk distance so that, at 15,000 hits per inch the clearance is only 0.4 microns (millionth of a metre).

Improvement in the number of tracks per inch (measured across a radius) is also at its limits in ordinary magnetic recording. Even with precision track following systems, 1,000 tracks per inch is likely to be the limit, says Verbatim.

By contrast, 15,000 tracks per inch are in use in optically

recorded video disks that sell for only \$500.

The team at Verbatim, led by Dr Geoffrey Bate, senior vice president for engineering, has developed a recording technique that involves thermal, magnetic and optical phenomena.

Recording takes place thermomagnetically by combining a magnetic field and a focused laser beam which heats the surface material locally to reverse the direction of magnetisation.

The exact composition of the surface film is not revealed, but the company describes it as an "optimum composition of terbium (a rare earth metal), iron and cobalt."

The data is stored in the form of regions of opposite magnetisation in the film. The direction of magnetisation is perpendicular, rather than in the plane of the film. This means that the tiny magnetic rod elements are stacked rather like corn in a cornfield, allowing more to be accommodated than in conventional magnetic recording, where they lie flat.

Reading is accomplished using the magneto-optical effect. Polarised light is passed through the very thin recorded film and its plane of polarisation is rotated clockwise or anti-clockwise according to the direction of magnetisation. That is, according to whether a digital "0" or "1" has been recorded.

a erasable digital "0" or "1" on cooling.

On playback, a laser beam of plane polarised light, on passing through either a "0" or "1" in the film, suffers a rotation of polarisation either clockwise or anti-clockwise.

The light passes to an analyser which senses the direction of the shift and produces an electrical output of "0" or "1".

According to Pafra, Dr Frank's technique can be applied by biotechnology companies anxious to store valuable micro-organisms, animal and plant tissue banks and pharmaceutical and chemical companies.

Pafra will carry out the undercooling process either as a complete service including storage of the preserved tissue or it will license companies to use Dr Frank's process.

Standard cold preservation techniques involve immersion in liquid nitrogen which certainly suspends the living processes in the cells but which also almost certainly destroys them through the formation of ice crystals.

Undercooling eliminates freezing altogether. The living cells are first dispersed in a small amount of an inert oil together with a small amount of growth medium to maintain their viability.

They are then mixed in a laboratory blender for a few minutes before being transferred to plastic tubes for storage in a freezer where the oil sets to a jelly.

The gels can be returned to room temperatures without special precautions. With the Franks' method, the company says, yeast cells can be undercooled to below minus 200 deg C for at least 16 weeks with no loss of viability. Tissues from pea and potato shoot tips to human red blood cells have been undercooled successfully.

The technique sounds simple, but Mr M. M. Kochmann, managing director of Pafra, says successful use of the process involves careful biological assessment of the tissue.

EDITED BY ALAN CANE

### Cool move helps to preserve living tissue

A RESEARCH technique for preserving living cells by cooling without freezing has now been made commercially available by Pafra, a company in Basildon, Essex, better known for its synthetic adhesives and adhesive applicator.

The technique is the brainchild of Dr Felix Frank, senior research fellow in biophysics at Cambridge University. He calls it "undercooling" and it is said to confer the advantage of low temperature—which is known to preserve living tissue virtually in a state of suspended animation—without forming ice crystals which damage living tissue.

This modern (modulator/demodulator) is claimed to be the only one available that will transmit data through a private automatic branch exchange (PABX) as well as over a direct telephone line. It automatically selects tone or pulse dialling as required and is fully approved by BT.

Fitted by the user in a few minutes, this "personal modem" will give access to Frestel, the BT-Gold electronic mail service, to other databases, to a mainframe computer. It will work with other IBM PCs (and compatible machines) and allows incoming material to be edited before storage on disk or paper.

Priced at £450, including the software, the personal modem replaces the asynchronous communications card (or the videotext card within the PC, greatly extending its abilities).

Forecasting for casting

THE LOS ALAMOS National Laboratory has developed a computer program which simulates the way molten metal will cast before it is poured into the mould.

The program, called CAS, is said to be unique because it simulates real operating furnace and casting systems rather than idealised moulding conditions.

Scientists at Los Alamos have been able to predict, for the first time, defects in a component by modelling its casting.

The laboratory's supercomputer was needed to run the program, so complex were the materials problems.

ALAN CANE

### Large-scale mailing goes fully automatic

DOCUMENTS THAT come through the mail—gas and electricity bills, rates demands, bank statements, subscription documents—are often produced on a computer printer, separated, trimmed, folded and put into an envelope, either by hand or machine. It all costs money.

Moore Paragon, the London business forms and equipment maker, has developed a system called Speedisec that does away with the envelope altogether, without prejudicing the security of the contents.

In a rapid, continuous operation, Speedisec produces a complete mailable item using a specially designed web of forms incorporating windows and heat-sealed adhesive edges.

Machinery is supplied which, after printing on the customer's computer printer, folds the document to bring the heat seal edges together to form an "envelope," times off the paper's tractor holes, separates the web into separate "letters" and then

heat seals them ready for mailing.

Window, fold and printing such that in the final item the name and address of the recipient are clearly visible.

Although such "self mail" systems are already on the market, they involve making carbon impressions with an impact printer through the outer of the sealed item for security reasons (for example, where personal payments are involved). This avoids having confidential information visible to operators for any

length of time.

Speedisec allows original printing, which is clearer and less alterable, using a non-impact printer if desired.

Moore Paragon offers two variants of Speedisec, single part and two part. The single part system uses only one web of standard printed forms which are passed through the printer for the variable data (name, address, payment figure, etc.) to be added. Subsequent machinery then immediately folds the web, transmits it and bursts the trans-

verse performance to give separate "letters."

Using sufficiently stiff paper, the reverse side of the single fold document can incorporate a cheque, allowing organisations to make payments as well as demand them.

The conventional separate document inside an envelope can also be produced by the Speedisec two-part system. Here, two separate webs are used. One, which does not pass through the printer, has heat sealing edges and trans-

lucent windows.

All the data is printed on part two. The two parts are immediately brought together, detached from their webs, trimmed, folded and sealed, with the one inside the other.

The company says that the heat-sealing edges are not affected when the documents are printed by processes that themselves use heat to fuse the print, such as laser printers.

Moore Paragon is at 75 Southwark Street, SE1 (01-928-9022).







**Financial Times Inquiry**

<b>Manufacturers Life Insurance Co (UK)</b> St George's Way, Stroud, Gloucestershire, GL8 3JH 0478 356101	<b>Property Growth Assur. Co. Ltd.</b> Leam House, Croynon CR0 1LU 01-885 0161
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**MINES—Continued**

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £800 per annum for each security.



## LONDON STOCK EXCHANGE

## MARKET REPORT

# Uninspiring session closes with equities steadier

## Gilts consolidate recent gains

## Account Dealing Dates

\*First Declared Last Account  
Dealing Date  
July 25 July 25 July 26 Aug 5  
July 29 Aug 5 Aug 9 Aug 19  
Aug 12 Aug 29 Aug 30 Sept 9  
\*New-time dealing may take  
place from 1.30 pm on two business days

Stock Exchange investors paid due regard to the lack of activity in other London financial markets yesterday and mainly followed the lead of the trading session. Barely a ripple on the current trend of corporate profits, equity traders were content to wait for the key statement from market leader ICI. The group is scheduled to announce today its half-yearly results, the first of which have been downgraded recently owing to exchange rate fluctuations.

Few sectors presented major features but Bower, the subject of sustained speculation recently that it was planning to build up a share stake, responded strongly late in news confirming a holding of just over 7 per cent. Movements otherwise were unremarkable, with the FT Ordinary share index, rarely exceeding a penny or two either way. The outcome was that the index made slow progress to close 4.9 higher at 926.0.

Government bonds meanwhile took stock of a less spectacular performance by sterling and prices often eased back from Tuesday's enhanced levels. The dollar recovered late in Tuesday after news of the latest durable goods orders which raised hopes that the U.S. economy would regain its upward momentum in the second-half of the year. A Middle East report that OPEC ministers had not yet reached agreement on oil price reductions had little impact on the pound.

A rather uninspiring gilt edged day was followed, however, by unexpected activity in the index-linked sector. Following a sizeable overseas buying order, the authorities' supply of the tapet Treasury 2 1/2 per cent 2013, was exhausted at a price of 85 1/2. The development immediately encouraged domestic businesses and several index-linked issues closed with rises of 1 to 2 1/2.

News that a leading broking house was putting out a buy signal for shares offset disappointment with Westpac's overnight trend. The Dow Jones index surrendered a gain of 10 points to end 6 points down. The slightly easier tone in sterling was also a stabilising influence but leading industrialists were reluctant to move too far ahead.

**Banks quiet**  
Slightly easier at the outset following comment on their overseas debts, the major clearing banks recovered to close harder for choice. Barclays, unsettled of late by deteriorating situation in South Africa, closed a

penny dearer at 378p, after 375p. Elsewhere, Henry Ansbacher softened 1 1/2 to 55p on news of the row surrounding the payment of a dividend last December; heavy losses have since been incurred by the company.

PWS International, recently depressed by the proposed redundancy programme, rallied 10 to 240p, it was announced yesterday that the chairman had increased his stake in the company to nearly 30 per cent.

Breweries displayed some interesting movements. Bass came under selling pressure following comment concerning the possible impact on profits of the Runcorn Brewery strike and reacted to 355p prior to closing a net 8 off at 534p. Whitbread attracted a reasonable two-way business and was finally dearer at 224p, while Buckleys Brewery attracted speculative support on talk that Belhaven was seeking to increase its stake in the company and the close was 5 higher at the day's best of 87p. Marston Thompson moved up 7p, while the bid from Guinness was not to be referred to the Monopoly Commission, drifted back on light profit-taking to end 5 cheaper at 240p.

Leading Buildings began steadily but gradually drifted easier in the absence of buying interest. Blue Circle settled 3 cheaper at 532p, while RMC, after early progress to 384p, finished unchanged at 353p. Tarmac gave up 4 at 322p, but Redland gained that amount to 322p. Elsewhere, Manders continued to reflect recent acquisition of 5 in 199p, while Brickhouse Dudley gained 4 to 64p following newsletter comment.

By contrast, the statement from the annual meeting, while Security Centres encountered revived speculative support and spurred 17 to 102p, AB Electronic, still reflecting the profits forecast which accompanied the company's participation in Acorn Computer's refinancing package, improved 10 more to 280p. D.J. Security Alarms rose 4 to 52p awaiting today's interim results, while Penny and Giles, up 12 at 142p, continued to draw strength from the excellent results. C.A.S.E. however fell 10 more for a two-day decline of 25 to 177p on a chart "sell" recommendation. Wayne Kerr came in off 30d to 15 to 90p, after 85p. Among the leaders, Baccal reacted from an initial level of 138p to close a couple of pence cheaper at 137p, while the downgraded profits forecast from stockholders' report, left the company's share price at 325p.

Press speculation of an imminent 400p per share bid from Evered bought 71, which touched 330p before closing 6 better on balance at 325p; exchange offer from Vainor, 10 down at 108p. International Signal and Control put on 12 to 267p in response to the chairman's confident address at the annual meeting, while Security Centres encountered revived speculative support and spurred 17 to 102p, AB Electronic, still reflecting the profits forecast which accompanied the company's participation in Acorn Computer's refinancing package, improved 10 more to 280p.

Among Motors, Jaguar continued to trade briskly and touched 250p prior to closing a couple of pence cheaper at 252p. Lucas attracted late support and settled 3 dearer at 291p.

The Property leaders made reasonable progress. Land Securities hardened a couple of pence to 273p, while Haleson Estates rose 6 to 462p. Buyers also favoured Brixton Estate, 3 dearer at 130p.

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## FINANCIAL TIMES STOCK INDICES

	July 24	July 25	July 26	July 27	July 28	July 29	July 30	Year
Government Secs	83.56	83.29	82.96	83.08	82.96	83.08	82.96	76.21
Fixed Interest	83.29	83.29	83.14	83.15	83.06	83.06	82.76	82.76
Ordinary	880.0	891.1	885.3	883.4	858.8	833.6	770.2	770.2
Gold Mines	366.3	366.7	365.2	404.6	407.3	410.3	404.2	404.2
Div. Div. Yield	5.01	5.03	5.01	4.97	4.96	4.96	4.96	4.96
Earnings, Yld. 3/100	18.60	18.65	18.61	18.40	18.43	18.43	18.43	18.43
P/E Ratio (mkt)	2.77	2.75	2.76	2.85	2.81	2.81	2.81	2.81
Tom's Bargains (Est.)	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500
Equity turnover £m.	228.88	268.88	300.87	414.0	488.88	488.88	488.88	488.88
Equity bargains	16,343	14,781	14,688	15,805	15,772	15,772	15,772	15,772
Share traded (m)	138.3	129.5	126.3	206.6	206.5	206.5	206.5	206.5

10 am 923.8, 11 am 922.8, Noon 923.3, 1 pm 922.8  
2 pm 923.8, 3 pm 923.8, 4 pm 924.4  
Day's High 926.0, Day's Low 922.4  
Basis 100 Div. Secs. 15/10/85, Fixed Int. 12/85, Ordinary 1/7/85  
Gold Mines 12/85/85, 3E Activity 1974  
Latest Index 926.026  
+1 Corrected

## HIGHS AND LOWS S.E. ACTIVITY

INDICES							
	1985		Since Completion		July 85	July 28	
	High	Low	High	Low	Daily		
Govt. Secs.	83.56 (17/7)	79.02 (28/1)	187.4 (18/5)	48.18 (18/7)	Bit Edged Bargains.....	148.5	165.
Fixed Int.	83.29 (14/7)	81.17 (28/1)	160.4 (10/11/47)	60.55 (16/7/78)	Low Vapors.....	98.4	93.
Ordinary	1024.5 (24/1)	82.11 (28/1)	11234.2 (21/88)	29.40 (24/4)	3 day average Bit Edged	160.	155.
Gold Mines	366.3 (16/4)	124.7 (24/7)	1515.283 (15/283)	44.6 (28/17/1)	Squid..... Bargains.....	180.1	96.
					Value.....	885.5	732.

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A report that the French Government had forbidden any new investment in South Africa caused a further deepening in the gloom surrounding South African industrialists. The sector encountered persistent selling from most international centres and closed at or around the day's lowest levels. OK Bazaars retreated 25 to 525p, Tongaat Hwilet 20 to 240p and Barlow Rand 10 to 45p. South African Breweries gave up 5 at 313p.

Recently overlooked money brokers revived. Mercantile House rose 10 to 243p and Exco gained 15 to 153p.

## Britoil edge higher

Trade in the oil sector remained moderate as the Opec ministerial meeting dragged on for the third day. The leaders were nudged higher at the outset in the hope that oil ministers would reach an accord on the subject of price differentials but subsequently drifted back when it became likely that the Geneva meeting would not reach a fourth session. Widespread television and Press publicity given in Britoil in the run up in the sale of the Government's remaining 49 per cent holding prompted modest support for the company's shares which edged up to 205p for a net gain of 4, while Ultramar, a firm market in the past couple of days amid vague bid rumours, rose 7 more to 210p. BP settled a couple of pence harder at 510p, after 513p, while Shell were finally unchanged on balance at 685p; the latter's interim results are scheduled for 8.30pm after which any rise was similarly subdued with one or two exceptions.

Petrolist reflected takeover speculation and rose on 10 to 135p, while Highland Petroleum revived with a similar gain at 205p. Energy Capital were an erratic market and ran back to 54p before closing at 54p, while close 8 better on balance at 60p.

Polly Peck performed impressively in Overseas Traders, adding 10 at 225p ahead of tomorrow's annual meeting.

**Gold under pressure**  
South African sectors of mining markets were in full retreat owing to the report that the French Government was in free zone investment in South Africa and recall its Ambassador in protest over South Africa's declaration of a State of Emergency to numerous areas of the country. South African Golds were already under severe selling pressure in the morning as heavy selling from the Cootie, in particular Paris, preceded the announcement. Substantial losses in the afternoon, reported from numerous London dealers.

Following the news the gold sharemarket weakened afresh owing to persistent U.S. offer, Africa and renewed pressure on the South African Rand which effectively choked off any support from Johannesburg.

The Gold Mines Index dropped 17.4 to 388.3, a fall of 35.6 on the close of 423.9, and its lowest level since November 15 1982.

Val's were especially vulnerable and retreated 5 to 150p, while Randfontein gave up 22 to 270p. Free State Gold and Western Deep lost 2 1/2 to 214p and 228p respectively.

South African Financials were similarly depressed, with Anglo American down 10 to 332p, De Beers 13 lower at 332p, "Amalgam" 22 off at 481p and Middle White 75 cheaper at 825p.

In Financials, falls of 20 were common in the 700p and 800p range. Anglo American, 700p and 800p range. Anglo American, 700p and 800p range.

Australian Golds were again major beneficiaries of the heavy losses in South African Golds. Anglo American, 700p and 800p range. Anglo American, 700p and 800p range.

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in the region of 5 were common to Poseidon, 198p, and Central Minerals jumped 14 to a year's best of 124p following the encouraging drilling report from the company's North Morning Star leases at Mount Magnet in Western Australia. Southern Resources rose 7 to a 1985 high of 110p.

Relatively subdued conditions prevailed in Traded Options and a mere 6412 contracts were completed, comprising 3,986 calls and 2,546 puts.

## RISES AND FALLS YESTERDAY

	Rise	Fall	Stagnant
British Funds	13	25	70
Foreign Bonds	2	2	70
Equities	243	264	982
Minerals	32	32	78
Others	76	76	87
Total	478	570	1,728

## OPTIONS

First Last  
Deal Declared Settlement  
July 5 July 19 Oct 10 Oct 11  
July 22 Aug 2 Oct 24 Nov 4  
Aug 5 Aug 16 Nov 7 Nov 13  
For rate indications see end of  
Share Information Service  
Stocks favoured for the call  
included: Premier Cons, Brunswick Oil, Buckleys Brewery, Hawley Resources, Eglington Oil, First Land Oil and Gas, Bridgem, Falcon Resources, Comtech, Marley, British Aerospace, Warriner Resources, and C. H. Bailey. Puts were arranged in Polly Peck, S and U Stores, Jardine Matheson, Hutchison Whampoa and Hong Kong Telephone, but no doubles were reported.

## NEW HIGHS AND LOWS FOR 1985

	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	
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CANADA																			
Sales	Stock	High	Low	Close	Chng														
TORONTO																			
Prices at 2:30pm																			
July 24																			
3483	Appl Price	519	174	174															
700	Alexandria	517	17	17															
500	Anglo E	6177	173	173	+														
1530	Asst A	522	17	17															
6200	Alta Inc	514	167	167	-														
1350	Algonia	522	21	21	+														
100	Andra Wm	524	241	241	+														
3400	Argon	521	21	21															
400	Asst I	526	9	9	-														
1091	BP Canada	532	32	32	+														
4200	Bank BC	5175	174	174															
8225	Bank N	512	13	13	+														
5625	Barrick	516	156	156	+														
3000	Caton A	5175	174	174															
3184	Bonanza R	546	330	330	+														
354	Brimley	546	446	446	+														
500	Bramale	5174	174	174	+														
17374	BCPR	589	9	9	+														
4200	EC Inc	540	240	240	+														
5800	BC Phone	532	22	22	+														
2700	Can Trans	5151	15	15	+														
3000	Budic Can	533	33	33	+														
11700	CAC	517	109	109	+														
1000	CCI A	5175	174	174															
6978	Can Pac	5135	134	134	+														
3000	Caton A	5175	174	174															
15000	CNW West	522	22	22	+														
2000	C Pagers	520	30	30	+														
35158	Can Trust	532	35	35	+														
6800	C 7 Corp	5105	101	101	+														
2700	C B Com	5175	174	174	+														
3800	Can Nat Res	524	24	24	+														
25155	Citic A	5101	101	101															
3200	C U B	5172	17	17															
1200	Care	516	18	18	-														
3500	Can Pac	5175	174	174															
3755	Canir Tr	514	14	14	+														
5000	Comdip	59	9	9	+														
6500	Can A	524	24	24	+														
5600	Comphd R	556	5	5	+														
4000	CTI Bank	6111	11	11	+														
3000	Corvairs	565	5	5	+														
2000	Coveia R	520	20	20	+														
2700	Canora A	5125	13	13	+														
10025	Corona	5202	22																

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## Financial Times Thursday July 25 1985

Continued on Page 2



## AMEX COMPOSITE PRICES

**Continued on Page 27**



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Rate fears cast shadow of concern

THE SHADOW of major selling programmes at several brokerage houses fell over Wall Street yesterday, bringing further losses in technology, airline and other sectors, writes Terry Byland in New York.

Concern over the outlook for interest rates brought renewed selling of utilities, insurance and other rate-sensitive stocks, as well as keeping bond prices subdued.

The trading session opened quietly but prices turned sharply down at noon when a significant fall in IBM led the technology sector lower. Disappointing corporate results weakened some consumer stocks.

At 3pm the Dow Jones industrial average was down 9.53 at 1,342.18.

The sharp upturn in durable goods orders in June has raised fears that interest rates may move higher. Bond prices have now fallen by nearly 3 per cent since Mr Paul Volcker's message to Congress discouraged hopes that the Fed might shortly ease credit policy.

Casualties among the insurance groups included Chubb, which continued to plunge, shedding \$2½ to \$68½ despite the increased profits reported for the second quarter. General Insurance tumbled \$3½ to \$83½, and other insurers hit by the wave of interest rate nervous-

ness included St Paul, \$3½ down at \$83½, and Ohio Casualty, \$1½ down at \$24.

Scattered selling of utilities brought falls of \$½ to \$2¼ in Southern California Edison, and \$½ to \$29½ in Pacific Gas & Electric.

In the airlines, United turned sharply down after upsetting the stock market with a new fare structure which was interpreted as a further indication of competitive pressures on domestic routes. At \$54½, United stock was \$1½ down.

American, also strongly entrenched in the domestic carrier market, fell \$1½ to \$47½, and Delta at \$49½ shed \$½. Pan Am gave up \$½ to \$67½.

After a quiet start, IBM ran into renewed selling pressure, which took the stock down by \$1½ to \$128 and reversed early gains elsewhere in the technology sector. Honeywell at \$84½ gave up \$1½, and Digital Equipment fell \$1½ to \$101½.

The Detroit motor stocks, although discouraged by the second-quarter results from General Motors, lay idle. Ford, also due to report results, added \$½ to \$43½.

Poor figures from Du Pont completed the discomfiture of the chemical stocks. At \$59½, Du Pont fell \$½, while Monsanto shed \$½ to \$53½. The rally in Union Carbide following recommendation from a leading brokerage house, was smartly reversed, leaving the stock \$1½ down at \$50½.

A weak feature was Litton Industries, down \$3½ at \$79½ after a broking house sharply reduced its estimate of 1986 earnings.

Disappointing second-quarter figures from General Foods, \$1½ lower at \$77½, and Gerber Products, \$1½ off at \$35, upset food stocks. Brewing stocks were hit by a fall of \$1½ to \$32½ in Anheuser-Busch, Brewer of Budweiser beer, after news of lacklustre profits.

Other consumer-oriented stocks to ease on results were Koger, \$½ off at \$22½ and Revlon, \$½ easier at \$41½. But Hoover, the vacuum cleaner company, edged up \$½ to \$28 on the results.

Lower profits in the manufacturing sector left Tenneco, \$½ up at \$41½, and Goodyear Tire, \$½ off at \$28. Oil stocks remained subdued as earnings reports from the leaders were digested. Sun eased \$½ to \$46½ despite higher profits and Mesa Petroleum, Mr T. Boone Pickens' company, dipped \$½ to \$14½, also after results.

Credit markets drew little benefit from an easier federal funds rate, which settled at 7½ per cent at mid-session. Short-term market rates remained just below overnight levels.

Bond prices opened with small losses and remained unsupported during the first half of the session. While views of the outlook for rates are still widely split, a more bearish consensus appears to be developing.

An easing in Federal Reserve policies appears less likely and, if the economy is gathering strength, interest rates may be forced higher. The bond market has failed to break out of the top end of its recent range, and prices seem to be marking time, with only the professional traders appearing in the market.

### TOKYO

## Extended sojourn on sidelines

BUDGET-RELATED stocks and banks were hunted actively toward the close, sending prices slightly higher in Tokyo yesterday, writes Shigeo Nishitani in Japan.

The Nikkei-Dow market average gained 14.20 to 12,777.03. Volume totalled 446m shares compared with Tuesday's 482m. Falls outpaced rises by 474 to 343 with 122 issues unchanged.

Investors continued to be concerned about high price levels for issues related to the Government's fiscal investments and loans programme. Leading hi-tech-related issues were hounded with high margin debts, and blue chips suffered from slackening semiconductor demand and Japan-U.S. trade friction. Investors were uncertain about the market direction and tended to stay on the sidelines.

On the trading floor, banks were bought briskly on speculation that about 10 banking issues would be newly designated as stocks for Tokyo Stock Exchange margin trading by the end of this week.

There were indications that four lower-ranking city banks, including Daiwa Bank, and three trust banks, including Sumitomo Trust and Banking, could be selected as stocks eligible for margin trading, along with three or four regional banks.

Daiwa Bank added ¥55 to ¥790, Sumitomo Trust and Banking ¥90 to ¥1,510 and Bank of Yokohama ¥83 to ¥1,080.

All Nippon Airways, which is expected to be designated as stock for margin trading, topped the most active list with 21.36m shares traded, jumping 124 to ¥780.

After a weak start, issues related to the fiscal investments and loans programme regained strong buying interest. Kajima Corporation, second most active with 15.62m, rose ¥29 to ¥439, and Ohbayashi Corporation, third busiest with 15.06m shares traded, advanced ¥11 to ¥387. Wakachiku Construction, ninth with 6.13m shares, gained ¥30 to ¥398, and Toyo Construction, tenth with 6.08m shares, added ¥27 to ¥418.

Biotechnology-related stocks performed poorly, with Kaken Pharmaceutical losing ¥80 to ¥2,090 and Mochida Pharmaceutical down ¥280 to ¥11,140.

Among blue chips, TDK shed ¥140 to ¥3,910, Sony lost ¥40 to ¥3,710 and Olympus ¥30 to ¥1,000. But Hitachi closed ¥15 higher at ¥700 and Fujitsu advanced ¥10 to ¥885.

Bond prices plunged, dampened by increased selling by securities houses. The yield on 8.8 per cent government bonds, maturing in December 1994, rose sharply to 6.310 per cent from 6.280 per cent on the previous day.

### AUSTRALIA

RECORD highs were again seen in Sydney, buoyed by strong foreign interest, especially in gold miners.

The All Ordinaries index added 2 to a new peak of 935.7.

Gold stocks to rise included GMK, up 30 cents to A\$10.00, Central Norseman 40 cents to A\$9.00, Kidston 10 cents to A\$4.75, Placer 50 cents to A\$35.50 and Poseidon 15 cents to A\$3.85.

Among banks, National Australia added 8 cents to A\$4.79, Westpac remained unchanged at A\$4.90 and ANZ rose 6 cents to A\$5.33.

See Lex, Page 10

### SOUTH AFRICA

OVERSEAS investors continued to remain away from Johannesburg and this, coupled with a weaker hullion price, sent prices sharply lower.

France announced plans to withdraw its ambassador from South Africa and freeze all new investment there as a result of the declaration by Pretoria of a state of emergency.

Randfontein lost 10 cents to R182, Kloof R4.75 to R7½ and Harties 60 cents to R8.00.

### EUROPE

## Return of resilient undertone

A FIRMER tone surfaced on most European bourses yesterday although German and Italian exchanges were preoccupied with currency rates and the prospects of new local taxes, respectively.

Amsterdam felt it judicious to ignore Wall Street's overnight failure to scale new heights and instead concentrated on domestic factors. The ANP-CBS General index rose 1.0 to 219.1 as some of the recently mauled international re-bounded and the dollar showed signs of recovery in Europe.

Alko finished at a 1985 high of F1 122.80 with its F1 2.50 surge while Unilever bounced back with a F1 4 rise to F1 351.

Foreign demand was evident again for Hoogovens as the support provided by West German buyers persisted and was extended to include Swiss investors. The steel group, which also benefited from a Dutch bank forecast on earnings moved closer to its high for the year with a F1 1.60 advance to F1 67.40.

Among publishers, Elsevier traded 70 cents higher to F1 130 and VNU added F1 1 to F1 213.

Boskalis Westminster moved against the trend but still held above the F1 20 level with its 10-cent decline to F1 20.20.

KLM's board optimism failed to find support in the market and the airline moved from its 1985 peak with a F1 1.80 fall to F1 62.20.

Financials were active with ABN down F1 3 to F1 501 ex-rights while the rights issue was traded at F1 8. Amro firmed 20 cents to F1 88.30 just below its high for the year. Insurer Amey weakened F1 1.30 to F1 275 although Nat-Ed added to Tuesday's rise with a further 80-cent gain to F1 78.50.

Bonds remained lethargic.

Oil and chemical issues featured again in a higher Brussels. Petrofina, thinly traded in the previous session, was actively dealt but the industrial group finished the day unchanged at Bfr 5,810. U.S. support was detected for Solvay which firmed a further Bfr 80 to Bfr 4,525 and UCB gained Bfr 40 to Bfr 5,020.

Wagons Lits shed all of Tuesday's strength with its Bfr 70 retreat to Bfr 2,980, while retailer GB-Inno-BM picked up Bfr 15 to Bfr 3,715.

Banks and insurers encountered only mild gains in a broadly higher Zurich that was at first reluctant to shrug off New York's overnight performance. However, the domestic corporate reporting season eventually focused investor concentration on the underlying strength of many Swiss shares.

Nestlé bristled with a SwFr 235 rise to SwFr 6,725, while retailer Jelmini scored a proportionally more rewarding SwFr 250 jump to SwFr 2,750, a new high for the year.

Swiss Bank gained SwFr 1 to SwFr 485 while Union Bank managed another SwFr 40 gain to SwFr 4,390, a new 1985 high, on further consideration of its results. Zurich Insurance dipped SwFr 50 to SwFr 25,450.

Technical factors induced a cautious session in Paris as oil stocks continued weaker. Elf-Aquitaine hit another low for the year with a FFf 2.50 drop to FFf 185 although Total recovered FFf 1 from its low for the year to finish at FFf 208.

Elsewhere, Roussel Uclaf surrendered FFf 55 to FFf 1,540, BSN shed FFf 80 to FFf 2,240, although Skis Rossignol advanced FFf 39 to FFf 1,419.

Exchange rate factors unsettled Frankfurt as export oriented sectors suffered another bruising day. The Commerzbank index slipped 2.3 points to 1,405.5.

Chemical, car and banking issues suffered the most although utilities proved mixed with RWE one of the few shares to rise during the session with a DM 1.50 gain to DM 179.50.

Bond prices advanced to up to 35 basis points in moderately active trading amid signals that domestic interest rates will decline.

The Bundesbank sold DM 12m in paper compared with Tuesday's DM 4.5m sales.

Milan reversed some of its recent gains on rekindled reports that the Finance Ministry is to introduce a special inheritance tax. Ministry officials have denied any such plans.

Fiat fell L34 to L4,084 while Montedison dipped L5 to L2,045. Elsewhere, insurers and banks eased.

Madrid tended higher and Stockholm recovered to finish little changed on balance.

### CANADA

AFTER a 20-point slide on Tuesday, prices in Toronto started higher but proceeded to lose some of their early gains to trade mostly mixed.

Among actives, Inco lost C\$4 to C\$18½, International Thomson gained C\$4 to C\$39½ and Cominco rose C\$½ to C\$12½.

In Montreal, banks, industrials and utilities all showed gains.

### LONDON

## Low profile ahead of ICI result

INVESTORS maintained a low profile in London yesterday and the FT Ordinary share index made slow progress to close 4.9 higher at 926.0. Movements rarely exceeded one penny either way.

Bereft of indicators on the current trend of corporate profits, traders were content to await the key statement expected today from market leader ICI. Estimates of the group's earnings have been downgraded recently because of exchange rate fluctuations.

Activity in gilts was uninspired and prices often eased back from Tuesday's enhanced levels.

The index-linked sector was more interesting, however. Following a sizeable overseas buying order, the supply of the tablet Treasury 2½ per cent 2013 was exhausted at a price of 85½. This encouraged business and several index-linked issues closed with rises of ¼.

Chief price changes, Page 27; Details, Page 26; Share information service, Pages 24-25

### HONG KONG

BARGAIN hunting brought prices up from their lows of the day in Hong Kong but most ended lower on the day as the technical adjustment continued.

Property issues suffered the most substantial losses with Hongkong Land off 5 cents at HK\$6.45, Cheung Kong 30 cents lower at HK\$17.90 and Sun Hung Kai Properties 10 cents off at HK\$13.20.

Banks remained under pressure from falling local interest rates. Hang Seng Bank eased 25 cents to HK\$45.25, Hongkong Bank was unchanged at HK\$7.55 while Bank of East Asia rose 30 cents to HK\$22.30 ahead of its interim results.

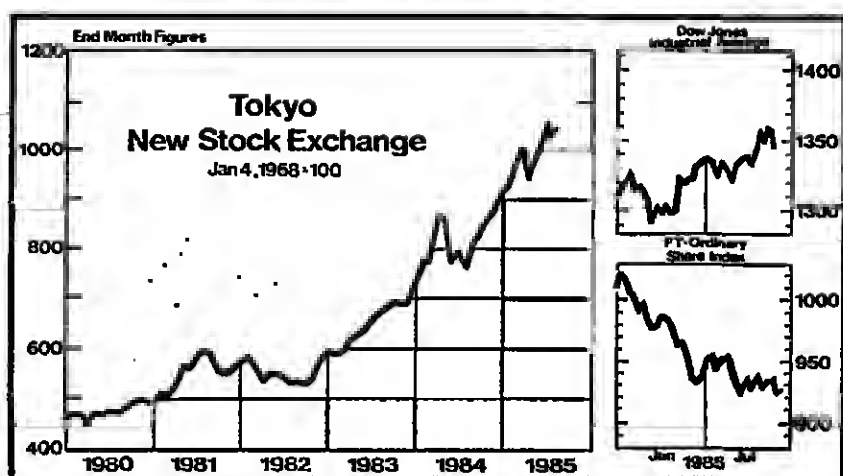
### SINGAPORE

PROFIT-TAKING took Singapore lower after seven successive sessions of gains. The Straits Times industrial index shed 3.96 to 774.70.

Pahang Investment continued to attract interest, trading 2.7m shares before closing unchanged at 64.5 cents.

Elsewhere, Keppel lost 4 cents to S\$1.35, Pan-Electric 8 cents to S\$2.25, New Straits Times 10 cents to S\$7.00 and Sime Darby 5 cents to S\$1.84.

### KEY MARKET MONITORS



STOCK MARKET INDICES				
	July 24	Previous	Year ago	
<b>NEW YORK</b>				
DJ Industrials	1,342.18	1,351.81	1,086.57	
DJ Transport	685.16	698.22	445.16	
DJ Utilities	157.42	159.26	123.60	
S&P Composite	190.70	192.55	147.82	
<b>LONDON</b>				
FT Ord	926.0	921.1	770.2	
FT-SE 100	1,236.2	1,235.1	989.6	
FT-A All-share	593.3	595.12	495.78	
FT-A 500	549.78	547.66	502.88	
FT-Gold mines	369.3	366.7	770.2	
FT-A Long gilt	10.17	10.16	11.35	
<b>TOKYO</b>				
Nikkei-Dow	12,777.03	12,762.83	9,739.00	
Tokyo SE	1,050.00	1,042.10	749.67	
<b>AUSTRALIA</b>				
All Ord.	935.7	933.8	671.5	
Metals & Mins.	545.7	546.1	404.9	
<b>AUSTRIA</b>				
Credit Aktien	95.67	100.01	53.6	
<b>BELGIUM</b>				
Belgian SE	2,314.89	2,313.61	—	
<b>CANADA</b>				
Toronto				
Metals & Mins	2,043.2	2,030.19	1,652.0	
Composite	2,772.0	2,777.9	2,073.7	
Montreal				
Portfolio	137.37	137.56	100.36	
<b>DENMARK</b>				
SE	n/a	211.35	186.14	
<b>FRANCE</b>				
CAC Gen	218.3	217.9	159.8	
Ind. Tendance	124.90	124.70	84.38	
<b>WEST GERMANY</b>				
FAZ-Aktien	477.65	477.87	320.10	
Commerzbank	1,403.5	1,405.8	926.2	
<b>HONG KONG</b>				
Hang Seng	1,685.63	1,673.85	754.75	
<b>ITALY</b>				
Banca Com.	351.09	359.03	207.56	
<b>NETHERLANDS</b>				
ANP-CBS Gen	218.1	218.1	148.8	
ANP-CBS Ind	186.4	185.9	119.1	
<b>NORWAY</b>				
Oslø SE	n/a	345.8	247.3	
<b>SINGAPORE</b>				
Straits Times	774.73	778.69	667.75	
<b>SOUTH AFRICA</b>				
JSE Golds	—	926.0	835.3	
JSE Industrials	—	1,010.8	847.9	
<b>SPAIN</b>				
Madrid SE	110.21	109.34	81.56	
<b>SWEDEN</b>				
J & P	1,355.00	1,351.99	1,465.82	
<b>SWITZERLAND</b>				
Swiss Bank Ind	468.5	461.8	358.9	
<b>WORLD</b>				
Capital Int'l	221.8	221.9	165.1	

CURRENCIES				
	July 24	Previous	July 24	Previous
(London)				
\$	2.8875	2.8905	1.397	1.411
DM	2.8875	2.8905	4.095	4.09
Yen	239.75	237.9	335.0	336.0
FFf	8.77	8.66	12.23	12.21
SwFr	2.367	2.3406	3.3075	3.3
Guilder	3.246	3.2045	4.5375	4.5275
Lira	1,923.0	1,905.5	2,694.0	2,695.0
Bfr	56.1	57.25	81.05	80.85
CS	1.3518	1.3455	1.8889	1.9055

INTEREST RATES				
	July 24	Prev		
<b>Euro-currencies</b>				
3-month offered rate				
\$	12	12		
SwFr	5½	5½		
DM	6½	5½		
FFf	10½	10½		
<b>FT London interbank fixing</b>				
(offered rate)				
3-month U.S.\$	8½	8½		
6-month U.S.\$	8½	8½		
U.S. Fed Funds	7.23	7½		
U.S. 3-month CDs	7.75	7.50		
U.S. 3-month T-bills	7¼	7.24		

U.S. BONDS				
	July 24	Prev	Yield	Yield
<b>Treasury</b>				
8½ 1987	99½	8.45	99½	8.919
10½ 1992	100½	10.33	100½	10.311
11½ 1995	104½	10.47	104½	10.459
11½ 2015	105½	10.51	105½	10.595
<b>Corporate</b>				
AT & T				
10½ June 1990	101	10.10	101	10.10
3½ July 1990	81	8.70	81	8.70
8½ May 2000	83½	11.00	83½	11.00
Xerox				
10½ March 1993	97.10	11.20	97.10	11.20
Diamond Shamrock				
10½ May 1993	96.785	11.25	96.785	11.25
Federated Dept Stores				
10½ May 2013	83½	11.00	83½	11.00
Abbot Lab				
11½ Feb 2013	101½	11.65	101½	11.65
Alcoa				
12½ Dec 2012	100.75	12.15	100.75	12.15

FINANCIAL FUTURES				
	Latest	High	Low	Prev
<b>CHICAGO</b>				
<b>U.S. Treasury Bonds (CBT)</b>				
8½ 32nds of 100%				
Sept	75-26	76-11	75-25	75